

U.S. & Canada Results Week Ending March 28



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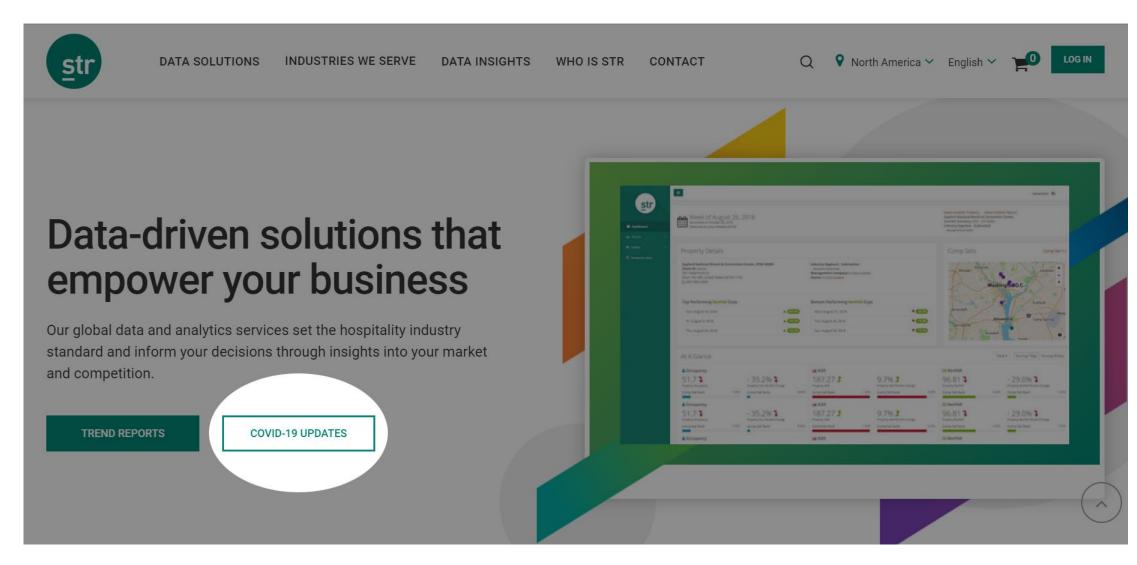
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RevPAR In Free Fall

Total U.S. RevPAR % Change, Week ending March 28

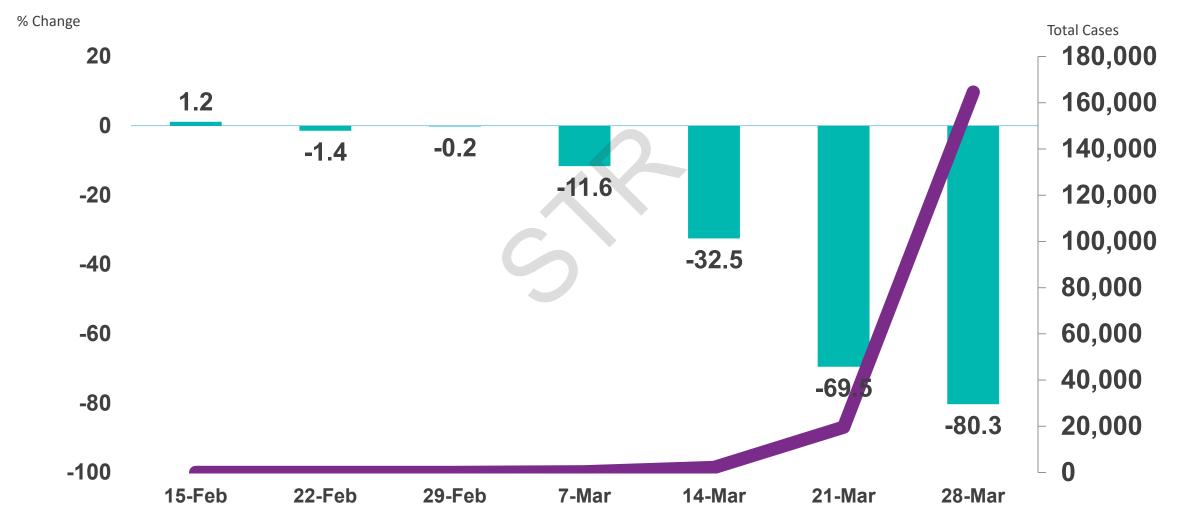




RevPAR % Change and COVID-19 Cases

Total U.S., by Week





EMERGENCY EXECUTIVE ORDER NUMBER 2020-4

March 30, 2020

To:

