Visit Estes Park The Destination

KEY PERFORMANCE INDICATORS Year-to-Date data through the month of: December 2016

Marketing Organization ESTES PARK COLONARDO WisitEstesPark.com				Month	Year to	Year to	Year to	Percent Change
				Data	Date			2016 vs.
				Collected	2014	Date 2015	Date 2016	2016 vs. 2015
				Collected	2014	2013	2010	2013
0	VERALL			Month	YTD	YTD	YTD	YTD%
PERFORMANCE				Collected	2014	2015	2016	Change
Visit Estes Park (VEP) Lodging Tax				December	\$ 1,596,346.62	\$ 1,902,901.74	\$ 2,151,604.28	13.07%
Seasonal VEP Lodging 1	Tax (most recent)			Fall: Sept-Nov	-	\$ 523,477.48	\$ 531,647.85	1.56%
Media Impressions				December	537,483,543	906,652,003	588,085,335	-35.14%
PR Value				December	\$ 8,477,872.00	\$ 9,927,477.25	\$ 6,505,825.09	-34.47%
Average PR Points Per Article				December	54.57	53.70	65.22	21.45%
VISITEST	ESPARK.COM			Month	YTD	YTD	YTD	YTD %
WEBSITE	PERFORMANCE			Collected	2014	2015	2016	Change
Sessions				December	1,327,876	1,440,077	1,700,406	18.08%
Users				December	938,963	1,071,405	1,277,673	19.25%
Page Views				December	4,432,706	4,491,120	4,158,030	-7.42%
Average Pages Per Sess	sion			December	3.33	3.12	2.30	-26.28%
Average Session Durati	ion (minutes)			December	4.53	4.18	2.45	-41.39%
JackRabbit Lodging Ref	errals			December	399,178	578,493	535,985	-7.35%
OTHER	CONSUMER			Month	YTD	YTD	YTD	YTD %
	CONSUMER AGEMENT			Month Collected	YTD 2014	YTD 2015	YTD 2016	YTD % Change
	AGEMENT	ue Readers						
Digital Official Visitor Official OVG Page Views	AGEMENT Guide (OVG) Uniq s			Collected	2014	2015	2016	Change
ENG Digital Official Visitor C	AGEMENT Guide (OVG) Uniq s			Collected December	2014 17,174	2015 11,187	2016 12,184	Change 8.91%
Digital Official Visitor Official OVG Page Views	AGEMENT Guide (OVG) Uniq s sit Duration (min			Collected December December	2014 17,174 823,751	2015 11,187 563,657	2016 12,184 566,450	Change 8.91% 0.50%
Digital Official Visitor Congital OVG Page View. Digital OVG Average View.	AGEMENT Guide (OVG) Uniq s sit Duration (min puseholds		65,144	Collected December December December	2014 17,174 823,751	2015 11,187 563,657 6.95	2016 12,184 566,450 6.47	Change 8.91% 0.50% -6.87%
Digital Official Visitor Congital OVG Page View. Digital OVG Average View. Print OVG Mailed to Ho	AGEMENT Guide (OVG) Uniq s sit Duration (min puseholds	utes)	65,144 111,257	Collected December December December December	2014 17,174 823,751 6.60	2015 11,187 563,657 6.95 46,243	2016 12,184 566,450 6.47 42,724	Change 8.91% 0.50% -6.87% -7.61%
Digital Official Visitor Congital OVG Page View. Digital OVG Average View. Print OVG Mailed to Howard Marketing eNewslette	AGEMENT Guide (OVG) Uniq s sit Duration (min puseholds	utes) Total:		Collected December December December December December	2014 17,174 823,751 6.60 - 5,585	2015 11,187 563,657 6.95 46,243 11,777	2016 12,184 566,450 6.47 42,724 9,951	Change 8.91% 0.50% -6.87% -7.61% -15.50%
Digital Official Visitor Control Digital OVG Page View. Digital OVG Average View. Print OVG Mailed to Howarketing eNewslette Facebook Followers	AGEMENT Guide (OVG) Uniq s sit Duration (min puseholds	utes) Total: Total:	111,257	December December December December December December December	2014 17,174 823,751 6.60 - 5,585 26,146	2015 11,187 563,657 6.95 46,243 11,777 18,683	2016 12,184 566,450 6.47 42,724 9,951 13,343	Change 8.91% 0.50% -6.87% -7.61% -15.50% -28.58%
Digital Official Visitor Of Digital OVG Page View. Digital OVG Average View. Print OVG Mailed to Hot Marketing eNewslette Facebook Followers Instagram Followers	AGEMENT Guide (OVG) Uniq s sit Duration (min puseholds	utes) Total: Total:	111,257	December December December December December December December	2014 17,174 823,751 6.60 - 5,585 26,146 2,510	2015 11,187 563,657 6.95 46,243 11,777 18,683 5,389	2016 12,184 566,450 6.47 42,724 9,951 13,343 8,888	Change 8.91% 0.50% -6.87% -7.61% -15.50% -28.58%
