

# **Board of Directors Regular Meeting Agenda**

Tuesday, August 4, 2020, 6:00 p.m. Via: Go To Meeting

# **PUBLIC COMMENT.**

Please state your name & address. We allow 3 minutes for each public comment.

### REPORTS.

- 1. RMNP Update PIO Kyle Patterson
- 2. Town Board Updates

# CHAIRPERSON'S MESSAGE.

- 1. Overview of Agenda
- 2. Approve Agenda

# PRESIDENT & CEO.

- 1. Highlights of written report
- 2. Updates

## PROGRAM REVIEW.

1. Operational Updates

# POLICY DEVELOPMENT.

# CONSENT AGENDA.

1. Approval of minutes from the July 2, 2020 meeting.

# **BOARD COMMENTS.**

# ADJOURN.

Upcoming Meetings: September 1, 2020, October 6, 2020, November 3, 2020 December 1, 2020

### **Visit Estes Park**

NOTE: Visit Estes Park reserves the right to consider other appropriate items not available at the time the agenda was prepared. All board meetings are recorded per state regulation.



To: Deb Gibson, Chairman & Board of Directors

From: Eric Lund, President/CEO

Date: 7/30/2020

RE: CEO – July, 2020 Board Report

#### I. Ends Policy Compliance Report

**Destination Product Development:** 

- The CEO attended a number of Town Meetings, met with the Town Administrator and EDC Board Meeting, Chamber of Commerce Board Meeting, and Colorado Tourism Office including with reporters referred by CTO for travel stories
- Overall, the CEO attended 35 stakeholder, staff and industry meetings in July
- The CEO attended a number of meetings related to the Covid-19 crisis to assist with collaboration, planning and coordination including work on the Accelerated Recovery Task Force and notified stakeholders regarding new updates for Larimer County guidelines, discussions included how to maintain the Larimer County Variance for our businesses
- We are looking at incorporating a management dashboard which will show most of the metrics we track
  for each team to determine effectiveness and trends. This includes dashboards that Marketing, Group
  Sales and Stakeholder Services will be able to utilize for managing their marketing results. The
  Dashboards will also be designed for the CEO and Board Members for real time access to relevant metrics
  for tracking activities of Visit Estes Park and discerning trends. In addition, we plan to have a dashboard
  on our public transparency page as well.
- We have implemented a new summer marketing program designed to push more demand to Estes Park
  while also being very adaptable to adjustment if needed, this program is far in excess of what we have
  done in past summers. The results for June and July are improving for business with Book Direct room
  night bookings seeing steep accelerations
- Office move is complete. We have done all improvements ourselves including painting, upgrading the
  floor, updating counters and sink, updating board room. Total costs for the updates have been kept to a
  minimum of approximately \$3,000 not counting the plumber for attaching the sink which is still to be
  done.

## **II. Stakeholder Support and Education:**

 We are carefully monitoring marketing demand results and watching pace reports from various hotels and things do appear to be improving for overnight stays and visitors in Estes Park. We are communicating to visitors how to be responsible through our website, social media and blogs; See stories A and B attached.

- We are communicating via newsletter and transparency page updates regarding coronavirus and how businesses are recommended to respond
- We are also updating our website to include Covid-19 standards information regarding each business for
  visitors to view, this will show visitors what businesses are practicing safety, including wearing masks,
  sanitization, cleaning and a number of other services related to visitor safety intended to give peace of
  mind for visitors

### **III. Partnerships and Collaborations:**

- Covid-19 Updates: Things are changing daily and we are adapting and doing our best to anticipate those
  changes in our planning and as they impact us. We are waiting for the next phase or to see if Larimer
  County reverses the variance and adjusts guidelines.
  - We are working with the EDC, Chamber and Town to develop programs and initiatives to assist stakeholders in Estes Park. The CEO and PR Manager are engaged with Town Teams working on recovery including developing a new "Kindness" campaign that will start at the local resident level
  - We are working closely with the town, EDC and the Chamber to support our local businesses into the future

## IV. Community Engagement:

- We have ordered an additional 3000 face masks which will bring our order to 5000 total face masks to
  enable businesses to sell them to visitors. We have also arranged with the Visitor Center to sell them
  when they reopen and will likely order additional masks to meet demand. We are simply looking to
  recover our cost at \$2.50 apiece. We are recommending that businesses offer them at a higher cost and
  include a charitable beneficiary for the difference
- There has been a large increase in visitation in county and state parks in our area and communicating social distancing, mask wearing, trail etiquette and such is a priority for Visit Estes Park. Likewise, we are working with the Chamber and the EDC to further communicate effective guidelines for visitors to help keep our community safer, more responsible and kinder
- Board Meetings are announced on the Transparency Page and we are including Board Meeting alerts in
  our Newsletter to better enable guests to participate in the meetings if they are interested. We can
  accommodate up to 250 people at one time through our GoTo Meeting gateway. In addition, all meetings
  are video recorded and posted on our transparency page for records and public viewing.