All Elected Officials, Department Heads, Division Chiefs, Independent

Agencies, Authorities, Boards, Commissions, and Councils

From:

Lenny Curry, Mayor

Subject:

Hotel, Motel and Public Lodging Reservation Restrictions

Pursuant to Section 674.206, Jacksonville Ordinance Code, on March 13, 2020, I issued Emergency Proclamation 2020-001, which proclaimed and declared a public emergency in the City of Jacksonville concerning the threat to the City's citizens, resources and general welfare posed by the COVID-19 pandemic. Once this emergency was declared, Section 674.206, Jacksonville Ordinance Code, grants me the authority to

Unfortunately, other locations outside the City have not been as proactive or as vigilant in enforcing the CDC's guidance and maintaining proper social distancing and engaging in non-essential travel. Numerous persons have congregated in the state for spring break, cruises and other personal travel, thereby potentially endangering the residents of the City by serving as virus transmission vectors from around the country.

encouraged the City's residents to responsibly practice appropriate social distancing and other health-conscious actions. I have also encouraged residents to limit non-essential, public outings and appearances.

Unfortunately, other locations outside the City have not been as proactive or as vigilant in enforcing the CDC's guidance and maintaining proper social distancing and engaging in non-essential travel. Numerous persons have congregated in the state for spring break, cruises and other personal travel, thereby potentially endangering the residents of the City by serving as virus transmission vectors from around the country.

Additionally, availability of hotels, motels and other places of public accommodations are needed for shelter or housing options for healthcare professionals, first responders, national guard members, law enforcement, state or federal government employees, airline crewmembers, other essential personnel, patients' families,

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During the effective period of this Emergency Order, public lodging establishments shall not accept any occupants other than Essential Lodgers, regardless of when reservations were made, nor shall they extend existing reservations for any person other than Essential Lodgers.

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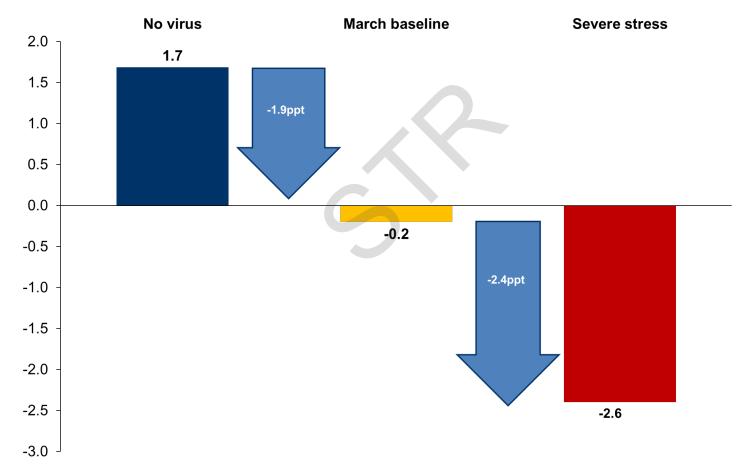
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The outlook could potentially worsen



US GDP growth in 2020

% average



Source : Oxford Economics

Forecast as of March 30

Key Performance Indicator Outlook (% Change vs. Prior Year)



U.S. Outlook				
Metric	2020 Forecast	2021 Forecast		
Supply	-14.9	+15.6		
Demand	-51.2	+81.8		
Occupancy	-42.6	+57.3		
ADR	-13.9	+3.7		
RevPAR	-50.6	+63.1		

Forecast as of March 30

Key Performance Indicator Outlook (Absolute Values)

