



EXECUTIVE SUMMARY

As I write this letter from my home office, I hope you are safe and healthy. This time has given me the opportunity to reflect on my nearly 30-year career in the hospitality industry. After spending the last 22 years with Marcus Hotels and Resorts,

I was so grateful to continue to celebrate Milwaukee by landing the opportunity to lead VISIT Milwaukee. As I came into the role, I couldn't have imagined a more exciting time to lead this instrumental organization. As you will see, 2019 was an incredible year for the tourism industry in Milwaukee, and 2020 was bound to solidify Milwaukee as a major tourist destination for the next decade. We were on the verge of letting the world know what we already knew, that Milwaukee is the coolest city in the Midwest.

Obviously, that changed within months of my arrival. But before we get there, let's look back on 2019. I would like to emphatically thank the team at VISIT Milwaukee who worked diligently, thoughtfully, and expeditiously in 2019 to promote Milwaukee as a top destination, sell our city for meetings, conventions, and sporting events, and actively welcome our visitors.

Tourism was up in Milwaukee in 2019. Over 29 million visitors experienced our destination, bringing a total of \$5.9 billion into the Greater Milwaukee area (up 3.5 percent over 2018). Visitor spending totaled \$3.3 billion. This helped to support 53,200 fulltime jobs (which is more than enough to fill the American Family Amphitheater 2.5 times!), with labor income totaling \$1.84 billion.

Total business sales as a result of tourism in Milwaukee County grew by nearly 4 percent to \$3.9 billion. Direct visitor spending increased by over 4 percent to surpass \$2.2 billion in 2019. State and local tax revenue generated by tourism was \$260 million in Milwaukee County, up 3.2 percent over 2018. Without the state and local taxes generated by tourism, each Milwaukee County household would need to pay an additional \$687 in taxes to maintain the current level of government services.

1 | VISITMILWAUKEE.ORG

Our hotel partners also saw a positive revenue growth on their investments. The year-end STR report data showed occupancy for the City of Milwaukee at 71.6 percent and 66.8 percent for Milwaukee County. RevPar was \$103.39 in the City and \$78.59 in the County, and ADR was \$144.37 in the City and \$117.66 for the County. These are encouraging numbers.

We forged an even stronger relationship with our colleagues at the Wisconsin Center District and worked with the new Travel Wisconsin leadership to highlight Milwaukee as part of their marketing strategy. Success like this does not happen organically. The year would not have been nearly as successful for the city without the team, led by Megan Suardini on the marketing side, Kristin Settle in communications, Brittany Korth in event experience and visitor information, Meg McKenna who heads up partnership, and our entire sales team, which was led by Marissa Werner and Lauren Hyps in the absence of a Director.

Looking ahead, I wish I could say that 2020 will live up to the hype we were expecting and that it would be the banner year for tourism that we imagined, but that would be untrue. COVID-19 has decimated the travel and tourism industry. We have seen hotels suspend operations, we have seen over 75 percent of restaurants close for business, and our tourist attractions, arts, sports have all been postponed or canceled. In addition, we had many large meetings and convention cancellations. Unfortunately, the speed of recovery is still very much unknown at this time.

VISIT Milwaukee is ready to promote our city once this pandemic has ebbed, and Milwaukee as a destination for all travelers will recover. Tourism will be a key driver in Milwaukee's economic recovery, and VISIT Milwaukee will lead the way. I know without a doubt that our hotels will once again be ready to welcome overnight guests, our restaurants will be once again set their tables in anticipation of celebrations and meetings, our arts and attractions will open their doors, and our bars will be ready with a cold beer.

Even with the uncertainty of the times, I could not be prouder to lead this extraordinary team of talented individuals into this decade. The VISIT Milwaukee staff is dedicated and hard working. I've never seen such passion for the community or such enthusiasm in the office. This team works every day to make Milwaukee a better place, and it shows in the year-end numbers. Stay safe, be well.

Peggy Williams-Smith

President and CEO VISIT Milwaukee

ECONOMIC IMPACT OF TOURISM IN MILWAUKEE





IN MILWAUKEE COUNTY: STATE AND LOCAL GOVERNMENTS BENEFITED BY COLLECTING \$260 MILLION IN TAX REVENUE FROM VISITORS



IOURISM DIRECTLY SUPPORTS OVER 53,200 JOBS IN THE GREATER MILWAUKEE AREA THAT'S ENOUGH TO FILL FISERV FORUM 3 TIMES



(Milwaukee, Waukesha, Washington, and Ozaukee counties)



