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Funded by  
UK Government

# Marketing Training

*Cotswolds Tourism*

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**Simon Jones**  
Managing Director

**Shannon D'Arcy**  
Project Manager

**Howard Phillis**  
Paid Media Account Director

**Oly Reed**  
Marketing Director



# Today

## Morning Session

10:00 - 12:15

- Introductions
- Trends & State of the Sector
- Q&A
- Digital Workshop 1

## Lunch

12:15 - 12:45

- Digital Workshop 2
- Wrap Up

## Afternoon Session

12:45 - 14:00

Networking /  
Discussion Time



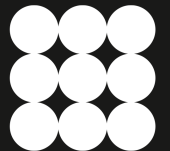
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# Introductions

Getting to know each other



# Hello.



**Simon**  
Managing Director



**Shannon**  
Project Manager



**Howard**  
Paid Media Account Director



*Name // Organisation // What you do*

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# Context

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Certified



Corporation

We help visitor  
organisations grow

Tourism // Heritage // Culture // Nature

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ALVA

Association of Leading  
Visitor Attractions



BIAZA

British & Irish  
Association of Zoos &  
Aquariums

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ASSOCIATION  
for CULTURAL  
ENTERPRISES

Association of Cultural  
Enterprises

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Some of the organisations we're proud to support...

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# Strategy \_\_\_\_\_

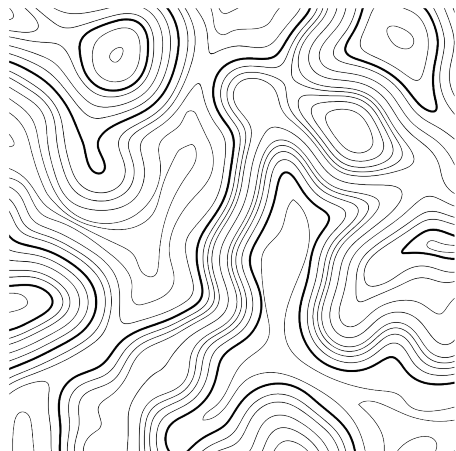
- Marketing/Communications
- Growth Planning
- Product Development
- Revenue Diversification
- Fundraising
- Impact Positioning

# Marketing \_\_\_\_\_

- Digital Advertising
- Google Grant Management
- Content Production
- SEO Designed Articles
- Data Acquisition Campaigns
- Paid Search & Paid Social

# Simon Jones

Managing Director



**navigate**



Head Marketing for Merlin Entertainment  
*Sealife London, London Dungeons, etc.*



Strategic Lead Euromax



Commercial Director

**100+**

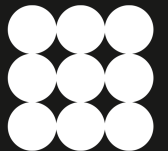
Co-founded Navigate 18 years ago, worked with hundreds of visitor organisations





# Trends & State of the Industry

Where we are currently, and where things are going.





// Where we are currently



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// Where we are heading

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# Topline

➤ 32 year involvement in the industry > 100+ visitor organisations in marketing and technology.

➤ We've seen a crescendo in the rate of change.

➤ 'Easier' days are gone, replaced with continually growing consumer expectation and choice.

➤ Making it harder than ever to plan and make business critical decisions.



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A question

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How was summer  
for you?

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one  
mixed

bag

sites  
targets

helped

free

bad

last

wash

great honest

across

good

total numbers

record

picture

year

days

weather

better

sluggish

expected

challenge

tremendous

revenue

visits

visitors

// Where we are currently

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Mixed summer for many - Some record breaking, others “sluggish”

**Tough year for tourism as sun sets on peak season**

**BBC  
NEWS**

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// Where we are currently

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“Classic” tourist hotspots were down  
on last year

**'It's not predictable anymore' - the tourism  
challenge Devon and Cornwall face**

**itv  
NEWS**

navigate



// Where we are currently

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Cost of living crisis and UK weather  
leading to late decisions

**'We've not had a summer': retailers  
battle unpredictable British weather**

**The  
Guardian**

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// Where we are currently

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Record breaking summer for budget airlines

EasyJet forecasts record-breaking summer as profits jump

The Guardian

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// Where we are currently

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On average the industry is around  
10/15% down targets but on par  
with 2023

**Factors 'scaring off tourists' identified as hopes pinned on  
late bookers**

Visitor numbers are down this year



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// Where we are currently

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The new benchmark is 10% below  
2019

Attractions Survey Shows Slow Growth In  
Visitors With Numbers Remaining Below 2019  
Level



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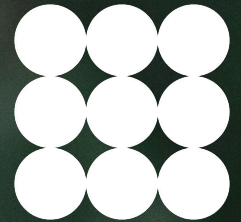
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# Visitor Patterns

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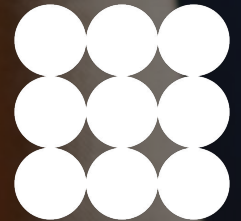
# Free Return Visits

- Free return visits drove substantial visits, offsetting reduced paid admissions.
- Secondary income (food, drinks, retail) from repeat visitors helped sustain revenue.
- Value-added incentives soften the impact of lower ticket sales.
- Promoting free returns is best for the off-season to attract locals, not summer tourists.



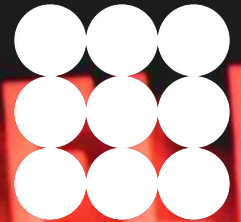
# International Visitors

- The American market remained strong, boosting some destinations.
- Larger destinations like London struggled due to reliance on diverse international tourists.
- Destinations dependent on a wide mix of visitors are more vulnerable to fluctuations.
- Chinese market expected to return more strongly in 2025.



# TV Moments

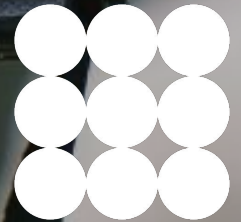
- Places featured in popular TV shows saw a surge in visitors (e.g., the "Bridgerton effect").
- Media exposure significantly boosts visitor interest and foot traffic.
- Tapping into popular culture through TV, film, or social media is a powerful tool.
- It's not easy but it does have significant impact and maximise where possible.





# Influencers & Instagram

- Influencers and social media trends drive visitors to visually appealing locations.
- “Instagrammable” moments are a powerful tool for attracting visitors.
- Curating visually striking spots boosts social media engagement and viral marketing.
- Capitalising on these trends can enhance visibility and visitor numbers.



# Pop Culture Programming

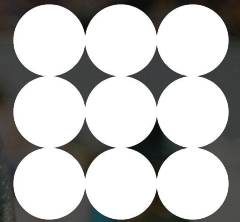
- Viral trends and pop culture exhibitions (e.g., Taylor Swift, Barbie) boosted visitor numbers.
- Attractions featuring familiar branded characters saw significant spikes in attendance (Bluey meet and greets, Peter Rabbit etc).
- People are drawn to familiarity and well-known icons for a guaranteed enjoyable experience.
- Leveraging iconic characters and themes is a proven way to maximise summer visitation.





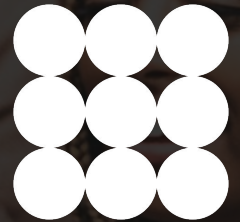
# Festival Feeling

- People are increasingly drawn to experiences where they can create memories, and festivals or special events are a big pull.
- Stand-out experiences/ events saw strong attendance, providing a unique day out with high entertainment value.
- By hosting festivals or special events that offer something new, exciting, and shareable, attractions can keep visitors coming back for more as they feel they are coming back for a different experience.



# Shifts in Visitor Demographics

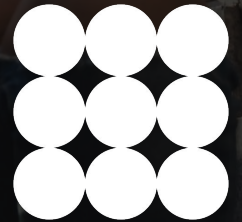
- We need to recognize a decline in the overall number of potential visitors, down by approximately 13%.
- Earlier this year, data from ALVA and the V&A indicated that older audiences were avoiding attractions.
- Now, many in this age group are stepping away from the tourism space entirely. In their place, there has been a 7% increase in the 16 to 35-year-old market.
- Unfortunately, this 7% growth isn't enough to offset the loss of older visitors, which explains why we're not returning to 2019 visitor levels.





# Shifts in Visitor Demographics

- Consider shifting your marketing efforts toward the 16 to 34-year-old demographic.
- This group represents a high-potential market for growth.
- They are eager to explore new experiences, willing to venture out in any weather, and are highly effective at sharing their positive experiences on social media platforms.
- AdSmart by Sky an additional channel to consider.



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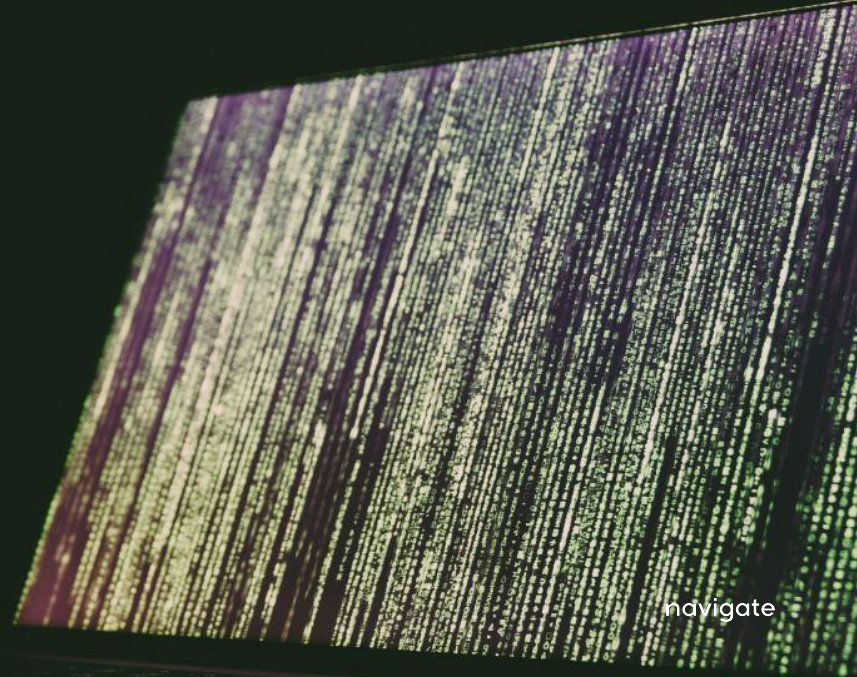
# Marketing Tactics

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# Tracking

Track digital activity effectively.