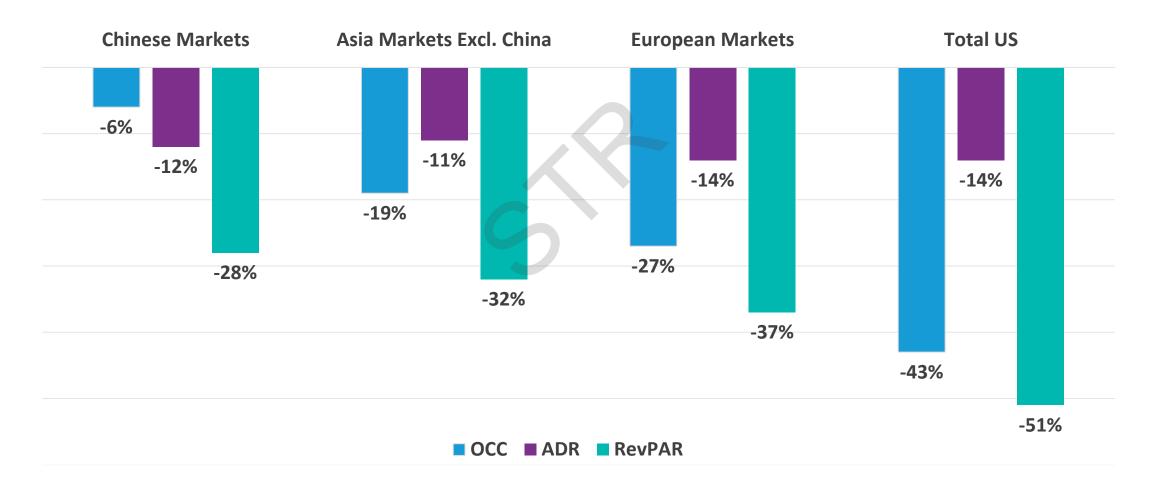


U.S. Outlook			
Metric	2019	2020 Forecast	2021 Forecast
Occupancy	66.1%	37.9%	59.7%
ADR	\$131	\$113	\$117
RevPAR	\$87	\$43	\$70