**End Report** 

# (Story A)

# Estes Park Preparing As Rocky Mountain National Park Readies To Reopen

By Jeff Todd May 12, 2020 at 11:58 pm Filed Under: Colorado News, Coronavirus, Estes Park News, Rocky Mountain National Park

ESTES PARK, Colo. (CBS4) – It was welcomed news, but not a complete shock, to many businesses in Estes Park as Rocky Mountain National Park announced a phased reopening on May 27. The two-week notice allows businesses to prepare as they hope Coloradans will come visit.

"It's very important we have an economic recovery, but at the same time we have to maintain and have to have a very health local community," said Eric Lund the President and CEO of Visit Estes Park.

In the downtown shopping district, face masks are even required outdoors. A slow reopening is preferred to see what an influx into town will do to infection numbers.

The town has been working with the visitor's bureau, chamber of commerce, and economic development team to for a lengthy set of guidelines for what reopening the town would look like.

"It goes a bit beyond the state and county guidelines because we really want to ensure the safety of our visitors when they come up," Lund said. "Hotels are really going to do a lot of extra clearing and do other precautions to make sure people feel secure when they come up."

Right now, outdoor recreation is only encouraged by the state of Colorado within 10 miles of your home. The expectation of many businesses in Estes Park is that the safer-at-home order will be relaxed somewhat. Front Range residents are becoming the target market for the town's tourist-focused businesses.

"Being in the great outdoors is a good, healthy thing for people. As long as they respect social distancing and do the precautions. We hope that our visitors, when they come up, will also be responsible and respect the community's health and the visitor's health and be prepared that way," Lund said.

# (Story B)

# Coronavirus has led to record crowds on Colorado's public lands and plenty of "knucklehead" situations

Don't be that guy: Put out fires, know the rules, have backup plans and be prepared.

Jason Blevins @jasonblevins

The Colorado Sun — jason@coloradosun.com JUL 2, 2020 6:00AM MDT

There is something called the "knucklehead factor" in the algorithm of public land management.

While never spoken of publicly, federal land managers talk among themselves about the challenges of dealing not just with visitors who maybe are not aware of rules, but also with the ones who are irresponsible and dangerous.

And lately, as record-setting numbers of Coloradans flood public lands, the "knucklehead factor" has grown exponentially. That means coals abandoned in fresh fire pits. Shooting in the dark. Pushing OHVs beyond trails. Walking on that log at Hanging Lake. Breaking down gates and just a general disregard for rules, signs and other humans.

They are in the minority, those knuckleheads. But they are stressing public lands already feeling the pressure of masses urged to look to the "vast, great outdoors" as an escape from the monotony of quarantine and the stress of pandemic.

"We are seeing normal use patterns multiplied, so we if had bad apples out there they are multiplied now," says Aaron Mayville, the deputy forest supervisor for the Arapaho-Roosevelt National Forest.

A couple weekends ago, Mayville's rangers visited popular Maxwell Falls near Evergreen, which regularly ranks on Front Range listicles of close-in waterfall hikes. The parking lot at the trailhead holds about 40 cars. There were 900 on that Saturday, spilling every which way.

"Every trailhead is seeing that kind of traffic. It's record use. Fourth of July numbers in April and May," Mayville says.

So, what will the actual Fourth of July be like? The answer to that has Colorado Forest Service, Bureau of Land Management and Parks and Wildlife managers fretting and offering a long list of advice.

First and foremost: Just about the entire state is under fire restrictions that limit all open flames to fire pits in established campgrounds (which, by the way, are 100% booked this weekend). So stir a few extra gallons of water into any fire pit before walking away.

"Your campfire is not out until you can touch the coals with your bare hand. That requires water, stirring and then more water," says BLM spokeswoman Maribeth Pecotte, who is seeing campers pushing well beyond established campsites as crowds fill campgrounds. ("Record fees" collected from the BLM's put-ins and take-outs on the Upper Colorado River, as well, she says.)

Second: Have a backup plan for when the remote campground no one ever goes to is full.

"Not just a Plan B, but maybe a Plan C, D and E," says Bill Jackson, the Dillon District ranger for the White River National Forest. "The popular spots are going to be packed. That's a guarantee. Exploring new places off the beaten track is the name of the game this summer."

Jackson suggests everyone who plans on visiting public lands this summer — and especially this weekend — should do their homework and craft a malleable plan for the getaway.