If you understand what is working and what isn't you can be agile with your marketing budgets upweight / downweight activity quickly



# Data

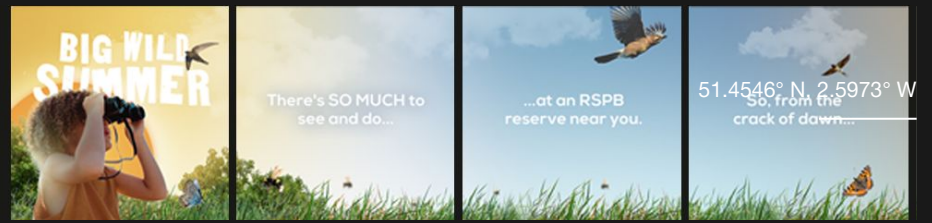
Email data is more than just email marketing, whilst this is important you should be getting much more value from your databases. Use data to:

- Reach known audiences through social channels
- Create lookalike audiences
- Audience profiling
- Display advertising



# Creative & Relevant

- Capture attention
- Be relevant to your audience
- Be clear on what you want them to do
- Respond to market / weather conditions



# Which Channels



There is a lot of channels to  
choose from.

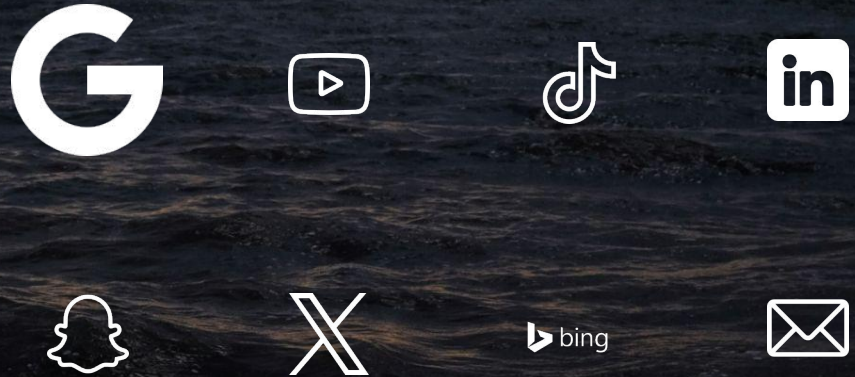




# Which Channels



There is a lot of channels to choose from.



# Which Channels



There is a lot of channels to choose from.





# Which Channels

There is a lot of channels to  
choose from.

(more on this later)





# Audience profiling and targeting

- The more relevant you can be to people, the more likely you are to drive a response.
- How many people use segmentation tools or solutions, such as Morris Hargreaves McIntyre?



Understand your audience, their motivations, where they are, brands they like, people they are influenced by.

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Listen



Shop



Visit



Watch

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# Digital segmentation

Use data and social profiles to create interest groups

### Demographics

They are  Female 53.98%	They are  55-64 years old 69.65%	Top country  United Kingdom 100%
They speak  English 90.83%	Top city  London 31.99%	Interested in  Science 44.15%
They describe themselves as...		
Love 5.96%	Views 5.48%	Life 4.77%

[See all demographics](#)

### Top Brands

 The Royal Family	 BBC Breaking News	 UK Prime Minister <a href="#">See all brands</a>
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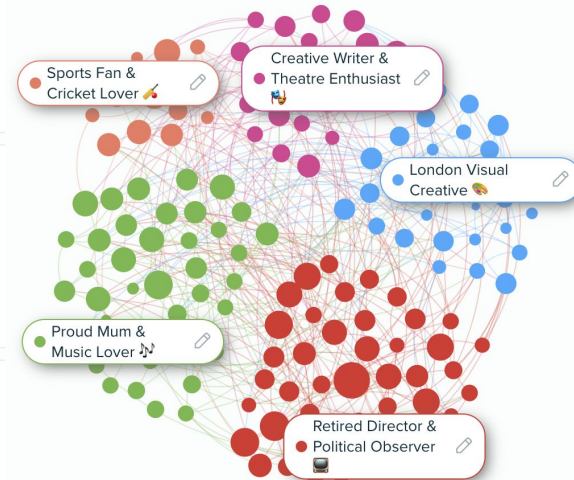
### Top Influencers

 The Prince and Princess of Wales	 Stephen Fry	 Mayor of London, Sadiq Khan <a href="#">See all influencers</a>
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### Top content sources

 BBC Breaking News	 BBC News (UK)	 The Guardian <a href="#">See all sources</a>
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## Segments



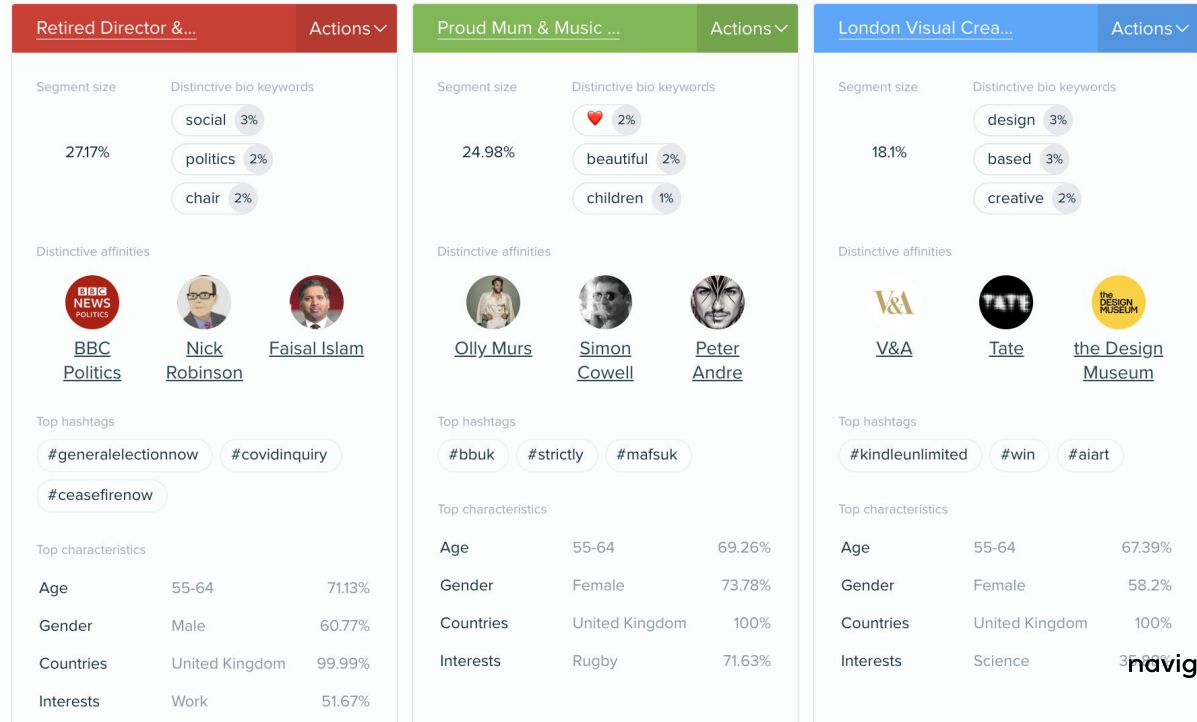


# Older affluent history and education

Data driven mini-personas:

From this you can create mini segments.

From these segments we are then able to create individual personas which provides specific information for targeting across each digital channel.



# Creative Arts sub-segment details

## Manager



Simon Jones

Creative industry careers adviser, now starting a new enterprise, wife, mum, trail runner, nature lover, foodie.

## Personality:

They are expressive, genial, and authority-challenging. Hedonistic and prone to melancholy. A confident, trusting, and excitement-seeking creative professional. They seek adventure and new ideas.

## Buying habits:

High mobile use. Influenced by Manchester's cultural organisations and events. Subscribes to arts/culture email lists for early access. Uses social media extensively and is influenced by visual, inclusive marketing.

Social & Display ads



MUK Art Gallery,  
pro-manchester,  
Manchester Wire,  
GM Chamber,  
the Whitworth,  
Go See This,  
Z-arts,  
Teacup Kitchen,  
Now Then Manchester,  
♥ All Of MCR 🍷,  
Sandy Lindsay MBE 🍷,  
Taste of Manchester,  
Common,  
Jonathan Schofield,  
Islington Mill,  
Helen,  
MEN Business,  
MIDAS Manchester,  
North Tea Power,  
Osti & Odstest,  
Bakerie • Bread&Wine,  
Band on the Wall,  
The Edge,  
Victoria Baths,  
Helen,  
Michael Di Paolo,  
Nexus Art Café,  
Creative Spark,  
Simon Donohue,  
Archibald The Cat,  
Matt and Phred's,  
Sarah Walters,  
Altrincham Market,  
The Kings Arms,  
Thom Hetherington,  
Phil Jones MBE,  
Simon Birns,  
Black Dog NO,  
The Castle Hotel,  
Art Battle Manchester,  
Tiff & Dale,  
Levenshulme Market,  
The Quick Brown Fox,  
Manchester Art Fair,

le by our team of Manchester makers, artists & designers. Open Mon-Sat 10am - 5:30pm | 2nd Sunday of the month 11am - 5pm.

We are open Tues - Sun 10-5pm & Bank Holiday Monday \*\* #BehindTheScenes @mag\_plathall http://lnkr.me/mcrartgallery

A business development organisation in the NW representing the business community for over 30 years. Want to hear more from us? Sign up here <http://shorturl.at/gwNS3>

The best things to see, eat and do in and around Manchester. Contact us: [info@manchesterwire.co.uk](mailto:info@manchesterwire.co.uk)

The largest Chamber of Commerce in the UK with the best business advice, opinion, news & expertise in Greater Manchester and beyond. #ThisIsMembership

We are open Tuesday to Sunday, 10am-5pm, (9pm on a Thursday) FREE entry Exhibitions, Events, Cafe, Shop, Art Garden & Park

We've moved! We've joined forces with our sister website, but not to worry... You can now find us at @CultureCalling. See you there 🙌

Manchester's dedicated theatre, arts and music venue for children, young people and their grown-ups! Come along, be inspired, get creative and DREAM BIG! 🎨🎵🎪

Award winning restaurant, tearoom and bar in MCR's NO. Pretty serious about tea & cake.

Now Then MCR existed 2010-2022 as a platform for #independent creativity & collaboration across #GreaterManchester & beyond. Sheffield @NowThen lives on.

A place to find out what's happening in Greater Manchester community. Too many tweets? Try our mailing list: <http://eepurl.com/bsXhb>

Chair @TangerineComms & @TheJuiceAcademy 🍷 #NED @TheRFL 🍷 VC @4EVERManchester 🍷 Cat Mum 🍷 #MUFC #BeKind #Gryffindor (she/her)

The latest news, reviews and all things food & drink across Greater Manchester. Follow us to enjoy something tasty @manchesterwire.co.uk

We're not vibing with Twitter much any more - see our Insta for the latest. Home of @nellspizza.

Writer, Guide, Uni of MCR Medal of Honour, 2021, for services to the city. For 2023 90+ tours, 30+ themes. Books @mcrbookstoldstories @mcrconfidential

Independent artist-led endeavour in Salford.