2020 Forecast by region

Average 2020 RevPAR % Chg, March 2020

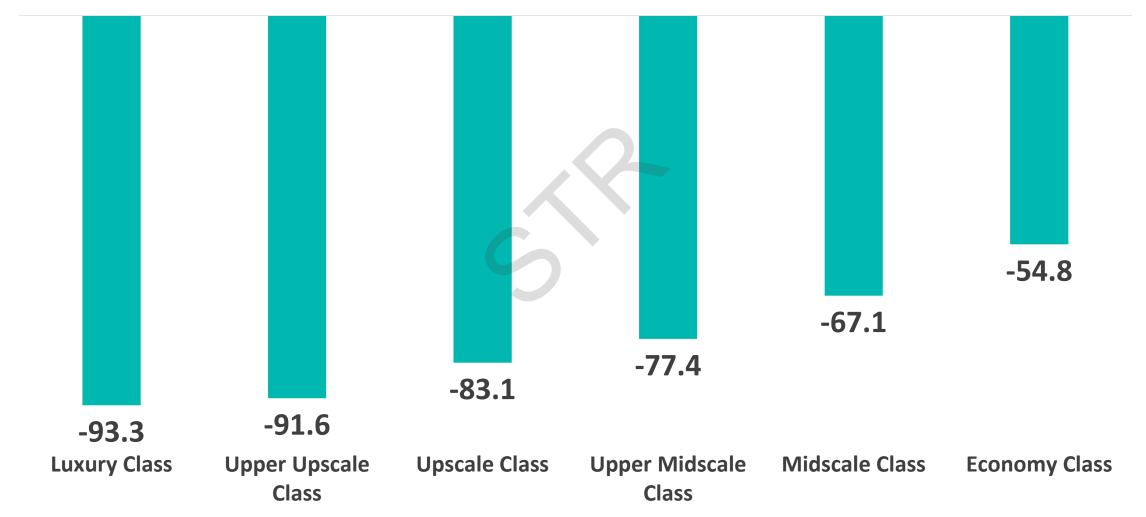




Class Performance: Almost -100% At The Upper End

Total U.S., RevPAR % Change, week ending March 28

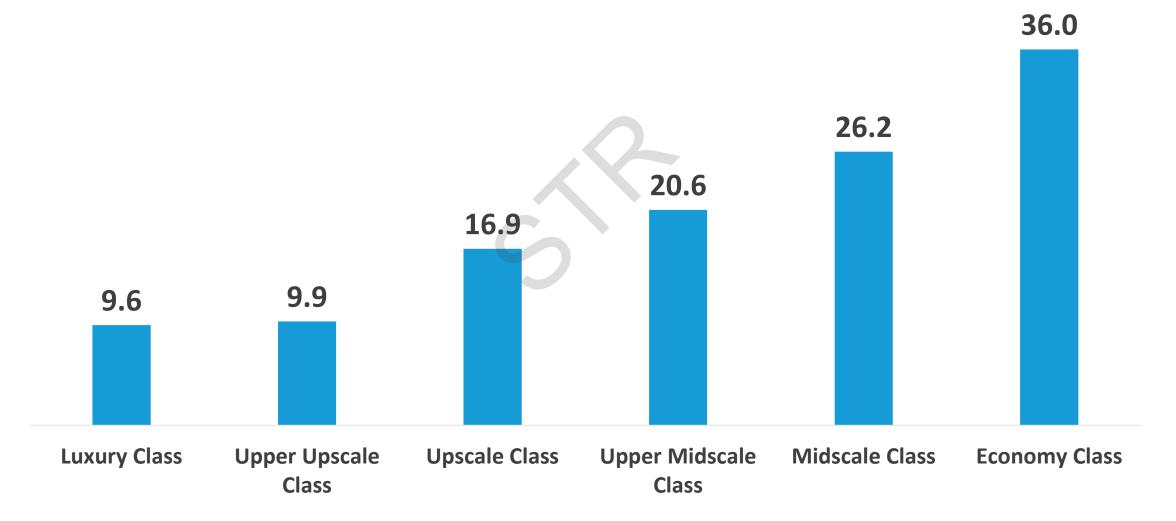




Class Performance: Single Digit (!!!) Occupancy