Which brings us to the third critical piece of advice offered by the experts: Be prepared.

The Boy Scouts motto is in full effect in Colorado's high country. When the campground is full, travelers will need their own source of water. They will need to be able to pack out their waste should the pit toilets still be closed to limit the spread of COVID-19. They will need to have maps, food and proper gear if they are adventuring. They will need to be self-sufficient.

"We just really need people to be aware and cognizant of where they are parking and how they may be affecting other people," says Marcia Gilles, the acting district ranger for the Vail area's Holy Cross District of the White River National Forest, which, by the way, is the most trafficked forest in the country. "There are definitely some creative campsites popping up out there. I think people are ready to get out right now and they are maybe not thinking through the full plan they might need for getting out there."

Gilles says recent weekends have seen cars spilling from the Cross Creek and Holy Cross trailheads. Her team recently increased the number of reservations available to hikers wanting to climb up to Hanging Lake in Glenwood Canyon. The White River last year installed a reservation system that capped the number of daily visitors to the wildly popular trail at 615 per day. The coronavirus and a scuttled shuttle system pushed that down to 128 a day and by late April, Hanging Lake was booked every day through August.

This week the forest upped the daily cap to 240 through August, with forest officials tracking the spread of COVID-19 in Garfield County before opening up additional slots in September and October.

That unique reservation model has drawn the eyes of managers of popular public destinations across the country, Gilles says.

"There are some great opportunities people have with these extremely limited numbers," Gilles says. "They feel like they have it to themselves and they are having a really more primitive experience than people have had at Hanging Lake in the last decade."

Colorado Parks and Wildlife is helping visitors to Lake Pueblo State Park prepare for anything but a primitive experience. The agency this week told Lake Pueblo visitors that all the park's 400-plus campsites were booked and warned that the park would reach capacity at some point on weekend days, which could come as early as 10 a.m. That it can take an hour or longer to get into the park and possibly a two-hour wait to launch a boat. On Memorial Day, the agency temporarily shut the park's gates for the first time to deter crowds and noted that Lake Pueblo was on track to set a visitation record.

"Be prepared to walk long distances to get to and from your vehicle," reads the agency's Lake Pueblo website. The White River's quiet Blanco Ranger District in Meeker includes the Flat Tops Wilderness. Typically, a wilderness ranger can spend entire days in the Flat Tops and not see a single hiker.

"This year he is seeing several groups of people every day," Blanco District Ranger Curtis Keetch said. "He's a local resident who's lived up here a very long time and he was telling me yesterday he's never seen it so busy in the wilderness."



To: Visit Estes Park Board Of Directors

From: Kevin Benes, Finance Officer

Date: 08/04/2020

RE: Finance Officer Update

## **Lodging Tax/Income:**

June 2020 (stays in May 2020) - \$49,233.43

June 2020 Budget - \$198,000

June 2019 (stays in May 2019) - \$153,035.22

YTD lodging tax collected - \$472,491.47

YTD lodging tax budget - \$806,000.00

YTD lodging tax shortfall - (\$333,508.53)

YTD Budget Net Income - (\$472,951.87)

YTD Actual Net Income - (\$777,242.68)

YTD Net Income shortfall - (\$304,290.81)

#### June Financials:

June 2020 financial statements are attached for your review.

June continues the discretionary spending freeze for future commitments June saw a rather large ad buy that was agreed upon internally to jump start overnight tourism in Estes Park; Josh and Eric can both provide more detail about how these advertising dollars was utilized.

The only expense that we are continuing during these uncertain times, especially in the lodging industry, is the VEP mask program.

The mask program has put nearly 5,000 business owners, employees, residents and guests in the VEP branded face masks with nearly all of these free of charge.

#### 2019 Audit:

A physical copy of the completed audit is on it's way. I will provide a physical copy to each board member. We also have the completed report available digitally on our transparency page. <a href="https://www.visitestespark.com/transparency/">https://www.visitestespark.com/transparency/</a>