Didbury news & events. And other things that take our fancy... "Not a business account"

The latest business news and views from @BusinessLive and the @MENnewsdesk from across Greater Manchester

Greater Manchester's award-winning inward investment agency, responsible for securing significant levels of new investment and employment for the city region.

Triple Hand Crafting Fine Coffee, Loose-Leaf Tea, Hot Soup, Grilled Cheese Sandwiches, Cake. Multiple Award Winners. Mon-Fri 8am-7pm, Sat 10am-7pm, Sun 10am-6pm

A duo of Manchester's most aberrant hang outs

• Bread & Wine • Ales • Cocktails • Eatery • Happy Hour Monday to Friday 4-9pm! 2 boards & a bottle of 🍷 for £30 mon - wed <http://longtabledining.fkiket.com>

Multi award-winning historic music venue, promoter and music learning centre. Where the World Comes to Play.

Manchester's award-winning theatre for participation

Manchester's unique Grade II\* listed heritage swimming pool and Turkish Baths complex, now open for visits, tours and events. Contact us via our website please.

Our plans have changed significantly. If anyone is interested in the purchase of the Chorlton Life domain (inc twitter acc), email [helen@wearlife.co.uk](mailto:helen@wearlife.co.uk)

founder @freshwalks 🍷 previously @StudioNorth @TwifacedEvents @RiverPlateReds 🍷 Glory and Honour

Nexus Art Cafe (fair trade and free wi-fi) is a non profit organisation working towards building community and celebrating creativity in Manchester.

Comms pro - PR, content, journalism. Pics <https://tinyurl.com/2p9fu68u> Vid <http://tinyurl.com/yr2ezpxt> TIGM now, ex of @marketing\_mcr, MEN.

Cat shop! All things cat! No dogs!

The only club in the North-West dedicated to live Jazz, Blues, Soul, Funk & Brass. Introducing Club\*: THE Online Hub of all things Matt & Phred's! PA & Comms Mgr @mcmilve | TV Producer/Snr Researcher | Book Editor @factoryint! Everything That Happened | #JUSTENING\_PARTY | Prev CityLife/MEN

Passionately Regional. Fiercely Independent! Open for shopping Tuesday, Friday 8am-3pm Saturday & Sunday until 4pm 🍷 hello@marketoperations.co.uk

Salford real ale pub, 3 refurbished theatres (1 in cellar). Great food, artists studios - bit more than your average boozier.

Founder @LandingLight • Exec Chair @mcrartfair, Critic @mcrfinest. Consults/Speaks on Restaurants/Culture. Invests/Collects/Eats/Runs. Northerner/Husband/Dad.

MD @Brother\_UK | IWe help people & businesses thrive with Tech & Tips | Tweet/Speak on #Leadership #Success #Sales #CEO #Business | Event Host | Views my own | Head of content development for @COVUK @cabaretofficuk. Ex @ladbibbe Group @citylifemanc @MENnewsdesk @BBCNW among others. Twists, like marzipan are personal.

Black Dog is a New York styled Speakeasy Diner & Pool Room in Manchester's Northern Quarter. Food by Kong's Carlini.

Letting the good times roll since 1776! Iconic NO pub and music venue serving a selection of craft beers, wines and spirits. Check our website for listings.

Manchester's most energetic art event where YOU decide the winner. Next battle... announced soon

Bar & Restaurant | Northern Quarter, Manchester Open from 12 every day.

Community-powered market held in Levenshulme, Manchester. We're currently taking a break hatching a plan to return bigger & better in 2024.

Lots of wine, beer, and cocktails

For the collector, curator and the simply curious... 15/16/17 November 2024 at Manchester Central @mcrcontemporary Shop @\_easieart

## Example Meta Targeting Pack

# Value

Whilst people are looking for value this year, this doesn't mean cheap.

People are prepared to spend for good experiences

Can you offer value - multi entrance pricing over key areas. Visit 5 times over the summer



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# Brand Partnerships

## Use partnerships to

- Extend reach
- Capture new data
- Drive additional revenue



# And the rest...

- Revenue diversification
- Online distribution
- New experiences
- Seasonal pricing



# Summary

Last minute  
bookings are here  
to stay

Provide added  
value where  
possible

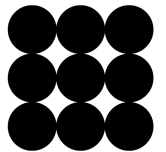
Use technology to  
build your target  
audiences

Track what you do  
and respond  
accordingly



# Q&A

A lot of information, any questions?

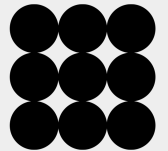


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# TEA BREAK



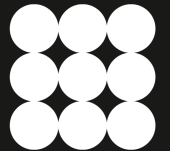
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# Workshop 1

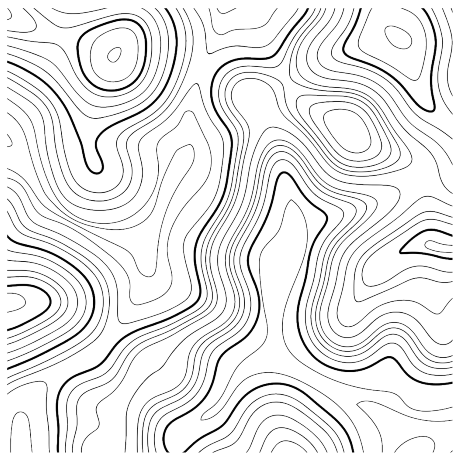
Digital Advertising





# Howard Phillis

Paid Media Account Director



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Seasoned Digital Marketing Professional // 20 years in the industry // Deep understanding of digital marketing



Expert in Visitor Marketing // Proven track record of enhancing the visibility and appeal of visitor organisations



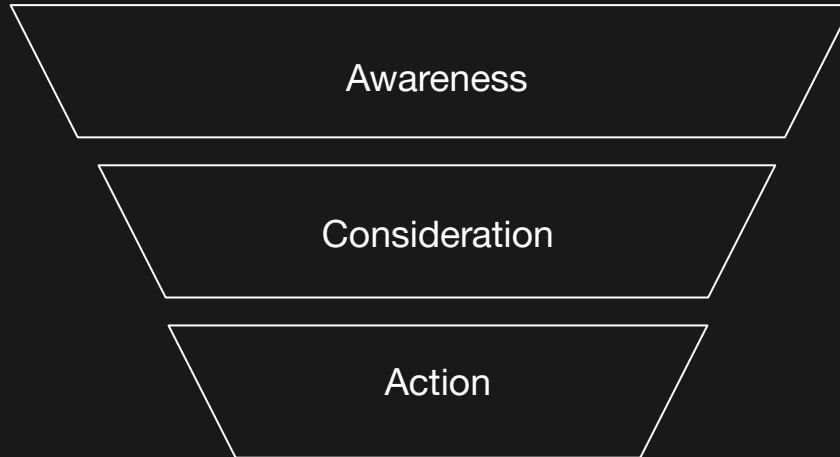
Strategic Campaign Management // Develop and execute marketing strategies



Experienced Trainer and Speaker // Dedicated to educating and empowering marketers with practical insights and strategies in digital marketing, tailored to the travel and tourism sector

# Overview of Digital Advertising Channels

# Digital Advertising Channels



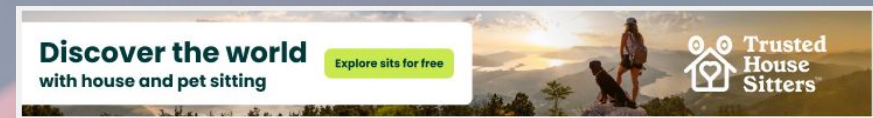
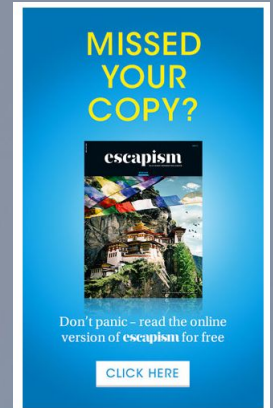
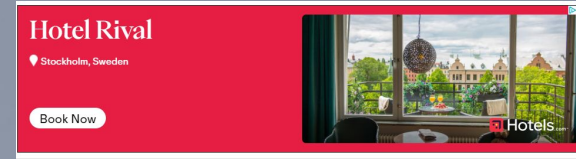
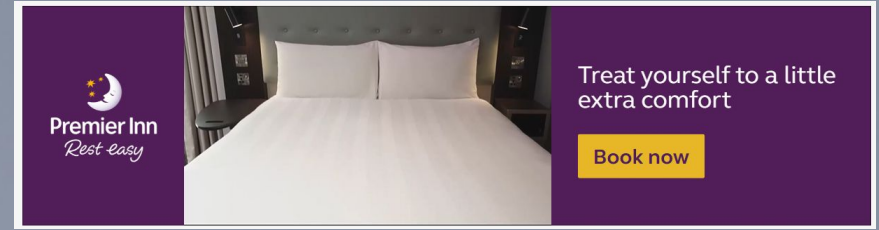
- Display
- Video
- Paid Social Media
- Generic Search
- Brand Search



# Display Advertising

## What?

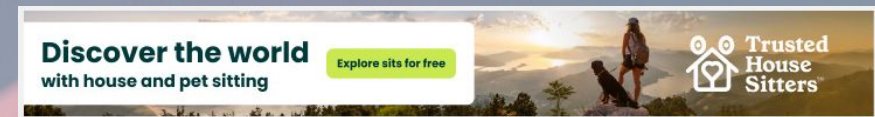
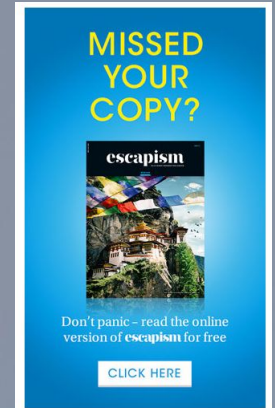
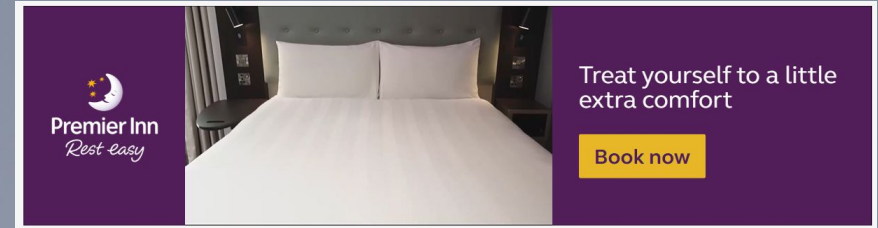
- Visual ads that appear on websites or apps in the form of banner or images.
- Often used to raise awareness or reinforce a brand with a wider audience.
- Delivered through platforms like Google Display Network, reaching users across millions of websites.
- Can target users based on demographics, interests, or behaviour.