Total U.S., Occupancy %, week ending March 28

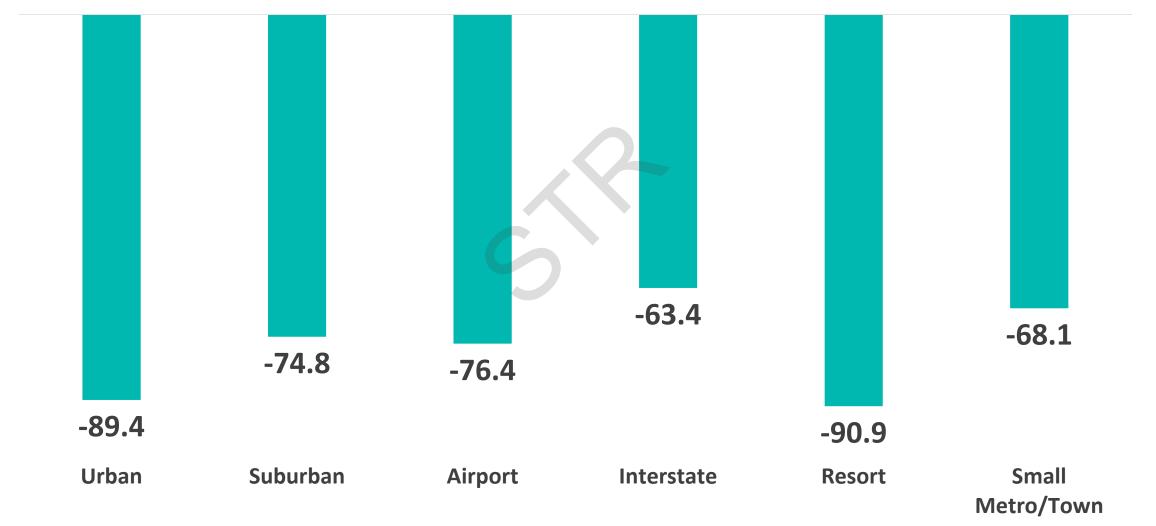




Location Performance: Resorts Lose Over 90%

Total U.S., RevPAR % Change, week ending March 28

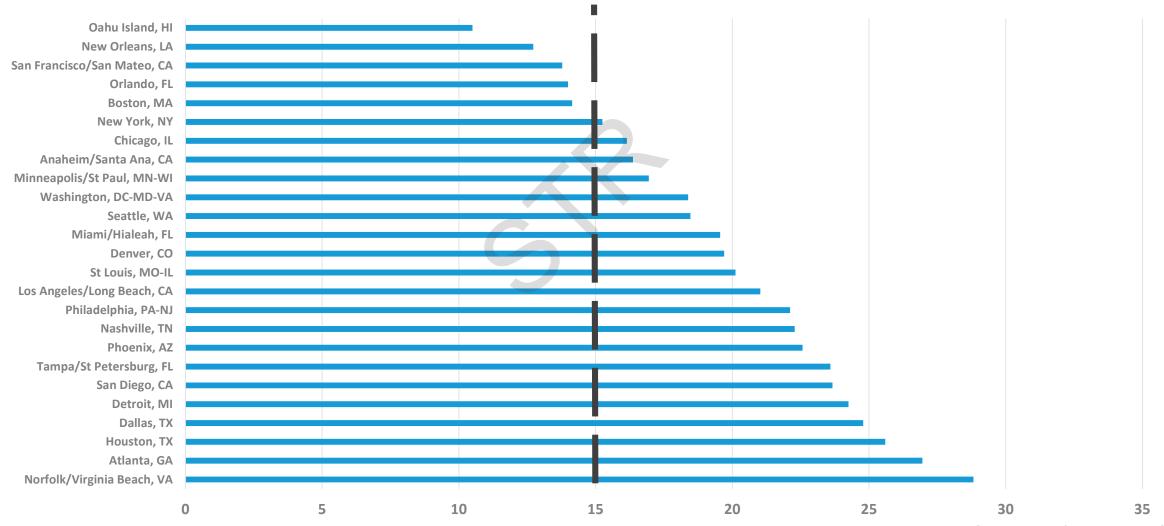




Top 25: 5 Markets With Occupancy Under 15%

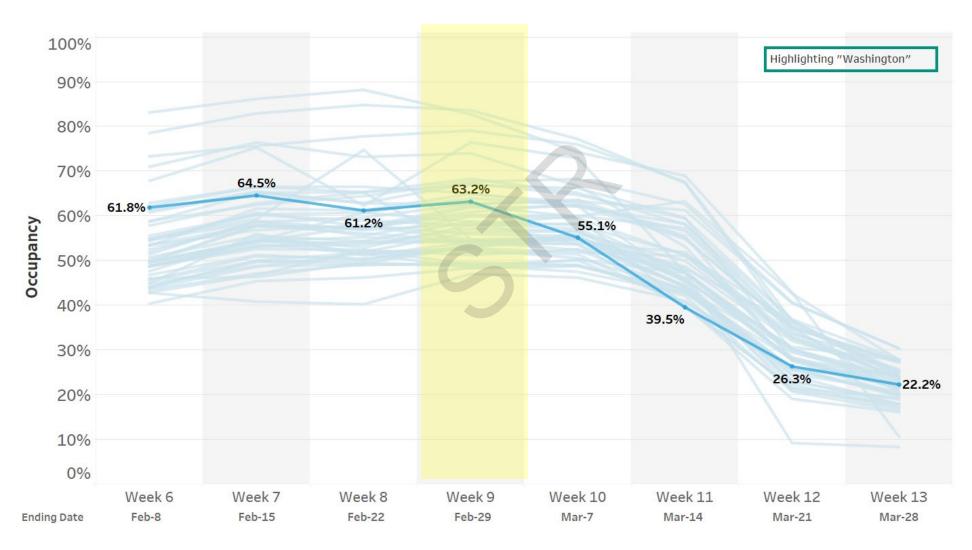