# Visit Estes Park Balance Sheet

As of June 30, 2020

	Jun 30, 20
ASSETS Current Assets Checking/Savings	
1200 · Checking/Savings 1210 · FNB Estes Park 1220 · Bank of Colorado 1220-1 · Bank of CO Stakeholder Check	-5,711.74 62,585.70
1220-2 · Bank of CO MMA	800,000.00
Total 1220 · Bank of Colorado	862,585.70
1290 · Petty Cash	100.00
Total 1200 · Checking/Savings	856,973.96
Total Checking/Savings	856,973.96
Accounts Receivable 1100 · Accounts Receivable	131,418.62
Total Accounts Receivable	131,418.62
Other Current Assets 1300 · LMD Taxes Rec-CO Dept Revenue 1390 · Prepaid Expenses	168,064.00 5,361.00
<b>Total Other Current Assets</b>	173,425.00
Total Current Assets	1,161,817.58
Fixed Assets 1400 · Fixed Assets 1415 · Office Equipment	31,566.88
Total 1400 · Fixed Assets	31,566.88
Total Fixed Assets	31,566.88
Other Assets	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
2702 · Deferred Inflows of Resources	-6,787.00
Total Other Assets	-6,787.00
TOTAL ASSETS	1,186,597.46
LIABILITIES & EQUITY Liabilities Current Liabilities Accounts Payable	47 004 20
2000 · Accounts Payable	-17,681.39
Total Accounts Payable Other Current Liabilities	-17,681.39
2400 · Accrued Payroll	47,773.55
Total Other Current Liabilities	47,773.55
Total Current Liabilities	30,092.16
Long Term Liabilities 1501 · Deferred Outflows of Reso PERA 1502 · Deferred Outflows of Resources 2801 · Net Pension Liability 2802 · Net OPEB Liability	-234,560.00 -8,765.00 732,265.00 61,453.00
Total Long Term Liabilities	550,393.00
Total Liabilities	580,485.16
Equity 2600 · Equity	

# Visit Estes Park Balance Sheet As of June 30, 2020

_	Jun 30, 20	
2620 · 2009 (Net) District Tax Revenue	1,175,436.06	
Total 2600 · Equity	1,175,436.06	
2900 · Retained Earnings Net Income	207,918.92 -777,242.68	
Total Equity	606,112.30	
TOTAL LIABILITIES & EQUITY	1,186,597.46	

# Visit Estes Park Profit & Loss Budget Performance - Entire Organization

June 2020

ccrual Basis		June 2020			
	Jun 20	Budget	Jan - Jun 20	YTD Budget	Annual Budget
Ordinary Income/Expense					
Income 3000 · District Tax Fund 3300 · Visitor Guide 3400 · Advertising Fees-Stakeholder	49,233.43 -6,234.54 -2,183.47	198,000.00 10,000.00 50,166.00	472,491.47 -648.54 134,978.47	806,000.00 100,000.00 300,996.00	2,472,000.00 280,000.00 602,000.00
3510 · Larimer County PILT 3800 · Grants & Awards	0.00 0.00	0.00 0.00	0.00 25,000.00	0.00 25,000.00	5,412.60 25,000.00
3999 · Other Income 9875 · Bad Debt	1,230.00 -3,185.25	159.00	4,730.13 -3,185.25	954.00	1,900.00
Total Income	38,860.17	258,325.00	633,366.28	1,232,950.00	3,386,312.6
Gross Profit	38,860.17	258,325.00	633,366.28	1,232,950.00	3,386,312.6
Expense 4300 · Special Adv & Mktg-Contingency 4303 · CTO 4300 · Special Adv & Mktg-Contingency	0.00 0.00	25,000.00	0.00 25,000.00	25,000.00	25,000.00
Total 4300 · Special Adv & Mktg-Continge	0.00	25,000.00	25,000.00	25,000.00	25,000.00
4470 · Search Engine Optimization 4500 · Advertising 4510 · Media Placement - Traditional	2,000.00	2,000.00	10,000.00	12,000.00	24,000.00
4510 · Weita Flatement - Hauthorian 4511 · Print - Newspaper 4512 · Print - Magazines 4513 · Broadcast - TV & Radio 4514 · Out of Home 4515 · Events - Traditional 4516 · Collateral Inspiration Brochure 4517 · Out of Home - In Market	902.00 0.00 0.00 1,040.00 0.00 0.00 1,040.00	720.00 34,000.00 5,000.00 6,541.67 0.00 0.00 3,333.33	1,137.00 12,301.35 8,000.00 27,140.00 0.00 0.00 1,040.00	3,520.00 55,700.00 25,500.00 39,249.98 15,000.00 0.00 20,000.02	6,500.00 90,000.00 55,000.00 78,500.00 30,000.00 0.00 40,000.00
Total 4510 · Media Placement - Traditional	2,982.00	49,595.00	49,618.35	158,970.00	300,000.00
4520 · Media Placement - Digital 4521 · Digital 4522 · Social 4523 · Pay-Per-Click 4524 · Events - Digital	64,050.02 7,508.71 9,993.34 0.00	60,000.00 64,756.34 8,280.08 0.00	151,766.83 46,794.84 21,393.34 0.00	74,577.98 136,837.70 48,280.08 500.00	150,000.00 230,500.00 200,000.00 9,500.00
Total 4520 · Media Placement - Digital	81,552.07	133,036.42	219,955.01	260,195.76	590,000.00
4530 · Media Planning & Buying 4532 · Media Buying 4533 · Media Expenses 4534 · Regional Sponsorships 4535 · Local Sponsorships	8,124.34 0.00 0.00 5,692.00	10,000.00 400.00 200.00 500.00	28,352.34 0.00 0.00 11,733.34	22,590.94 1,674.24 5,800.00 7,700.00	68,000.00 2,000.00 10,000.00 20,000.00
Total 4530 · Media Planning & Buying	13,816.34	11,100.00	40,085.68	37,765.18	100,000.00
4540 · Creative Development - Trad'l 4541 · Print - Newspaper	0.00		235.00		
Total 4540 · Creative Development - Trad'l	0.00		235.00		
4560 · Creative Assets - Outside Fees 4565 · Creative Assets - Agency Fees 4575 · Agency Planning & Management	0.00 0.00 14,200.00	0.00 416.67 13,275.00	0.00 0.00 95,550.00	2,500.00 2,499.98 59,410.83	5,000.00 5,000.00 140,000.00
Total 4500 · Advertising	112,550.41	207,423.09	405,444.04	521,341.75	1,140,000.00
4700 · Research	0.00	0.00	350.00	35,260.00	50,000.00
4750 · Website	29,772.66	5,416.67	60,522.96	32,499.98	65,000.00
4840 · Economic Development 5500 · International Promotion 5510 · Int'l Content & Collateral	0.00	0.00 250.00	17,500.00 400.00	20,000.00 1,500.00	20,000.00 3,000.00

