

THREE-YEAR STRATEGIC TOURISM PLAN SCHEMATIC: 2021-2023

COLLABORATIVE

TRANSPARENT

ADAPTABLE

ACCOUNTABLE

PASSIONATE

INCLUSIVE

Our Purpose & Direction

VISION

Visit Howard County serves as the lead organization to market and develop the county as a premier leisure and business travel destination.

MISSION

To integrate the organization's work with industry partners to create innovative marketing campaigns and serve as a credible resource for Howard County's tourism community.

Our Culture

PARTNER PROMISE

We commit to collaborating with Howard County's tourism community in facilitating opportunities to drive new visitor demand, promotion, product development, and education and advocacy.

VISITOR PROMISE

We commit to providing quality information and advice on Howard County's unique experiences.

Our Mission Focus & Strategic Goals





Drive Economic Impact New & Current Demand





Strengthen the Visitor Experience

Support Destination Product Development



Communicate Relevancy and Viability

Sustainability of VHC

Ensure Sustainability of VHC

OUR PRIORITY INITIATIVES



- Impactful destination brand strategy (FY 21)
- Supportive multi-year pre-and post-marketing research (FY 21-22)
- · Leverage special interest/niche tourism market opportunities (FY 21-23)
- · Build on member vested destination sales plan (FY 21-23)



Communicate Relevancy and Viability

- · A community relations plan (FY 21-22)
- Branded visitor service training program development and delivery (FY 21)
- · Engaged Board of Directors (FY21-23)
- Develop a system to measure and present KPIs (FY 21)
- Be on top of State and County legislation affecting the tourism industry (FY 21-23)



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Support Destination Product Development

- Prioritize marketing County as a whole (FY 21)
- Investigate need for and viability of a new events facility (FY 21-22)
- Research transportation needs and opportunities (FY 21)
- · Expand Welcome Center operation to Downtown Columbia (FY 21-23)



Ensure Sustainability of VHC

- Strategic plan priorities determination and associated budget allocations (FY 21-23)
- Finalize Crisis/Emergency Preparedness Plan (FY 21)
- Secure flagship Welcome Center and office location (FY 21)
- Find expanded funding opportunities (FY 21-23)