Occupancy %, Week end March 28





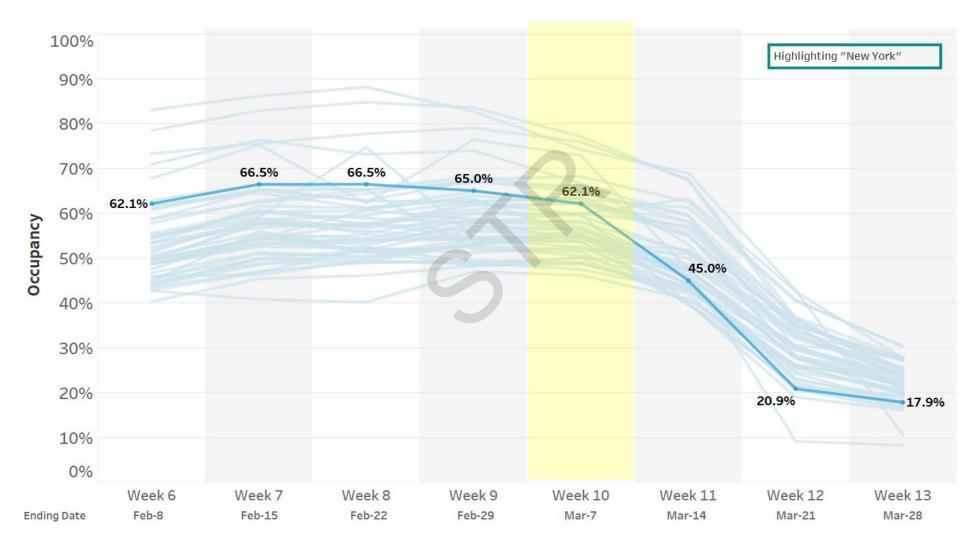
State Occupancy: WA





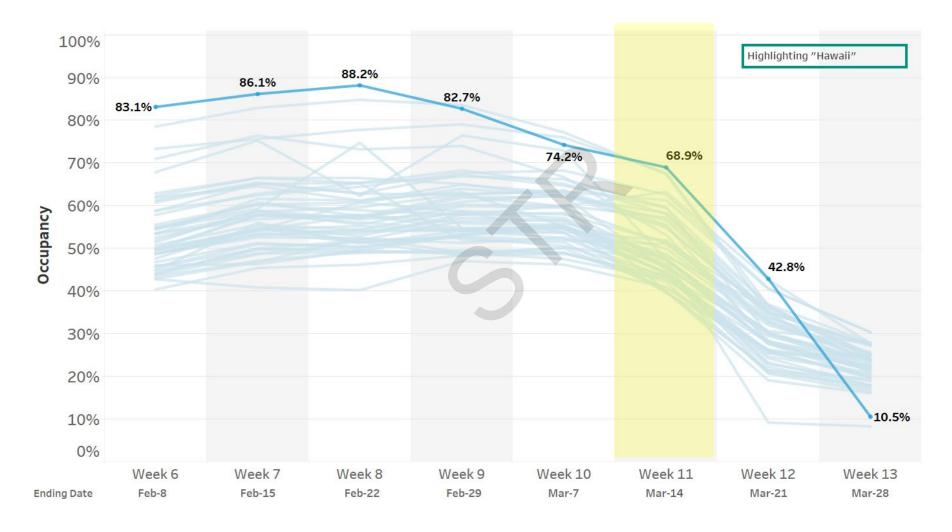
State Occupancy: NY





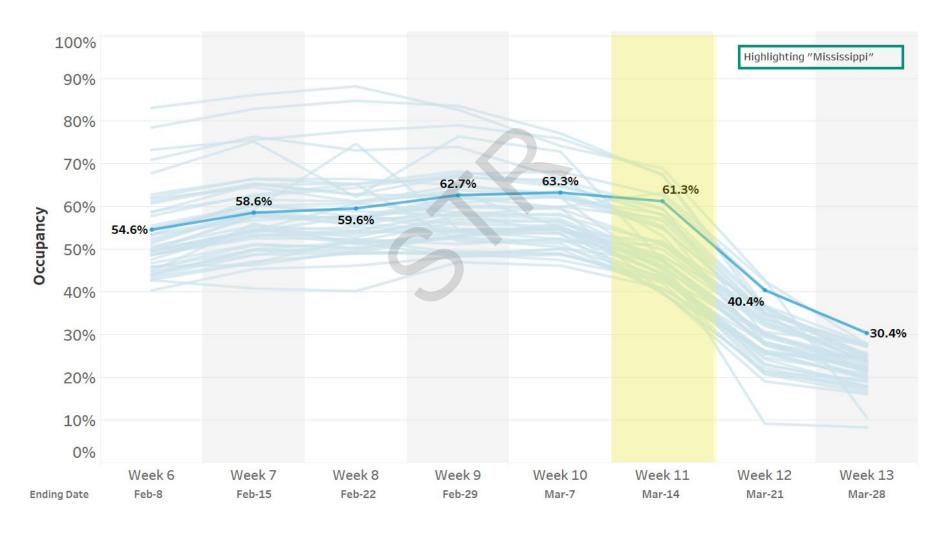
State Occupancy: HI





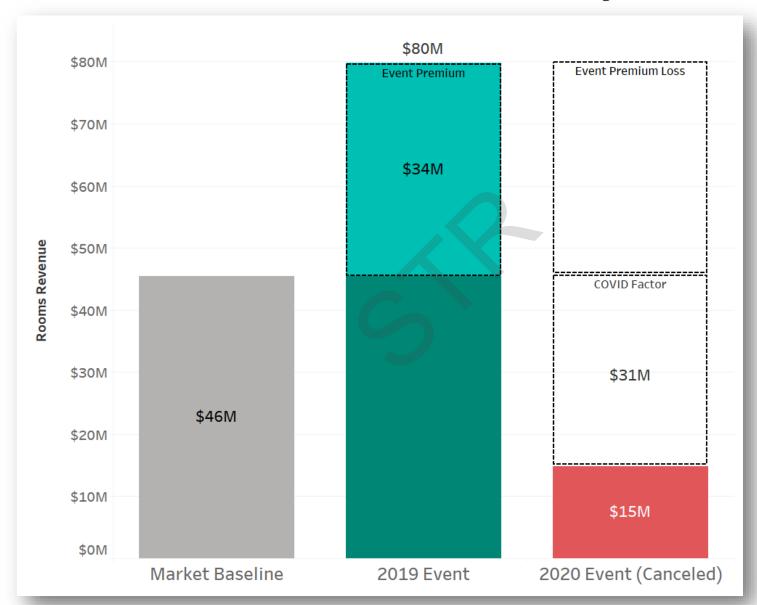
State Occupancy: MS