# Visit Estes Park Profit & Loss Budget Performance - Entire Organization

June 2020

	Jun 20	Budget	Jan - Jun 20	YTD Budget	Annual Budget
5540 · Int'l Trade FAMs 5550 · Int'l Press FAMs	0.00 -619.17	625.00 333.33	0.00 -430.48	3,750.00 2,000.02	7,500.00 4,000.00
Total 5500 · International Promotion	-619.17	1,208.33	44.52	7,250.02	14,500.00
6000 · Audit 6200 · Bookkeeping 6400 · Contingencies (Gen Op) 6600 · Personnel	0.00 0.00 0.00 73,532.25	0.00 208.33 208.33 101,083.33	5,500.00 2,197.31 0.00 543,317.02	19,000.00 1,250.02 1,250.02 606,500.02	19,000.00 2,500.00 2,500.00 1,215,000.00
66900 · Reconciliation Discrepancies 6700 · Payroll Processing & HR 6710 · Payroll/Benefits Processing 6750 · MSEC/IHR Services	0.00 0.00 0.00	250.00 125.00	-0.03 0.00 87.93	1,500.00 750.00	3,000.00 1,500.00
Total 6700 · Payroll Processing & HR	0.00	375.00	87.93	2,250.00	4,500.00
6800 · Legal 7000 · Office Sup,Postage,Printing	806.30 3,598.27	1,666.67 1,833.33	1,211.30 18,218.81	9,999.98 11,000.02	20,000.00 22,000.00
7200 · Office Equipment & Upgrades 7400 · Rent & Utilities 7500 · Insurance 8000 · Cell Phone & Mileage 8010 · Cell Phone & Mileage-Adv	300.38 6,457.48 0.00 220.00	2,083.33 6,250.00 1,250.00 250.00	8,291.81 50,307.87 0.00 1,669.75	12,500.02 37,500.00 7,500.00 1,500.00	25,000.00 75,000.00 15,000.00 3,000.00
8020 · Cell Phone & Mileage-Groups	25.00	230.00	275.00	1,000.00	3,000.00
8030 · Cell Phone & Mileage-Pres	55.00	83.33	365.08	500.02	1,000.00
8040 · Cell Phone & Mileage-Digital	40.00	83.33	240.00	500.02	1,000.00
8050 · Cell Phone & Mileage-SS/PGD	0.00	125.00	79.58	750.00	1,500.00
8060 · Cell Phone & Mileage-Gen Ops 8080 · Cell Phone & Mileage-Content Co 8090 · Cell Phone & Mleage-Office Mngr	0.00 0.00 0.00	166.67 166.67 41.67	206.24 0.00 0.00	999.98 999.98 249.98	2,000.00 2,000.00 500.00
Total 8000 · Cell Phone & Mileage	340.00	916.67	2,835.65	5,499.98	11,000.00
8100 · Education & Conferences 8120 · CO Governors Tourism Conference 8122 · Colorado Gov Conf-Pres 8124 · Colorado Gov Conf-PR	0.00 0.00	0.00 0.00	18.00 0.00	1,000.00 1,000.00	1,000.00 1,000.00
Total 8120 · CO Governors Tourism Conf	0.00	0.00	18.00	2,000.00	2,000.00
8140 · Destination Mktg Assoc Int DMAI 8142 · DMAI-Digital 8143 · DMAI-Pres 8145 · DMAI-Advertising	0.00 0.00 0.00	0.00 0.00 0.00	0.00 0.00 0.00	1,500.00 3,000.00 4,000.00	1,500.00 3,000.00 4,000.00
Total 8140 · Destination Mktg Assoc Int	0.00	0.00	0.00	8,500.00	8,500.00
8190 · Training & Education 8191 · Simpleview Summit 8192 · MSEC 8199 · Training & Education - Other	0.00 0.00	0.00 0.00	0.00 434.47	5,000.00 750.00	5,000.00 750.00
8199-10 · ESTO 8199-4 · Denver Int'l Pw Wow 2018 8199-6 · Media Training 8199-8 · CADMO 8199 · Training & Education - Other	0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 0.00 1,625.00	0.00 217.96 8.99 0.00 2,289.54	3,500.00 6,750.00 1,500.00 1,500.00 9,750.00	3,500.00 6,750.00 1,500.00 1,500.00 19,500.00
Total 8199 · Training & Education - Other	0.00	1,625.00	2,516.49	23,000.00	32,750.00
8190 · Training & Education - Other	0.00	0.00	0.00	0.00	0.00
Total 8190 · Training & Education	0.00	1,625.00	2,950.96	28,750.00	38,500.00