# Display Advertising

## How?

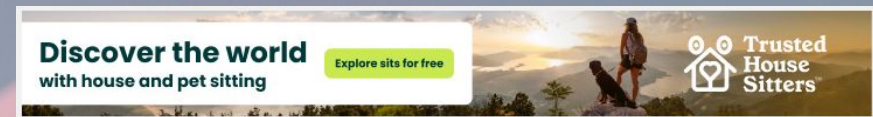
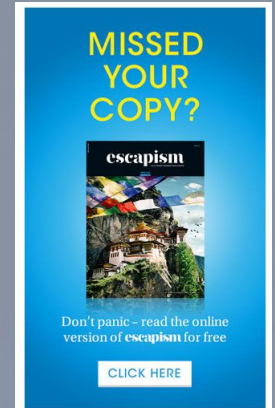
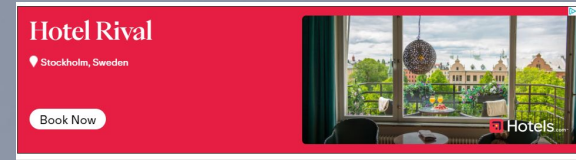
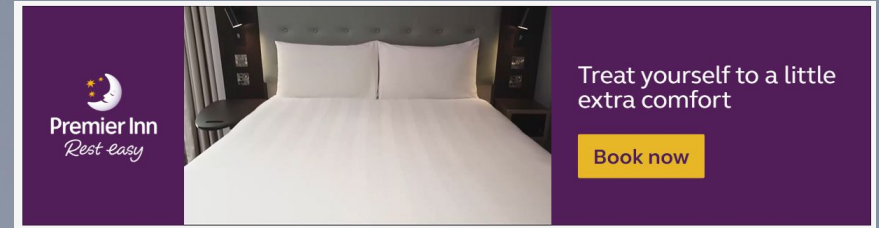
- Choose a display network like Google Display Network or a programmatic ad platform.
- Set up a campaign by selecting your target audience, ad formats (e.g., fixed size banners or responsive ads), and budget.
- Design visually engaging ads with clear messaging, aligning them with your campaign goals.
- Launch and monitor the performance using analytics to track impressions, clicks, and conversions.



# Display Advertising

## Why?

- Ideal for building brand awareness and reaching a broad audience quickly.
- Great for remarketing to users who have previously visited your website but didn't convert.
- Effective for visually engaging and creative campaigns, especially in industries like travel and entertainment.
- Can help increase visibility for products or services even before users actively search for them.

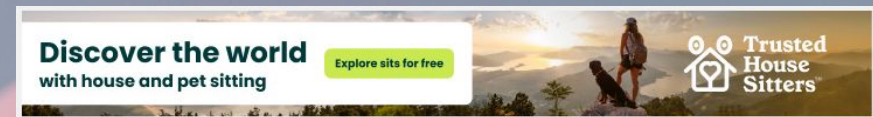
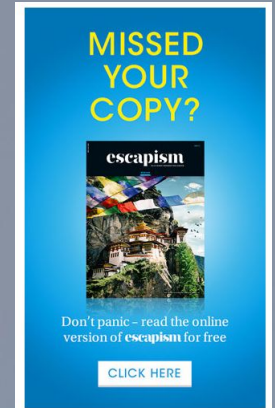
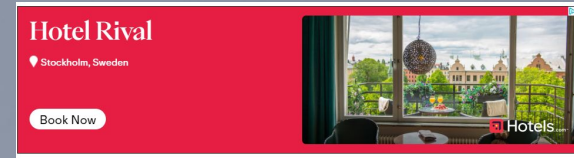
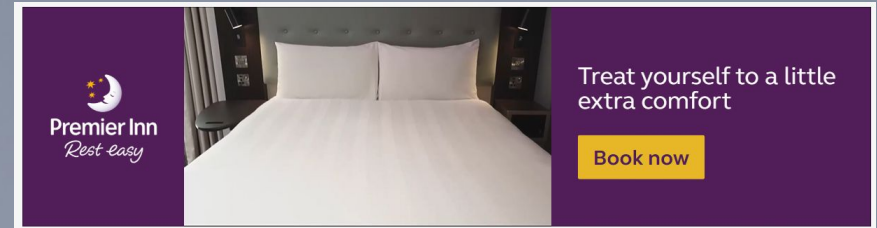




# Display Advertising

## Why Not?

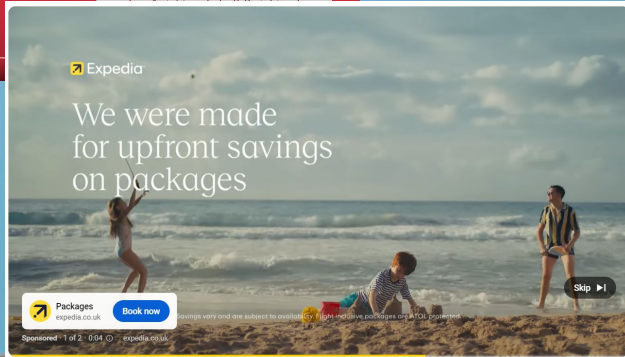
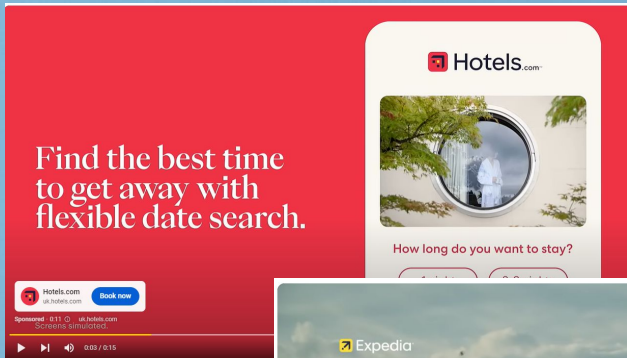
- Can have low click-through rates (CTR) compared to other channels like search ads, especially if not targeted properly.
- Users may develop "banner blindness" and ignore the ads completely.
- Requires strong creative assets—poor design or unclear messaging can lead to wasted spend.
- Not ideal if you need immediate conversions or have a limited budget focused on direct-response marketing.



# Video Advertising

## What?

- Ads presented in video format on platforms like YouTube, Vimeo, and TikTok.
- Can be skippable or non-skippable, with placements before, during, or after content.
- Reaches users through specific targeting options such as interests, behaviors, or content categories.
- Can include various formats, such as short-form, long-form, and bumper ads.



Find the best time to get away with flexible date search.

Hotels.com

Book now

Sponsored · 0:11 · Hotels.com

▶ | 🔊 0:03 / 0:15

This is a video advertisement for Hotels.com. It features a red background with white text. The main text says "Find the best time to get away with flexible date search." Below this is the Hotels.com logo and a "Book now" button. At the bottom, there is a small video player interface showing a play button, a volume icon, and a progress bar at 0:03 / 0:15.

Expedia

We were made for upfront savings on packages

Packages Book now

expedia.co.uk

Sponsored · 1 of 2 · 0:54 · Expedia.co.uk

This is a video advertisement for Expedia. It features a beach scene with a woman, a child, and a man. The text says "Expedia" and "We were made for upfront savings on packages". There is a "Book now" button and a "Skip" button. At the bottom, there is a small video player interface showing a play button, a volume icon, and a progress bar at 0:54.

LONGLEAT

Play (M)

0:03 / 29:48

This is a video advertisement for Longleat. It features a landscape view of a golf course with a large lion logo in the center. The text says "LONGLEAT". At the bottom, there is a video player interface showing a play button, a volume icon, and a progress bar at 0:03 / 29:48.

# Video Advertising

51.4546° N, 2.5973° W

## How?

- Choose a video platform, such as YouTube, TikTok, or Vimeo's ad services.
- Set up your campaign by defining your target audience, ad format (e.g., skippable, non-skippable), and budget.
- Create engaging video content with a clear message in the first few seconds to capture attention.
- Launch your campaign and measure success through metrics like video views, completion rates, and conversions.

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Find the best time to get away with flexible date search.

Hotels.com [Book now](#)

Sponsored · 0:11 · [Hotels.com](#)

▶ 🔊 0:02 / 0:15

Hotels.com

How long do you want to stay?

1 night 2 nights 3 nights 4 nights 5 nights 6 nights 7 nights 8 nights 9 nights 10 nights

Expedia

We were made for upfront savings on packages

packages [Book now](#)

Sponsored · 1 of 2 · 0:54 · [expedia.co.uk](#)

Savings vary and are subject to availability. Flight includes packages of ATOL coverage.

LONGLEAT

Play (M)

▶ 🔊 0:03 / 2:48

# Video Advertising

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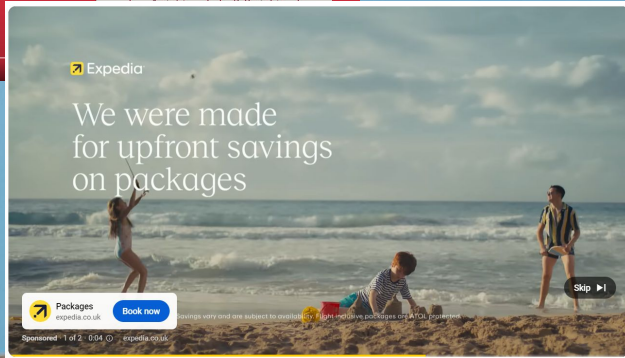
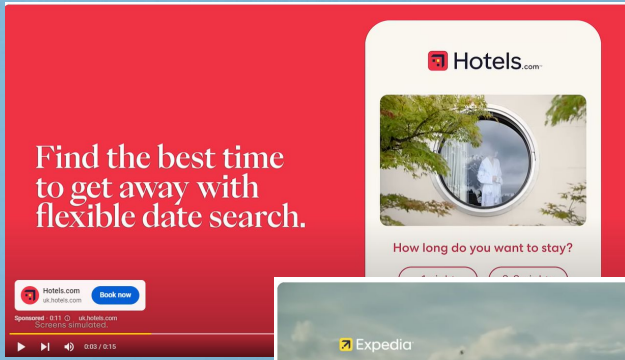
## Why?

- Ideal for telling compelling stories, showcasing experiences, or launching products in a visually engaging way.
- Perfect for reaching audiences on video-dominant platforms where consumption rates are high.
- Great for brands that want to build awareness or appeal to users who consume video content on platforms like YouTube or TikTok.
- Effective for reaching mobile-first users, especially younger demographics who prefer video content.

# Video Advertising

## Why Not?

- High production costs can make this channel expensive, especially for high-quality videos.
- Limited in driving direct conversions, as video ads tend to focus more on building awareness.
- Requires strong creative assets—poor-quality or irrelevant content can lead to users skipping or ignoring your ads.
- Not suitable for every sector, particularly if your focus is on immediate sales or budget-driven direct-response marketing.