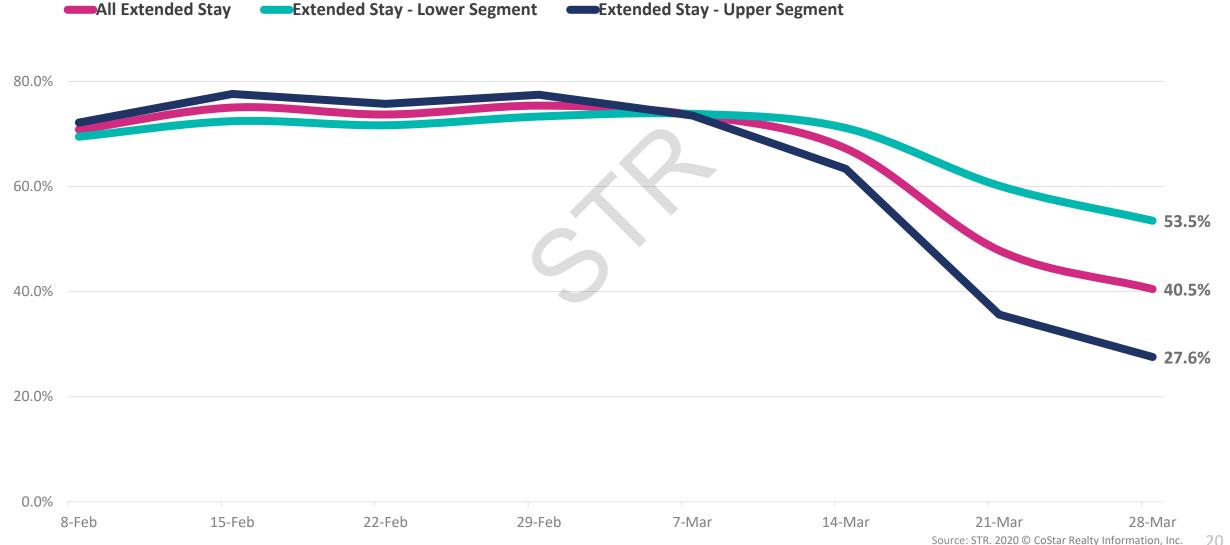
SXSW Austin Event Cancelation Analysis





Extended Stay Brands Are Holding On To Occupancy Absolute Occ %, Extended Stay

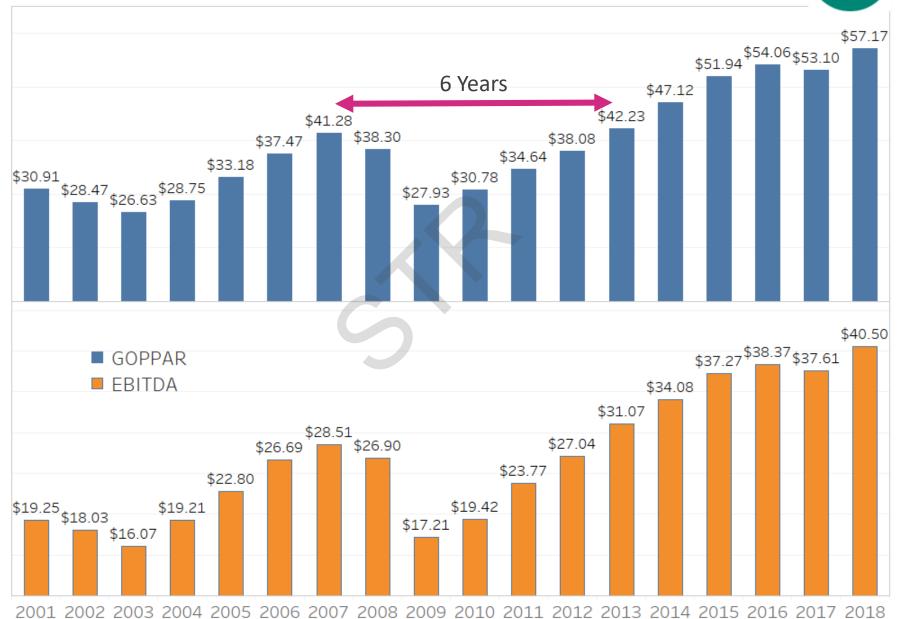




U.S. Hotel Gross Operating Profit & EBITDA

<u>s</u>tr

Per-Available-Roomnight