# Visit Estes Park Profit & Loss Budget Performance - Entire Organization

June 2020

	Jun 20	Budget	Jan - Jun 20	YTD Budget	Annual Budget
Total 8100 · Education & Conferences	0.00	1,625.00	2,968.96	39,250.00	49,000.00
8300 · Meals & Incidentals 8310 · Meals & Incidentals-Adv 8330 · Meals & Incidentals-Groups 8340 · Meals & Incidentals-Pres 8350 · Meals & Incidentals-Digital 8360 · Meals & Incidentals-SS/PGD 8370 · Meals & Incidentals-Other/Brd 8390 · Meals & Incidentals - Gen Ops	0.00 0.00 0.00 0.00 0.00 0.00 0.00	41.67 83.33 250.00 83.33 125.00 83.33 83.33	17.00 0.00 567.34 0.00 553.86 0.00 434.52	249.98 500.02 1,500.00 500.02 750.00 500.02 500.02	500.00 1,000.00 3,000.00 1,000.00 1,500.00 1,000.00 1,000.00
Total 8300 · Meals & Incidentals	0.00	749.99	1,572.72	4,500.06	9,000.00
8400 · Membership 8451 · Colorado Assoc. of DMOs 8452 · DMAI 8453 · Travel Industry Assoc of CO 8454 · VISIT DENVER - Denver CVB 8455 · Local Memberships 8456 · Non-Local Memberships 8457 · GFOA 8459 · Mtgs, Conf's, Groups, Assoc's	0.00 0.00 0.00 0.00 0.00 0.00 0.00	0.00 0.00 0.00 50.00 500.00 800.00 0.00	0.00 0.00 595.00 0.00 100.00 160.00 0.00	1,200.00 3,000.00 3,500.00 500.00 300.00 3,000.00 800.00 2,500.00	1,200.00 3,000.00 3,500.00 500.00 500.00 6,000.00 800.00 2,500.00
Total 8400 · Membership	0.00	1,350.00	855.00	14,800.00	18,000.00
8600 · Media Fam Tours 8610 · Media Fam Tours 8620 · Influencer Expenses 8630 · Influencer Contracts 8600 · Media Fam Tours - Other	0.00 0.00 0.00 0.00	3,250.00 666.67 1,333.33 83.33	1,668.53 0.00 0.00 0.00	19,500.00 3,999.98 8,000.02 500.02	39,000.00 8,000.00 16,000.00 1,000.00
Total 8600 · Media Fam Tours	0.00	5,333.33	1,668.53	32,000.02	64,000.00
8650 · PR Firm 8700 · PR Promotions 8720 · Promotions 8722 · Qtrly CO Tourism Press Briefing 8723 · Deskside Tours 8724 · Promotional Items	6,667.00 0.00 0.00 237.09	6,666.67 45.83 625.00 829.17	40,002.00 106.65 4,422.06 1,523.24	39,999.98 275.02 3,750.00 4,974.98	80,000.00 550.00 7,500.00 9,950.00
Total 8720 · Promotions	237.09	1,500.00	6,051.95	9,000.00	18,000.00
Total 8700 · PR Promotions	237.09	1,500.00	6,051.95	9,000.00	18,000.00
8800 · eMail Marketing 8810 · eNewsletter Annual Fee	399.00	750.00	1,197.00	4,500.00	9,000.00
Total 8800 · eMail Marketing	399.00	750.00	1,197.00	4,500.00	9,000.00
8900 · Group Marketing 9000 · Social Media 9020 · Social Media Promotional Prizes 9030 · Social Media Apps	9,080.00 0.00 0.00	9,166.67 125.00 500.00	48,472.78 0.00 0.00	54,999.98 750.00 3,000.00	110,000.00 1,500.00 6,000.00
Total 9000 · Social Media	0.00	625.00	0.00	3,750.00	7,500.00
9100 · Stakeholder Communications 9110 · Stakeholder Educational Mtgs 9140 · Stakeholder Survey	0.00 0.00	583.33 250.00	0.00 0.00	3,500.02 1,500.00	7,000.00 3,000.00
Total 9100 · Stakeholder Communications	0.00	833.33	0.00	5,000.02	10,000.00
9600 · Official Visitor Guide (OVG) 9620 · Postage & Fulfillment 9625 · Production	1,648.76 0.00	5,250.00 49,500.00	25,850.02 100,000.00	31,500.00 99,000.00	63,000.00 198,000.00
Total 9600 · Official Visitor Guide (OVG)	1,648.76	54,750.00	125,850.02	130,500.00	261,000.00
9990000 · Payroll Expenses	0.00		0.00		