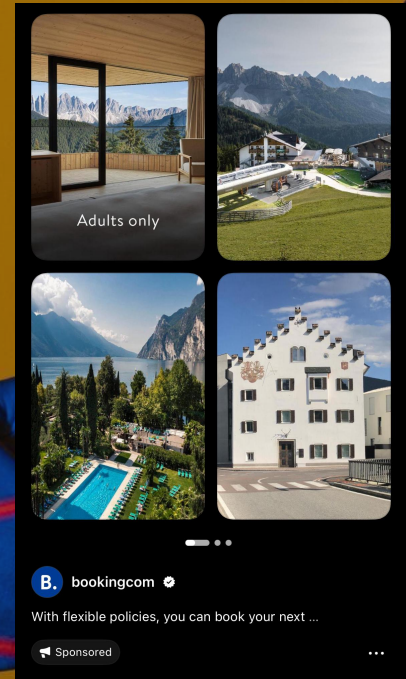
# Social Media Advertising

## What?

- Ads that appear on platforms like Facebook, Instagram, Twitter (X), LinkedIn, and Pinterest.
- Includes a variety of formats such as image ads, carousel ads, video ads, and stories.
- Targets users based on demographics, interests, behaviors, and even custom audiences (e.g., email lists).
- Ads can appear in feeds, stories, or other prominent locations within the platform.



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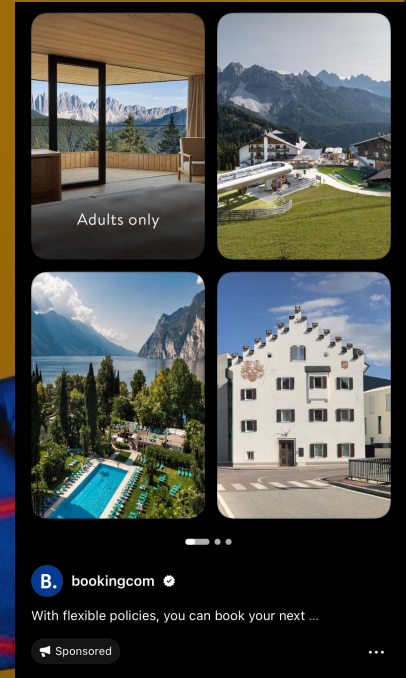
# Social Media Advertising

## How?

- Choose a platform based on your audience and campaign objectives (e.g., Facebook for broad demographics, LinkedIn for professionals).
- Set up a campaign by defining your target audience, selecting ad formats, and setting a budget.
- Design engaging visuals and write compelling copy tailored to the platform's style and audience.
- Launch the campaign, and monitor performance through built-in analytics tools to track engagement, reach, and conversions.



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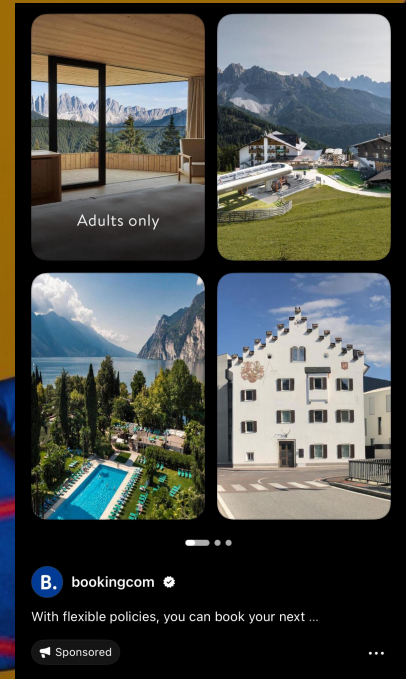
# Social Media Advertising

## Why?

- Perfect for highly targeted advertising, allowing precise control over who sees your ads based on their behaviors and demographics.
- Great for increasing brand awareness, generating leads, and driving traffic to websites or specific landing pages.
- Ideal for engaging users in a more interactive way, encouraging likes, comments, shares, and community building.
- Effective for reaching users where they spend the majority of their online time, particularly on mobile devices.



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# Social Media Advertising

## Why Not?

- Requires constant attention and optimisation; performance can decline quickly without active management.
- Creative fatigue can set in if ads aren't refreshed regularly, leading to diminishing engagement over time.
- May not work well for every sector—if your audience doesn't spend significant time on social media, it may not deliver strong results.
- Ad costs can rise quickly due to competitive bidding, particularly in popular or niche markets.



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# Search Advertising

## What?

- Ads that appear at the top of search engine results when users enter specific keywords or phrases.
- Platforms like Google Ads and Bing Ads allow businesses to bid on keywords relevant to their products or services.
- Typically text-based ads, though they can also include extensions like call buttons, sitelinks, or location info.
- Paid ads are labeled as sponsored and appear above or alongside organic search results.

**Sponsored**

**Premier Inn Oxford Botley hotel**  
4.2 ★★★★★ (396) 3-star hotel  
Unassuming hotel with a restaurant  
Free Wi-Fi Breakfast Wi-Fi Restaurant  
£54

**Oxford Hotels**  
Plan Your Break Now With Our Flexible Rate Options. 800+ Locations Across The UK &...  
Visit site

**Sponsored**

**Old Bank Hotel**  
4.5 ★★★★★ (478) 5-star hotel  
Chic lodging with a brasserie & views  
Free Wi-Fi Air-conditioned Breakfast Wi-Fi  
£246

**5-Star Hotel In Oxford**  
A sinking balance of old & new, our 5-star rooms are individually designed. Book now  
Visit site

**Premier Inn Oxford City Centre (Westgate) hotel**  
4.1 ★★★★★ (367) 3-star hotel  
Low-key budget hotel offering dining  
Free Wi-Fi Breakfast Wi-Fi Restaurant  
£71

**Malmaison Oxford**  
4.3 ★★★★★ (1,746) 4-star hotel  
Sophisticated hotel in a former prison  
Free Wi-Fi Air-conditioned Breakfast Wi-Fi  
£155

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Shark Clean UK. Shop Vacuums & Hard Floor Cleaners. 0% Finance Available.  
★★★★★ Rating for sharkclean.co.uk: 4.7 - 13,956 reviews

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35-Day Money Back Guarantee. Only A Dyson Works Like A Dyson. Shop Now. Free Next...

**Sponsored**

Ben Sherman Mens Strum... £32.99	adidas Originals Campus 00s... £70.00	Men's Leather Oxford Shoes... £149.99	PUMA RS-X Core PUMA... £57.99 (569)	Nike Air Force Men's Shoes... £55.00	Converse All Star Hi Trainers... £45.00	Technical Runner By Air Force... £146.00	Men's Air 4 Rebr Classic... £39.99
MandM ★★★★★ (157)	JD Sports ★★★★★ (253)	Charles Tyrwhitt ★★★★★ (253)	uk.puma.com ★★★★★ (54)	Footlocker.co.uk ★★★★★ (111)	schuh ★★★★★ (111)	ARNE ★★★★★ (111)	Amazon.co.uk ★★★★★ (111)
Free delivery	Free delivery	Free delivery	Free delivery	Free delivery	Free delivery	Free delivery	Free delivery
Trainers - Adidas	Faux Leather...	Oxford - Genuine Leather, Rubbe...	PUMA - Genuine Leather, Genu...	Nike - Genuine Faux Leather...	Trainers - Converse ...	Technical Runner - Genuine...	Trainers - Zapatos ...
By Kiama	By Google	By Google	By Google	By Shopatze	By Find the Tre...	By Feedoptima	By Kelcoo

# Search Advertising

## How?

- Choose a search engine advertising platform like Google Ads or Bing Ads.
- Set up a campaign by selecting keywords, creating ad copy, and defining a budget, bid strategy and bid amount for each keyword.
- Write concise, compelling ads with a clear call-to-action to capture user interest.
- Monitor and optimize campaigns using performance metrics such as click-through rate (CTR), cost-per-click (CPC), and conversions.

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Unassuming hotel with a restaurant  
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**Sponsored**


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Chic lodging with a brasserie & views  
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**Sponsored**


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<https://www.sharkclean.co.uk> | shark | vacuum-cleaners | 

**Shark Vacuum Cleaners - Up To £150 Off Shark Cordless**  
Shark Clean UK. Shop Vacuums & Hard Floor Cleaners. 0% Finance Available.  
★★★★★ Rating for sharkclean.co.uk: 4.7 - 13,956 reviews

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<https://www.dyson.co.uk> | dyson | vacuums | 

**Dyson Summer Event Now On | Save Up To £100 On Vacuums**  
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**Sponsored**

 Ben Sherman Mens Strum... <b>£32.99</b>	 adidas Originals Campus 00s... <b>£70.00</b>	 Men's Leather Oxford Shoes... <b>£149.90</b>	 PUMA RS-X One PUMA... <b>£57.80</b> <b>£60</b>	 Nike Air Force Men's Shoes... <b>£89.99</b> <b>£110</b>	 Converse All Star Hi Trainers... <b>£55.00</b>	 Technical Runner Hi Air Feroz Duo... <b>£146.00</b>	 Men's Air 4 Rebr Classic Shoes... <b>£39.99</b>
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By Kiama By Google By Google By Google By Shopartze By Find the Tre... By Feedoptima By Kelcoo

# Search Advertising

## Why?

- Highly effective for capturing users with high intent – people searching for specific products, services, or solutions.
- Great for driving immediate traffic and leads, especially when users are ready to take action (e.g., making a purchase or signing up).
- Allows you to target ads to specific geographic areas, making it useful for local businesses.
- Gives businesses control over their budget with options to set daily limits and bids per click.

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3-star hotel  
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**Shark Clean**  
<https://www.sharkclean.co.uk> | shark | vacuum-cleaners | 

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**Dyson**  
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Ben Sherman Mens Strum... £32.99	adidas Originals Campus 00s... £70.00	Men's Leather Oxford Shoes... £149.90	PUMA RS-X Core PUMA... £57.80 (560)	Nike Air Force Men's Shoes... £55.00	Converse All Star Hi Trainers in... £55.00	Technical Runner Hi Air Force Du... £146.00	Men's Air 4 Rebr Classic Skate... £39.99
MandM +£2.99 delivery	JD Sports ★★★★★ (1827)	Charles Tyrwhit... ★★★★★ (253)	uk.puma.com cup price by 24.00	Footlocker.co.uk Free delivery	schuh Free delivery	ARNE Free delivery	Amazon.co.uk +£3.99 delivery
Trainers - Adidas Faux Leather, Genuine Leather...	Trainers - Adidas Faux Leather...	Oxford - Genuine Leather, Rubbe...	PUMA - Genuine Leather, Genu...	Nike - Genuine Faux Leather...	Trainers - Converse ...	Technical Runner - Genuine...	Trainers - Zapatos ...
By Kiama	By Google	By Google	By Google	By Shopatize	By Find the Tre...	By Feedoptimise	By Kelcoo



# Search Advertising

## Why Not?

- Can be expensive, especially for competitive keywords with high cost-per-click rates.
- Requires careful keyword research and ongoing optimisation to avoid wasting budget on irrelevant clicks.
- May not be ideal for sectors with low search volume or where awareness building is the primary goal.
- Success depends heavily on the quality of ad copy, landing pages, and keyword targeting — poor optimisation can lead to poor results.