Digital Official Visitor Of Digital OVG Page View. Digital OVG Average View. Print OVG Mailed to Hot Marketing eNewslette Facebook Followers Instagram Followers OTHER	AGEMENT Guide (OVG) Uniq s isit Duration (min buseholds r Subscribers	utes) Total: Total:	111,257	Collected December December December December December December December	2014 17,174 823,751 6.60 - 5,585 26,146 2,510	2015 11,187 563,657 6.95 46,243 11,777 18,683 5,389	2016 12,184 566,450 6.47 42,724 9,951 13,343 8,888	Change 8.91% 0.50% -6.87% -7.61% -15.50% -28.58% 64.93%
Digital Official Visitor Control Digital OVG Page View. Digital OVG Average View. Print OVG Mailed to Howarketing eNewslette Facebook Followers Instagram Followers OTHER CONTROL BAR Town of Estes Park: Tot	AGEMENT Guide (OVG) Uniq s isit Duration (min buseholds r Subscribers COMMUNITY ROMETERS tal Sales Tax*	utes) Total: Total:	111,257	Collected December December December December December December December December December	2014 17,174 823,751 6.60 5,585 26,146 2,510 YTD 2014 \$ 10,080,420.41	2015 11,187 563,657 6.95 46,243 11,777 18,683 5,389 YTD 2015 \$ 12,157,456.53	2016 12,184 566,450 6.47 42,724 9,951 13,343 8,888 YTD 2016 \$ 13,068,979.21	Change 8.91% 0.50% -6.87% -7.61% -15.50% -28.58% 64.93% YTD % Change 7.50%
Digital Official Visitor Control Digital OVG Page View Digital OVG Average View Print OVG Mailed to Howard Marketing eNewslette Facebook Followers Instagram Followers OTHER CONTROL DESCRIPTION OF ESTES PARK: Tot Town Sales Tax: Lodgin	AGEMENT Guide (OVG) Uniq s isit Duration (min buseholds r Subscribers COMMUNITY ROMETERS tal Sales Tax* g	utes) Total: Total:	111,257	Collected December December December December December December December December	2014 17,174 823,751 6.60 5,585 26,146 2,510 YTD 2014 \$ 10,080,420.41 \$ 2,871,339.54	2015 11,187 563,657 6.95 46,243 11,777 18,683 5,389 YTD 2015 \$ 12,157,456.53 \$ 3,678,573.75	2016 12,184 566,450 6.47 42,724 9,951 13,343 8,888 YTD 2016 \$ 13,068,979.21 \$ 3,903,929.28	Change 8.91% 0.50% -6.87% -7.61% -15.50% -28.58% 64.93% YTD % Change 7.50% 6.13%
Digital Official Visitor Control Digital OVG Page Views: Digital OVG Average Views: Print OVG Mailed to Howard Marketing eNewslette Facebook Followers Instagram Followers OTHER CONTROL BAR Town of Estes Park: Tot Town Sales Tax: Lodgin	AGEMENT Guide (OVG) Uniq s isit Duration (min buseholds r Subscribers COMMUNITY ROMETERS tal Sales Tax* g	utes) Total: Total:	111,257	Collected December December December December December December December December December	2014 17,174 823,751 6.60 5,585 26,146 2,510 YTD 2014 \$ 10,080,420.41 \$ 2,871,339.54 \$ 1,747,681.29	2015 11,187 563,657 6.95 46,243 11,777 18,683 5,389 YTD 2015 \$ 12,157,456.53 \$ 3,678,573.75 \$ 2,218,319.31	2016 12,184 566,450 6.47 42,724 9,951 13,343 8,888 YTD 2016 \$ 13,068,979.21 \$ 3,903,929.28 \$ 2,507,615.61	Change 8.91% 0.50% -6.87% -7.61% -15.50% -28.58% 64.93% YTD % Change 7.50% 6.13% 13.04%
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Digital Official Visitor Control Digital OVG Page View. Digital OVG Average View. Print OVG Mailed to Howard Marketing eNewslette Facebook Followers Instagram Followers Instagram Followers OTHER CONTROL BAR Town of Estes Park: Tot Town Sales Tax: Lodgin Town Sales Tax: Dining Town Sales Tax: Retail VEP Lead Responses (V	AGEMENT Guide (OVG) Uniq s sist Duration (min puseholds r Subscribers COMMUNITY ROMETERS tal Sales Tax* lg ** Veddings, Groups ter Subscribers isitor Count	Total: Total: Total: Total:	111,257	Collected December	2014 17,174 823,751 6.60 5,585 26,146 2,510 YTD 2014 \$ 10,080,420.41 \$ 2,871,339.54 \$ 1,747,681.29 \$ 1,933,269.40 not tracked	2015 11,187 563,657 6.95 46,243 11,777 18,683 5,389 YTD 2015 \$ 12,157,456.53 \$ 3,678,573.75 \$ 2,218,319.31 \$ 2,292,175.21 not tracked	2016 12,184 566,450 6.47 42,724 9,951 13,343 8,888 YTD 2016 \$ 13,068,979.21 \$ 3,903,929.28 \$ 2,507,615.61 \$ 2,392,411.47 292	Change 8.91% 0.50% -6.87% -7.61% -15.50% -28.58% 64.93% YTD % Change 7.50% 6.13% 13.04%

^{*}On July 1, 2014, the Town sales tax rate increased by 1% for a period of 10 years.