# Visit Estes Park Profit & Loss Budget Performance - Entire Organization

June 2020

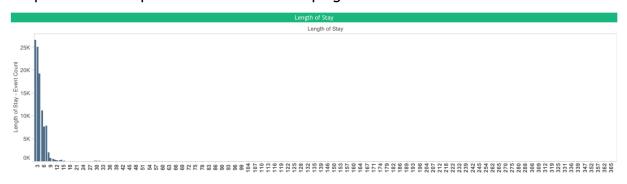
	Jun 20	Budget	Jan - Jun 20	YTD Budget	Annual Budget
9999 · Covid-19 Stakeholder Credits	0.00		31,159.08		
Total Expense	246,770.43	440,273.07	1,410,627.23	1,705,901.87	3,385,500.00
Net Ordinary Income	-207,910.26	-181,948.07	-777,260.95	-472,951.87	812.66
Other Income/Expense Other Income 3700 · Interest Income	1.09		18.27		
Total Other Income	1.09		18.27		
Net Other Income	1.09		18.27		
Net Income	-207,909.17	-181,948.07	-777,242.68	-472,951.87	812.66

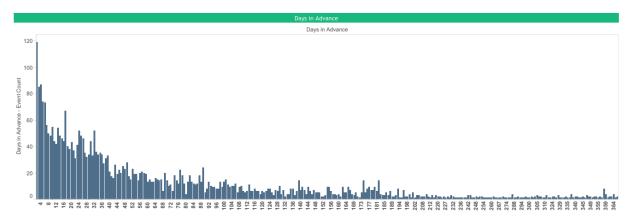
For Management Purposes Only Page 4

# July VEP.com YOY Metrics (Through 7/29)

Users: 236,172 (up 34%) Sessions: 315,343 (up 34%) Pageviews: 628,957 (up 24%) Session Duration: 2:34 (flat)

\*Note: Year-over-year growth comes from organic search (meaning people are actively seeking Estes info themselves), sponsored content as part of the summer campaign, and paid search as part of the summer campaign.





The above graphs show the length of stay and days in advance, respectively, for searches and referrals via Jackrabbit/Bookdirect.

# **PR Performance YTD (through June)**

Impressions: 196,418,544

Articles: 34

Ad Value: \$368,238

ROI: 9.8:1

Tracking well ahead of 2019 numbers in each statistic (except total # of articles), big wins this year have been inclusion in <u>Forbes</u> (nearly 27 million impressions) and <u>Lonely Planet</u> (3 million impressions).



To: Visit Estes Park Board Of Directors

From: Abi Huebner, Director of Stakeholder Services

Date: 07/30/2020

RE: Stakeholder Services Update

# Stakeholder Services Update

04.30.2020-05.28.2020

# **Team**

Abi Huebner, *Director of Stakeholder Services* Claire Molle, *Stakeholder Services Coordinator* 

# Website Sales Update:

Web Sales are fully underway. As expected with the COVID-19 crisis, web sales are not yet completed, but we are getting closer each day. Finished web sales include 85 Featured Listings sold, 56 Enhanced Listings sold, and 22 Display Ads sold, with 45 in the confirmation process. These numbers account for about ½ of all website sales expected to be complete by August 31, 2020.