**Sponsored**

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 Unassuming hotel with a restaurant

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Ben Sherman Mens Strum... ★★★★★ (1,746) ① £32.99	adidas Originals Campus 00s... ★★★★★ (1,927) £24.99 delivery	Men's Leather Oxford Shoes... ★★★★★ (253) Free delivery	PUMA RS-X Core PUMA... ★★★★★ (54) Free delivery	Nike Air Force Men's Shoes... ★★★★★ (111) Free delivery	Converse All Star Hi Trainers... ★★★★★ (1,100) Free delivery	Technical Runner Hi Air Force Duo... ★★★★★ (1,100) Free delivery	Men's Air 4 Reborn Classic... ★★★★★ (1,100) Free delivery
By Kiama	By Google	By Google	By Google	By Shopatize	By Find the Tre...	By Feedoptimis...	By Kelcoo

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# Choosing the Right Channels

# Determine Audience

## Identify Campaign Goals:

Are you driving bookings, increasing brand awareness, or promoting a special offer? Your goals will shape your audience.

## Analyse Current Customers:

Review your existing customer base (demographics, purchase behaviour, etc.) to find trends and insights into who is most likely to convert.

## Consider the conversion funnel:

Are you looking to reach new customers who are unaware of you, convert customers who are considering you, or encourage repeat visits from previous customers?

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# Budget Allocation

**Align with Campaign Goals:** Allocate more budget to the channels and tactics that best support your primary objectives (e.g., awareness, engagement, conversions).

**Prioritize High-Performing Channels:** Analyze past campaigns to identify which platforms (e.g., social, search, display) drive the best ROI and allocate accordingly.

**Test & Adjust:** Start with a flexible budget across different channels, then reallocate based on real-time performance data to maximize effectiveness.

**Consider Seasonality & Timing:** Increase budget during peak travel seasons or key booking periods to capture higher demand.



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# Targeting Strategies

# Audience Segmentation

**Segment by Demographics:** Consider factors like age, gender, income, and education to define key audience segments.

*Example: Promote hands-on activities and interactive exhibits to families with young children, while targeting seniors or retirees with special discount days*

**Consider Geographics:** Target travelers from specific regions or cities, based on where your destination or service appeals most.

*Example: Day trippers vs Staycations vs International travellers*

**Look at Psychographics:** Understand your audience's interests, values, lifestyle, and motivations.

*Example: Adventure seekers, luxury travelers, or cultural enthusiasts.*

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# Crafting Effective Copy

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# Ad Copy Tips

- **Focus on Benefits, Not Features:** Highlight the experience your attraction offers (e.g., "Immerse yourself in ancient history" vs. "Guided tour available").
- **Use Action-Oriented Language:** Include strong calls to action (e.g., "Book your dream getaway now" or "Explore the city's hidden gems").
- **Tailor to Your Audience:** Speak directly to the desires and motivations of your target audience (e.g., adventure seekers, luxury travelers, families).
- **Create Urgency:** Use limited-time offers or scarcity to encourage immediate action (e.g., "Limited spots available – book today!").
- **Keep It Clear and Concise:** Avoid jargon and keep your message straightforward to quickly grab attention and convey the value.
- **Incorporate Social Proof:** Use testimonials, reviews, or mentions of awards to build trust and credibility (e.g., "Rated the top attraction by travelers worldwide").

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# Test & Learn

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# A/B Testing

**Develop a Clear Hypothesis:** Formulate a specific, testable hypothesis about what you expect to achieve with the changes you are making.

*Example: "Testing a headline emphasizing value for money ('Save 20% on Your Next Adventure!') against a headline highlighting features and benefits ('Explore Stunning Destinations with Expert Guides') will show which approach results in higher click-through rates."*

**Test One Element at a Time:** Focus on changing a single variable in your ad or landing page, such as the headline, image, call-to-action (CTA), or color scheme.

*Example: Test two different headlines to see which generates more clicks or conversions.*



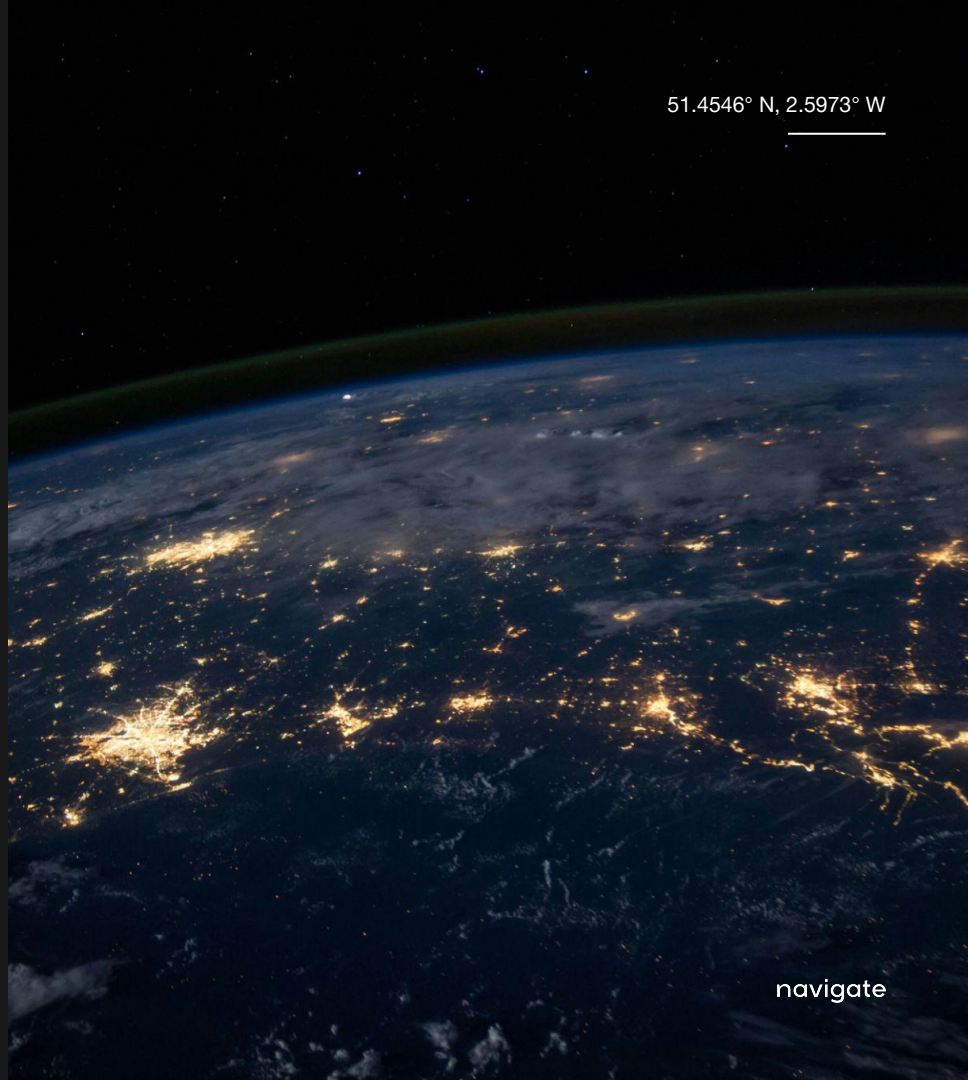
# A/B Testing

**Ensure Statistical Significance:** Ensure that your sample size is large enough to yield statistically significant results so that the differences observed are due to the changes rather than random chance.

*Example: Use statistical tools or calculators to determine the minimum sample size needed based on your desired confidence level and margin of error.*

**Divide Your Audience Evenly:** Randomly split your audience into two or more groups to ensure each group is statistically similar.

*Example: Show Version A to 50% of your visitors and Version B to the remaining 50%.*





# A/B Testing

**Measure Meaningful Metrics:** Track key performance indicators (KPIs) relevant to your campaign goals such as CTR, conversion rate, bounce rate or engagement levels.

*Example: Compare the conversion rates of the two versions to determine which performs better.*

**Document and Analyse Results:** Keep detailed records of your tests, including what was changed, who was targeted, and the outcomes.

*Example: Create a report summarising test results, insights, and actionable recommendations for future campaigns.*

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# Measuring Success

# What Success Looks Like

## Define Key Performance Indicators (KPIs)

Identify the metrics that align with your campaign goals, such as reach, click-through rate (CTR), conversion rate, return on investment (ROI), return on ad spend (ROAS) or cost per acquisition cost (CPA).

## Compare Against Benchmarks

Measure your campaign's results against industry benchmarks or past performance to determine relative success.

## Attribution

Understand and analyse how different touchpoints contribute to conversions. Use attribution models (e.g., first-touch, last-touch, multi-touch) to evaluate the effectiveness of various channels in the customer journey.

## Data Sources

Compare different data sources (eg Google Analytics, ad platforms, ticketing provider) but measure and report consistently

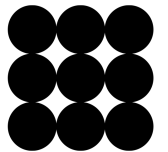
# Summary

- Define your objectives and be single minded
  - Understand your audience
    - Test and learn
      - Be consistent with your measurement



# Q&A

A lot of information, any questions?



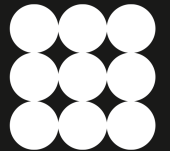
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# Workshop 2

Digital Content

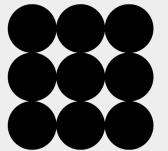


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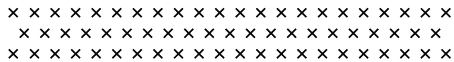
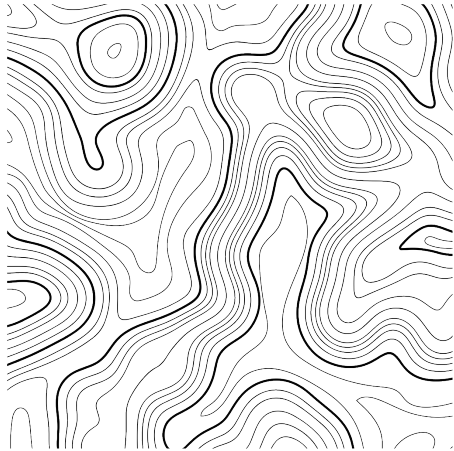
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# LUNCH



# Shannon D'Arcy

Project Manager



h a v i a n t e

Bath & North East  
Somerset Council

Improving People's Lives

techSPARK\*  
All things tech in the west



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Assisted hundreds of small businesses in navigating the council's business support programs, while also administering COVID-19 grants.