WITHOUT TOURISM, EACH MILWAUKEE COUNTY HOUSEHOLD WOULD NEED TO PAY AN ADDITIONAL \$687 IN TAXES



GREATER MILWAUKEE REPRESENTS 26% OF THE STATE'S TOURISM ECONOMY

OVER 29 MILLION VISITORS CAME TO MILWAUKEE IN 2019



2019 STR REPORT

5.5% INCREASED ROOM DEMAND

3,600,330 ROOMS SOLD 7.9% INCREASED REVENUE

\$353,723,772 TOTAL REVENUE

GREATER MILWAUKEE LODGING OVERVIEW

COUNTY / DOWNTOWN



157 TOTAL HOTELS

34 TOTAL HOTELS



19,289 TOTAL ROOMS **5,537** total rooms



66.8% occupancy

71.6% occupancy



\$144.37 AVG. DAILY RATE

2019 BY THE NUMBERS



CONVENTION ATTENDEES BROUGHT TO MILWAUKEE

MEETING PLANNER SITE VISITS

31 CONFERENCES ATTENDED TO MARKET MILWAUKEE AS A HOST CITY







TOTAL ECONOMIC IMPACT

55 **SPORTS** FAITH

EVENTS EVENTS

BOOKED IN 2019

LARGEST CONVENTION LEAGUE OF UNITED LATIN AMERICAN CITIZENS 15.000 ATTENDEES

36

CRUISE SHIPS WELCOMED TO MILWAUKEE



EVENTS SERVICED

* * * * *

4.6 / 5 STARS **EVENT EXPERIENCE STAFF RATING BY CLIENTS**

PARTNERSHIP

754 **TOTAL MEMBERS**

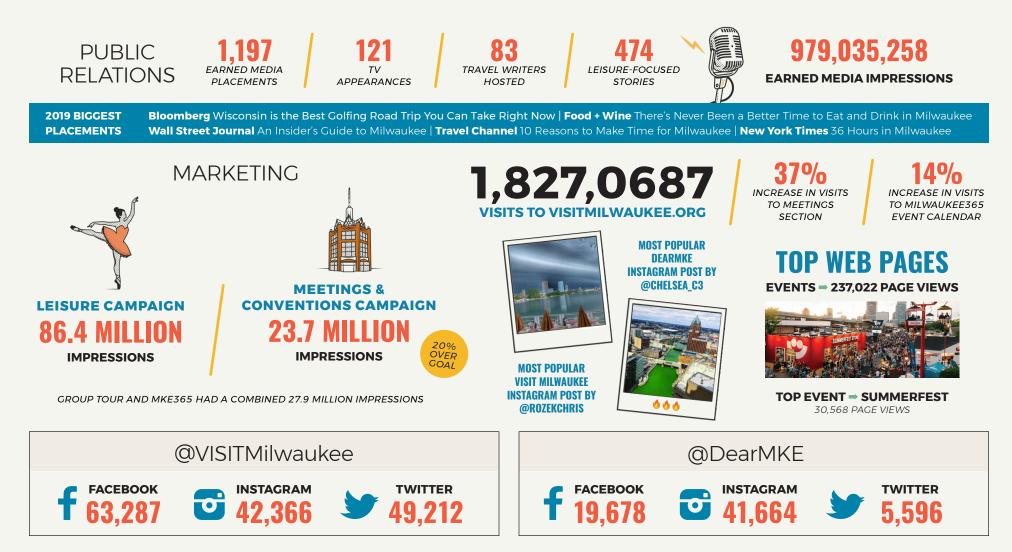
CORPORATE PARTNERS

134 **NEW MEMBERS**

RETENTION RATE

EVENTS HOSTED



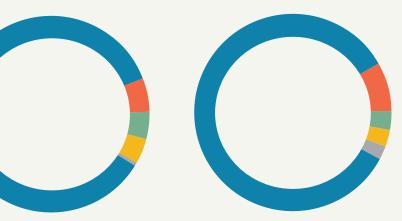


MILWAUKEE WILL Move Forward After Economic Uncertainty

VISIT Milwaukee has begun a strategic and comprehensive plan to jumpstart our hospitality economy. Our plan includes:

- Promote key conventions and leisure events in 2020
- Perform proactive sales outreach in key verticals that are likely to resume meetings first
- Focus on rebooking canceled and postponed events for late 2020 and future years to recapture lost business
- Launch an aggressive "Bring It Home" marketing campaign to encourage local decision-makers to host annual meetings, association meetings, and other business events in Milwaukee
- Initiate a strategic earned media and marketing push to highlight the Greater Milwaukee area as an affordable, drive-in vacation destination once travel restrictions have lifted

VISIT MILWAUKEE 2019 BUDGET



FUNDING

- 83.2% HOTEL OCCUPANCY TAXES & PUBLIC FUNDING
- 6% PARTNER DUES & PROGRAMS
- 5% PROGRAM & SERVICE REVENUE
- 4.8% MARKETING SPONSORS & AD SALES
- 1% OTHER