Lodging Occupancy: Monthly Change					Average Lodging Rate: Monthly Change			
Occupancy in	December	2015	29.50%		Average Rate in	December	2015	\$ 146.73
Occupancy in	December	2016	29.10%		Average Rate in	December	2016	\$ 165.95
Difference in	December	2016	-0.40%		Difference in	December	2016	\$ 19.22
Lodging Occupancy: Year-to-Date Change					Average Lodging Rate: Year-to-Date Change			
YTD Occupancy	December	2015	54.50%		YTD Avg. Rate	December	2015	\$ 171.92
YTD Occupancy	December	2016	54.20%		YTD Avg. Rate	December	2016	\$ 186.97
YTD Difference	December	2016	-0.30%		YTD Difference	December	2016	\$ 15.05

Board Meeting Date: 21-Feb-17

^{**}Dining receipts reflect restaurants and liquor, excluding grocery stores (e.g., Safeway) and other food-related tax receipts.

ROCKY MOUNTAIN LODGING REPORT

Notes:

(Italics represent new performance explanation language.)

Visit Estes Park Lodging Tax and Fall Season Tax: The total collected in December 2016 was 160.52% higher than last year. When adjusted for late and missing payments, the difference is estimated to be 20.19%. For the fall season, defined as September through November, lodging taxes were up 1.56% compared to the same season last year. Adjusting for late and missing payments, the fall season is estimated to be up 6.93%. Year to date (YTD), lodging taxes are up 13.07%. Adjusting for late and missing payments, the YTD change is estimated to be about 7.66%.

Media Impressions, PR Value, and PR Points: In 2015, we had many stories with large reach and PR values: CNN.com, Smithsonian Magazine (20 syndications), Dallas Morning News (23 syndications), etc., much of which was related to Rocky's centennial. However, the number of articles generated in 2016 surpassed the number of articles generated in 2015, both in the overall total and original articles (non-syndicated stories) by an increase of 72 more articles placed and an additional eight original pieces of coverage in 2016 compared to 2015. While the number of articles increased year-over-year, the ad equivalency value and impressions decreased (quantitative metric) with the Barcelona Principles score and number of placements in top 100 publications (qualitative metric) increasing. In 2016, our PR emphasized qualitative over quantitative measurement practices for a more effective and strategic public relations program.

Website Sessions: The increase in visitation to our website is due in part to engaging Facebook content. We are directing our Facebook following to our website with more blog posts and more visual content.

Website Users: While using more ads on Facebook & Instagram that link to the site, it is expected to see an increase in visitation.

Page Views and Pages Per Session (average): These have gone down because users are finding the content they are looking for more quickly and efficiently. Content modules have been placed throughout the website to encourage further exploration and help to make these less intentional visits more actionable.

Average Session Duration (minutes): As the number of website sessions and users increases, there is often a fluctuation of other key performance indicators — average session duration will go down, bounce rate may rise, etc. Since more people are coming to the site, there is a greater amount of variance to how long people are staying on the site, how many pages they visit, etc. Click throughs from social media can also account for this drop as people visit, consume content, and leave.

JackRabbit Lodging Referrals: With a decrease in page views and duration, this may affect people reaching the referral process. Content modules have been placed throughout the website to encourage further exploration of the website and help to make less intentional visits more actionable.

Digital Visitor Guide Unique Readers, Page Views, Visit Duration, and Mailed to Households: The digital visitor guide finished strong in 2016 at 8.9% higher readers and 0.5% higher page views than 2015. This time of year, there is always a sharp decline in readership (October through December). This picks back up in January with the new visitor guide. 2016 Visitor Guides shipped to households is down 7.61% from last year. This is likely caused by two things. First, most international shipping was eliminated in late spring of 2016 after spamming from middle east countries inundated our system. Second, the last mailing of requested guides went out on 12/20/2016 for December, cutting the month's distribution short.

Marketing eNewsletter Subscriber Growth: Compared to last year, we are down in growth. However, growth varies month to month and a push on our social channels is underway to help correct this dip.

Facebook Followers: Through strategic features, partnerships, and user-generated content, VEP's Facebook following continues to grow on an overall basis even though the increase is slower than last year. Growth has slowed from summer, when more people are traveling to Estes and sharing their vacations as well as looking to our Facebook page for a "Virtual Vacation."

Instagram Followers: Through strategic features, partnerships, and user-generated content, VEP's following continues to grow. Engaging #EstesPark through liking and commenting also helps to increase the following.

VEP Lead Responses: Group leads originate from VisitEstesPark.com reunions, weddings, and meeting pages where guests complete a group inquiry form. VEP considers a group to consist of 14 people or more. In addition, VEP is including leads from the Estes Park Wedding Association in 2016.

Visitor Center - Visitor Count: The year-to-date increase at the Visitor Center indicates an increase in new visitors coming to Estes Park, since return visitors are less likely to enter the Visitor Center. This increase at the Visitor Center bodes well for future visitation.