Supported numerous tech and digital companies in the West of England by facilitating access to government support, grants, and connections to private investors. Additionally, organised large-scale networking events to strengthen industry ties.

Played a key role in shaping and promoting a disruptive eCommerce brand, crafting its vision and identity, which led to millions in funding and strategic partnerships like professional football and rugby clubs. Spearheaded marketing efforts through out-of-home (OOH) campaigns and high-profile events.

Managing project strategies and travel and torusim seasonal campaigns. Conducted influencer campaigns, newsletter account management, and provided creative direction for ad production, ensuring cohesive execution across multiple platforms.



# Content

The channels

Do's & Don'ts

Actions

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“Content”

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# “Content” is anything your brand publishes online. What does your content say about your brand?

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**STYLIST**

**Bar-quality, home-delivered**

“Sustainable”  
“Innocative”  
“Letter box friendly”

NIO HOME DELIVERY

REGENI

UP TO 25% EXTRA

PROMOCODE: 15RC

**Uplift your brand with an uptick in awareness**

LinkedIn Ads

Reach your target audience effectively

**Coming soon**

VIP Package

**The Times and The Sunday Times** @thetimes Ad ...

After a health scare, Leslie Kenny, a Harvard-educated CEO, dramatically overhauled her lifestyle

I'm 59 but have a biological age of 21 here's how I did it

Stay ahead with The Times

From thetimes.com

83 53 220 1.1M

**Not everything is hunky-dory, and why should it be?**

By Anatoly Liberman

First of all, let me apologize for the egregious typo I made in the previous post in Ernest Weekley's name. This is what comes of being too devoted to every line of Oscar Wilde and his comedy The Importance of Being Earnest.

Read More

**Warsaw Tales: An interview with Olga Tokarczuk**

By Antonia Loyd-Jones

Ever since I first read "Chi Guevara" in Olga Tokarczuk's short story collection Playing Many Drums (2001), I have wanted to translate it. So, when I was asked to compile Warsaw Tales, it was one of the first stories to come to mind.

Read More

**Dogwhistles: 10 examples of disguised messages**

By Jennifer Malher Saul

Dogwhistles are one of the most discussed methods for politicians to play on voters' racial attitudes in a stealthy manner, although they come in handy for manipulation on other topics as well. The key to a dogwhistle is this: hiding of what's really going on. Broadsly speaking, a dogwhistle is a lot of communication with an interpretation that seems perfectly innocent—but which also does something else.

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Choose from a wide range of properties which Booking.com offers. Search now! Book your Hotel in Oxford online. Quick, Easy Booking. No Reservation Costs. Hotels, Special Offers, Great Choice. 24/7 Customer Service. Read Real Guest... Top Reviewed Hotels - Hotels at Great Prices - Compare Our Top Hotels - Book Now

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Plan Your Break Now With Our Flexible Rate Options. 800+ Locations Across... Book a Premier Inn Hotel - 1 million rooms at £45+ - Our Airport Hotels - Premier Plus Rooms

**Preserving the past**

Looking after heritage for future generations

Learn about our conservation work →

1 of 3

Woman in a field wearing a white t-shirt with a colorful graphic.

The first person on your shared list will take you to Japan in winter 2025.

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## Educate

*Provide valuable information or a new perspective on a topic. This can help establish you as an expert in your field.*

## Entertain

*Make dry topics more interesting with personal stories, flair, and brand personality.*

## Engage

*Give the audience the tools and desire to respond. This can be done by providing your own take on a topic.*

## Empower

*Make the audience feel capable and motivated. By positioning yourself as a role model to advise readers on the next steps*

If it doesn't do one of these  
or more, **don't publish it.**



→ Who do you want to talk to?

→ What do you want them to do?

→ How do you want them to feel?

→ Who do you want to talk to?

→ What do you want them to do?

→ How do you want them to feel?

What platform do you find them on?

How do you get them to do this?

What language are you using?

Find your community, if it  
doesn't exist **build** it!

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Website

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Looks good on entrance

Easy to find what you're looking for

Always evolving based on patterns

It's a window not a warehouse

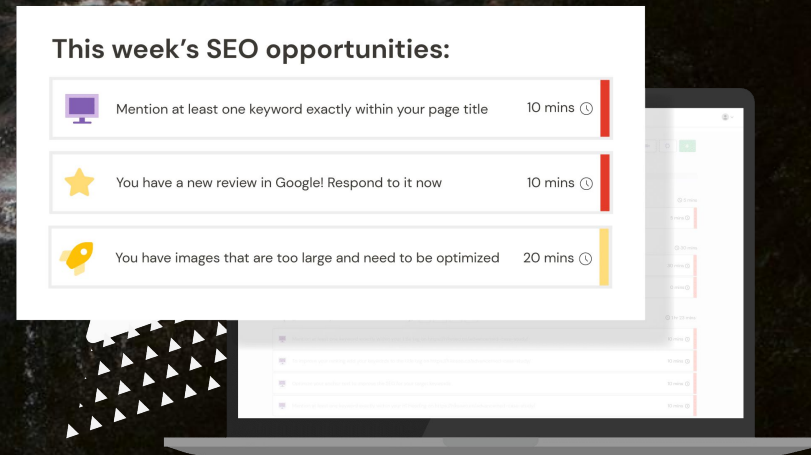


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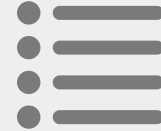
# Tools

- Health Checks
- Keywords relevant to your industry
- Clear time estimates for each task
- How-to guides



# Tools

## *Page Speed Insights*



# Tools

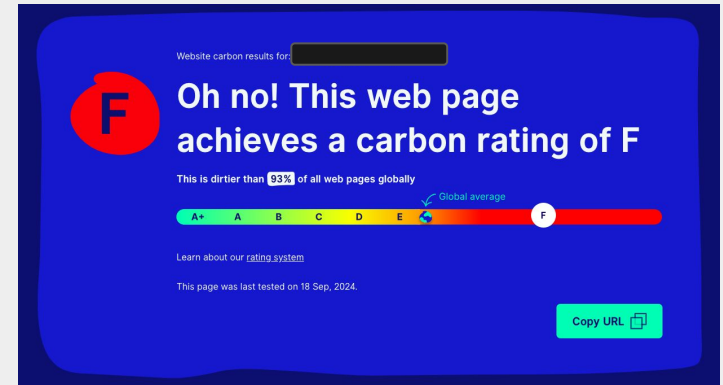
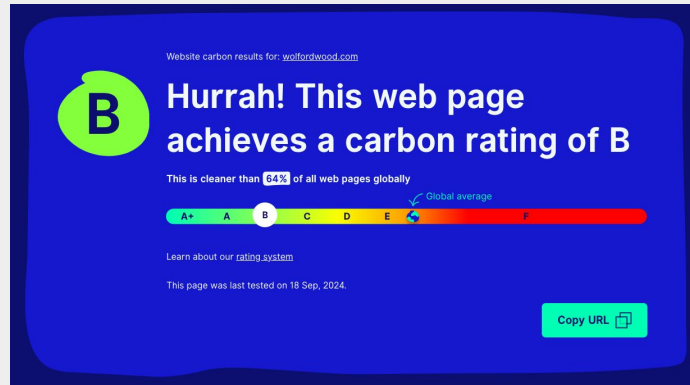
## *Page Speed Insights*



- Track authority score
- Track performance against competitors
- Track your keywords

# Tools

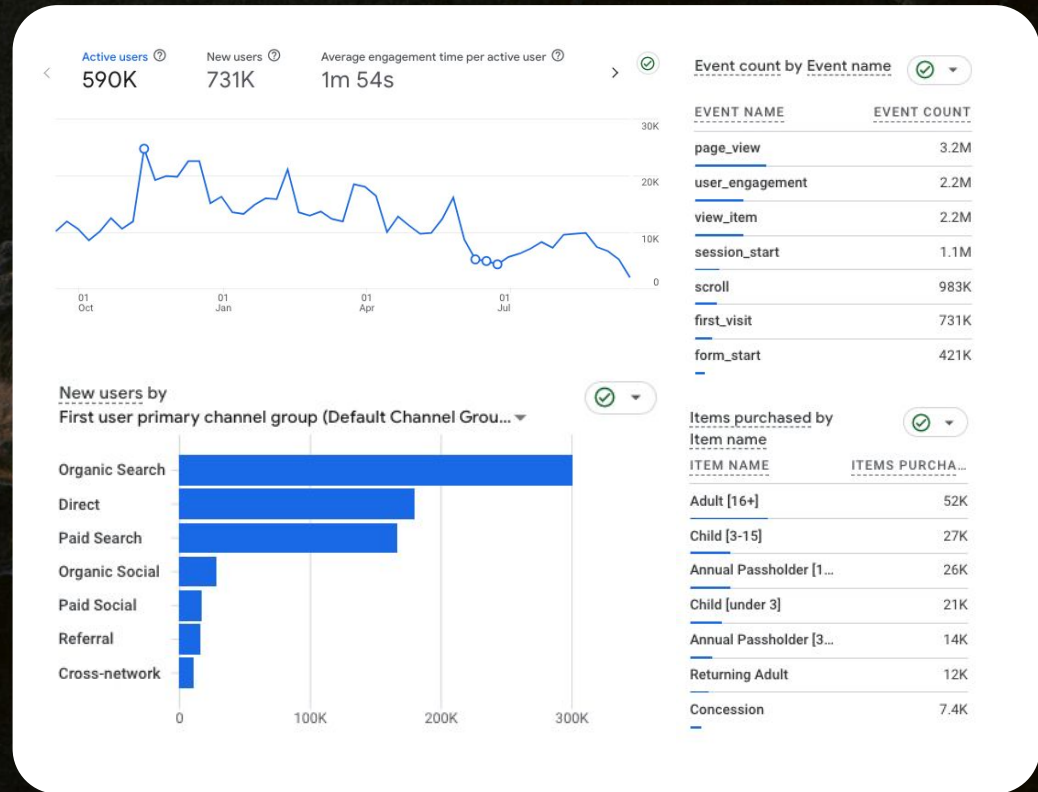
## Page Speed Insights





# Google Analytics

- Set up
- Get Reports Working
- Check Regularly



# Google My Business

- Update EVERYTHING
- Add reviews
- Post like a social platform

Google

warwick hall b&b

All Images Maps Videos News Books Web More Tools

**Warwick Hall**  
<https://warwickhall.co.uk>

**Warwick Hall – Welcome to Warwick Hall | Warwick Hall**  
 It's a private, dog-friendly, country house B&B situated on the A69 just two miles from the M6 (exit 43) at Carlisle, Cumbria, in a beautiful, peaceful location ...  
 About Us · Rooms · Dining · Offers

**Tripadvisor**  
<https://www.tripadvisor.co.uk> · Carlisle Hotels

**WARWICK HALL - Updated 2024 Reviews, Photos & Prices**  
 Warwick Hall Estate offers luxurious hotel accommodation two miles from Carlisle and the M6 at Exit 43 junction with the A69.  
 ★★★★★ Rating: 4.5 · 428 reviews · Price range: ££ (Based on Average Nightly Rates for a Standard Room from our Partners)

**People also ask**

Who owns Warwick Hall now?