SPENDING

- 85.8% CONVENTION SALES & DESTINATION MARKETING
- 6.8% COMMUNICATIONS
- 2.9% CONVENTION SERVICES
- 2.5% ADMINISTRATIVE
- 2% PARTNERSHIP



















Prepromote 2.88NINE Radio Milwaukee Music Awards 3. Visitors Guide Cover Photo Shoot 4. VISIT Milwaukee Annual Meeting 5. Sports Planning Press Trip 6. DNC Media Visit 7.128th Air Refueling Wing Mission 8. Wisconsin State Fair Golf Outing 9. Tempo Milwaukee Mentor Event 10. NEWaukee Night Market 11. Bastille Days 12. VISIT Milwaukee Annual Meeting 13. PRSA Conference in Philadelphia 14. Sculpture Milwaukee **Ribon Cutting**

1. USA Triathlon





VISIT MILWAUKEE BOARD OF DIRECTORS

OFFICERS

Omar Shaikh, Chair SURG Restaurant Group

Steve Baas, Vice Chair Metropolitan Milwaukee Association of Commerce (MMAC)

Lynda Kohler, Treasurer SHARP Literacy Inc.

Peggy Williams-Smith VISIT Milwaukee

DIRECTORS

Rafael Acevedo City of Milwaukee (Diversity and Inclusion Committee Chair)

Grady L. Crosby Johnson Controls Inc. Jeremy Fojut NEWaukee

Maxx Rodriguez Milwaukee Brewers

Alderwoman Nikiya Dodd City of Milwaukee

Dr. Eve Hall The Milwaukee Urban League

Gerard Randall, Jr. Milwaukee Education Partnership

Howard Snyder Northwest Side CDC

Mayor Dennis McBride City of Wauwatosa

Kathy Causier City of Wauwatosa Melissa Weiss City of Wauwatosa

Brian Dranzik General Mitchell International Airport

Jeremy Lucas Milwaukee County

Danielle Bergner J. Jeffers and Company

Curt Kluth Saz's Hospitality Group

Bill Davidson Harley-Davidson Museum

Mark Flaherty Jackson Street Holdings

Kristine Hillmer Wisconsin Restaurant Association **Tracy Johnson** Commercial Association of REALTORS Wisconsin

James Kanter Sprecher Brewery

Tom Malloy Potawatomi Hotel & Casino

Michael Evans Marcus Hotels & Resorts

Jason Rae WI LGBT Chamber of Commerce

Rose Murack Radisson Hotel Milwaukee-West

Kate Braasch Marquette University

Kathleen O'Leary Wisconsin State Fair Sarah Smith-Pancheri Summerfest

Jim Villa National Association for Industrial & Office Properties

Chuck Wikenhauser Milwaukee County Zoo

Marty Brooks Wisconsin Center District

Beth Weirick Milwaukee Downtown, BID #21

Luis Ayala VISIT Milwaukee

Thank you for your service! Don Smiley - 15 years Greg Marcus - 2 years Mayor Kathy Ehley - 8 years Alderwoman Cheryl Berdan - 4 years

THANK YOU TO OUR CORPORATE SPONSORS



648 N. Plankinton Ave., Suite 220 Milwaukee, WI 53203 (800) 554-1448



f y m c VISITMilwaukee.org @VISITMilwaukee

VISIT MILWAUKEE STAFF

ADMINISTRATION

Peggy Williams-Smith President & CEO

Charlotte Hayslett Director of Human Resources

Sharon Alaniz Guest Services Assistant

Ann-Marie Parker Staff Accountant

SALES

Leslie Johnson Director of Sales

Laura Lutter Cole Convention Sales Manager

Jill Hauck Group Tour & Tourism Coordinator

Megan Husband

Convention Sales Manager

Brian Hutchings Group Tour & Convention Sales Manager

Lauren Hyps Senior Convention Sales Manager

Connie Kopecky Sales Account Executive

Emilie Page Convention Sales Coordinator

Marissa Werner Director of Sports Development

Christina Fox Convention Sales Coordinator

EVENT EXPERIENCE

Brittany Korth Director of Event Experience

Andrew Knuth Event Experience Manager

Cathy Kreiter Event Experience Manager

Tony Snell Volunteer and Staffing Coordinator

Emily Boulden Event Experience Coordinator

MARKETING

Megan Suardini Vice President of Marketing & Communications

Bill Prange Senior Marketing Manager **Amanda Buhrman** Digital Marketing Manager

Kathryn Lavey Graphic Design Manager

Alex Zimdars Graphic Designer

Jennifer Posh Content Manager

PUBLIC RELATIONS

Kristin Settle Director of Communications

Claire Koenig Communications Manager

Lindsey McKee Communications Manager

Emily Tau Communications Coordinator

PARTNERSHIP DEVELOPMENT

Meg McKenna Director of Development

Maria Strand Partner Services Coordinator