# Services Update:

We understand the importance of high quality photography and the impact stunning scenes have on the overall guest experience. Unfortunately a free two hour photography service will not be available during this time. We will attempt to accommodate requests if possible but stakeholders ought to be aware that current staff with no professional training will be taking the photos. In order to maintain high quality photography, we will be offering this full service when we are able to work with a professional photographer.

Due to the closure of the Town of Estes Park Visitor Park, the brochure distribution service is no longer available. In order to ensure our advertisers are receiving a service, we will be offering all current advertisers Spotlight placements on VEP.com. Although brochures remain a popular material for guests and advertisers alike, this action will create a more robust website presence for advertisers. This will aid in our efforts to transfer advertisers to the website.



# **Board of Directors Regular Meeting Minutes**

July 7, 2020 at 6:02pm Via: Go To Meeting

<u>Board Members Attending:</u> Deborah Gibson, Marie Cenac, Pat Murphy, and Sean Jurgens

Board Members Absent: Tonya Humiston, Camden Birkeland and Wendy Koenig

# Also Attending:

Eric Lund, President & CEO, Visit Estes Park Kevin Benes Vice President & CFO, Visit Estes Park Rebecca Pena, Group Sales Manager, Visit Estes Park Josh Harms Marketing Manager, Visit Estes Park Kyle Patterson, RMNP Adam Shake, EDC Aaron Hoyt

### PUBLIC COMMENT.

No public comment

## REPORTS.

Kyle Patterson updated the group and reported that Fall River road has opened up and they are seeing a lot of visitation. July has been busier than June. There has been a lot of sold out dates with the timed entry system. Shuttle buses are still only at 50% capacity and there is no hikers shuttle this year. Every Thursday they are distributing the inventory for the next two weeks. June they were seeing last minute reservations through the timed entry system, but July they are seeing more people planning ahead. Still some availability for August. Road construction will be starting in a few weeks. Sunday through Thursday 7am-7pm. Parking: regardless of where you are parking, a RMNP pass is still required. RMNP is remaining at 60% capacity. Last minute timed entry spots are released 48 hours prior. Not sure what time of day those are actually released. Timed entry system will run through October.

Marie Cenac updated the group on the Town and said they are keeping their focus on

Covid-19 and staying aligned with the state and county regulations. Just started meetings with development projects that have been put off. Switched to Zoom meetings for public input. It's easier to have public speak at. She informed the group that Ken Zornes has stepped down from the Town Board.

## CHAIRPERSON'S MESSAGE.

Pat motioned to approve the agenda
Sean seconded the motion
No comments
Marie, Pat, Sean and Deb all passed the motion

## PRESIDENT & CEO.

Eric continues to attend a number of Town Meetings, EDC, Chamber and CTO office. Meeting with each team to build 2021 budget. New summer marketing plan is ongoing and focusing on pushing demand to Estes Park while being adaptable and adjusting as needed. Office move will be complete July 15 and so far, only cost has been about \$2000. Working with Simpleview to build personalized dashboards for each person. We are waiting on the next recovery phase to come out and it will most likely be the "Protect your neighbor" phase. Banners have been put up to parking structure. Current banners are welcome back and July 4th. All updates still going out via email to keep stakeholders updated on Covid-19. Another order of masks have been placed and looking forward to getting those and disbursing them through out the community.

#### PROGRAM REVIEW.

Kevin started off with reviewing the May budget. May was the last month where we spent any money due to Covid-19. There will be some spending with Marketing that was planned pre-Covid-19. Massive difference in lodging tax is due to no one staying in Estes due to Covid-19. Numbers are following true to what we expected. Kevin covered balance sheet and financial highlights.

Aaron Hoyt covered the 2019 audit and noted that there is no concern regarding the audit. Full audit attached with board packet.

Josh gave a marketing report and said that website YOY numbers are up. Growth attributed to organic search. PR performance tracking well. AIR have begun or completed posting their stories. Video is close to being done.

#### CONSENT AGENDA.

Pat motioned to approve the June 2, 2020 minutes

Sean seconded the motion

No comments

Pat, Sean and Deb voted

Marie abstained due to not being present to the June 2, 2020 meeting

Tabling until next month: Pat, Sean, Marie and Deb

NO COMMENTS	
ADJOURN.	
Deb adjourned the meeting at 7:31	
Upcoming Meetings: August 4, 2020, September 1, 2020, 2020.	October 6, 2020 and November 3,
Rebecca Pena, Recording Secretary	Deborah Gibson, Chari Person
Date:	Date:

**BOARD COMMENTS.**