When was Warwick Hall built?

Feedback

**Warwick Hall B&B | Check prices for your dates**  
 Prices on Google for a 1-night stay  
 Avg £186

from £198  
**VIEW PRICES**

Tonight

Fri, 27 Sept

**Warwick Hall B&B**  
 4.6 ★★★★★ 105 Google reviews  
 3-star hotel

Website Directions Save Call

**Check availability**

**Address:** A69, Warwick-on-Eden, Carlisle CA4 8PG  
**Hours:** Closed · Opens 5 pm  
**Phone:** 01228 561546

**Compare prices**

Sun, 22 Sept Mon, 23 Sept 2

**Sponsored · Featured options**  
 Advertiser payments affect ad ranking

Warwick Hall B&B	Official website	£176
Booking.com		£190
Hotels.com		£190



# Blogs

- SEO benefits; builds authority.
  - *“Top 5 Cocktail bars in the Cotswolds”*
- Requires regular updates; can be time-consuming.
- Quality, not quantity

## n-sight navigating marketing



How was the summer of 2024 for visitor attractions?

[Read more](#)



Four Lessons Visitor Attractions Can Learn From the Oasis Ticketing Saga

[Read more](#)



Cultural Enterprises Announce Navigate Partnership

[Read more](#)

[More Blogs →](#)

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# Social Media

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# Top Channels

*Not including messaging apps*



3 billion



2.5 billion



2 billion



1.5 billion



800 million



600 million



500 million



134 million

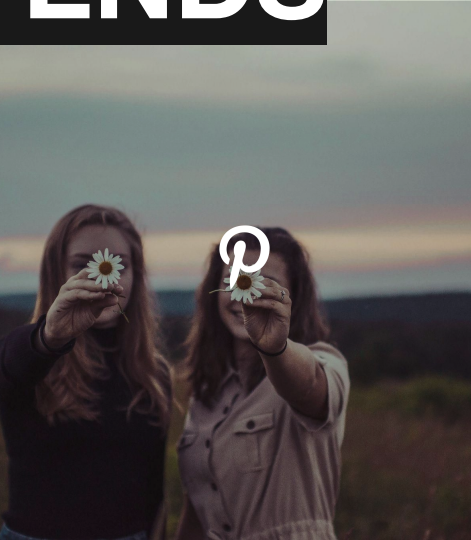
But which is best?

Who's your target?





# IT DEPENDS





# Social Media

Don't use your organic social feeds like adverts

Think of the brands/ people you follow

Create a community

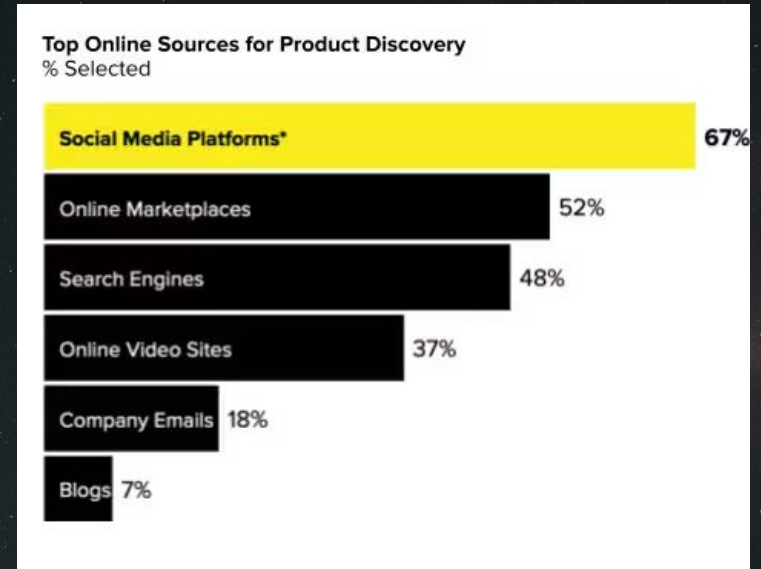
Use your voice, have a unique tone and stand out

Less is more

Have a social media policy/ guideline, then react and run with it

# The Future of Commerce is... Social

- Trend #1: Social media = the top mode for product discovery
- Trend #2: Influence starts within one's own social network
- Trend #3: Social media has the power to collapse the purchase journey





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Email

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# Why Email?

- Direct communication; high engagement.
- Requires a good list; segmented by type of customer.
- Email regularly. (It's good if they don't unsubscribe)
- You own this audience.

# Email Tips

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- Write compelling email copy
- Break up templates with icons and shapes
- Use action based button copy
- Optimise for mobile
- Develop great subject lines

Your newsletter should have a clear and defined goal.



# Email Growth

- Newsletter signups on your website.
- Opt-ins when booking.
- In-person at the entrance/ reception.
- On-site when signing up for your Wi-Fi.
- Consider investing in a data capture campaign.





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AI

Who?

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# Impact of ChatGPT

Quantity produced, but quality prompts & editing needed

- Get the brief right
- Let it do the donkey work
- Invest time to enhance the final product



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# The prompt is key:

In the **style** of the **head of culture at The Guardian**, write an **article** about the best ways to save money in the Cotswolds. Make it **engaging**, add some **recommendations** and then a summary at the end about going to visit **Blenheim Palace**.

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# Developing a Content Framework



# Content Themes

- Align content with audience interests and seasonal trends.
- Go into the audience insights in each social platform and work out your audiences;
  - Age, location, gender, interests.
  - Then ask, are these the right audience for me? If not, create content for the audience, not the content you **want**.



# Creating Content

- Try to create a content calendar (Google Sheet/ a Word Doc is fine).
- Plan your content themes out quarterly
- Then aim to create your content the previous month.

# Creating Assets

- **Leverage User-Generated Content (UGC)** it adds authenticity and variety without heavy production costs.
- **Batch Content Creation:** Create a detailed shot list for each shoot, capturing both hero images + and lifestyle shots.
- **Encourage Employee Participation:** Establish simple guidelines (like shot composition and brand tone).
- **Use Free or Low-Cost Design and Editing Tools:** Canva even offers templates designed for small businesses and discounts for Charities.
- **Create a Visual Style Guide:** Stick to 2-3 core colors and a few font types to make the guide easy to follow.

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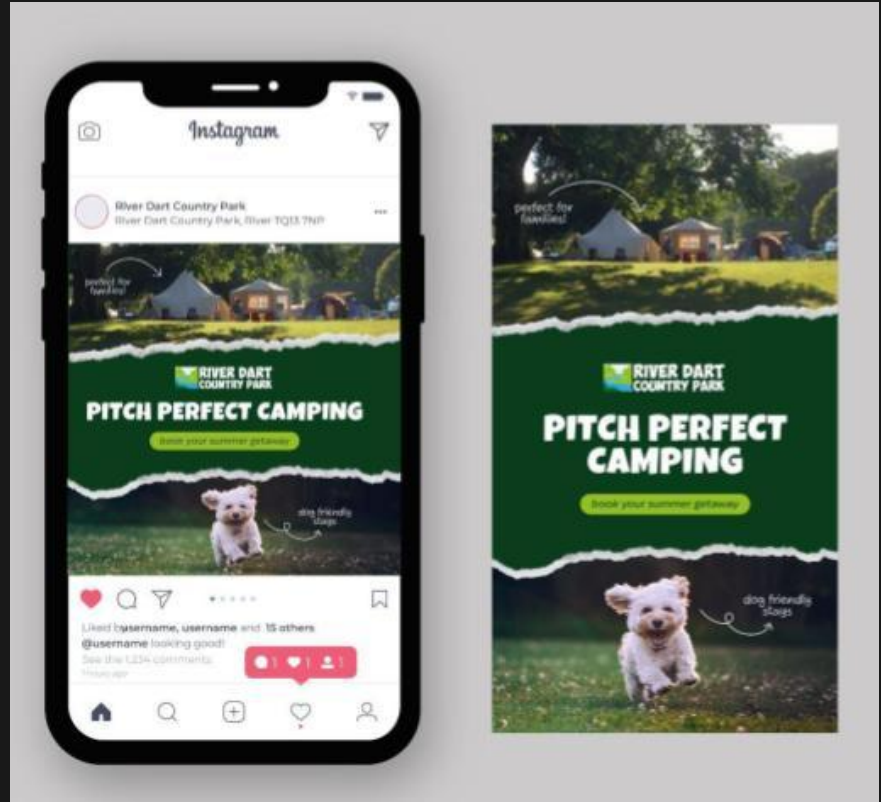
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# Top Tips

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- Keep It Simple and Clear
- Leverage High-Quality Photography
- Create a Strong Call-to-Action (CTA)
- Use Consistent Branding
- Design for Mobile First
- Focus on Emotional Appeal
- Experiment with Animation or GIF Ads
- Highlight a Unique Selling Point (USP)



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# REALITY CHECK

A weekly meeting/ a morning of marketing content creation



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# Posting Frequency and Strategy

- Email
  - Bi-weekly
- Blogs
  - Weekly
- Social Media
  - Frequency for each platform
  - 5 posts Insta/Facebook
  - 3 posts YouTube/TikTok/Linkedin

*Content hack: Don't forget you can repost old content. If you took the time to make something last year/ last quarter, reshare, the chances are most people won't have seen it before.*



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# Measuring Success

# Process

- Engagement Metrics
  - Open rates, click-through rates, social interactions, engagements, comments
- Content Performance
  - Track which content drives the most traffic and conversions to your website

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# Summary

Ensure you know  
your audience and  
make content for  
them

Use tools to make  
your brand content  
pillars the best they  
can be

Focus on all content  
equally (social is  
fun, but email is  
more likely to  
convert)

Track and measure  
everything.

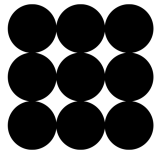
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# Q&A

A lot of information, any questions?



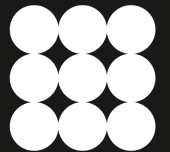
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# Wrap Up

Summary



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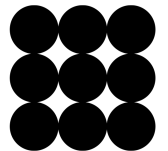
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# Toolkit

We've created a toolkit based on the information we've provided you with today.

This will be shared digitally with you after the second training day we provide on the 7th October.





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# More info

[www.navigate.agency](http://www.navigate.agency)



# Networking/ 1-2-1 sessions