Canada Results

Moving From Bad To Worse

Total CAN RevPAR % Change, Week ending March 28





Most Hotels Are Empty

Total CAN Occupancy %, Week ending March 28

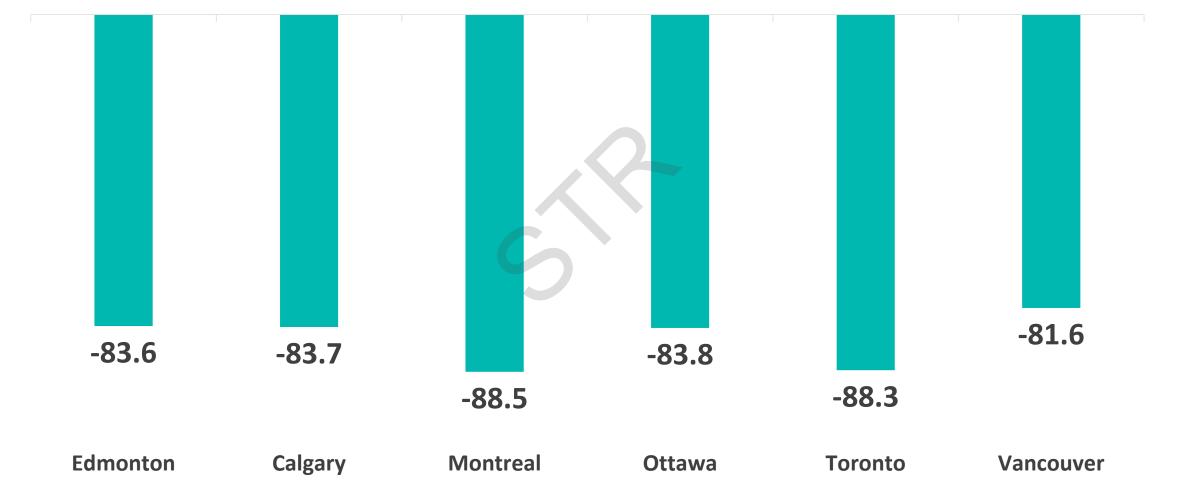




Market Performance: Continued Rapid Declines

Total CAN, RevPAR % Change, week ending March 28

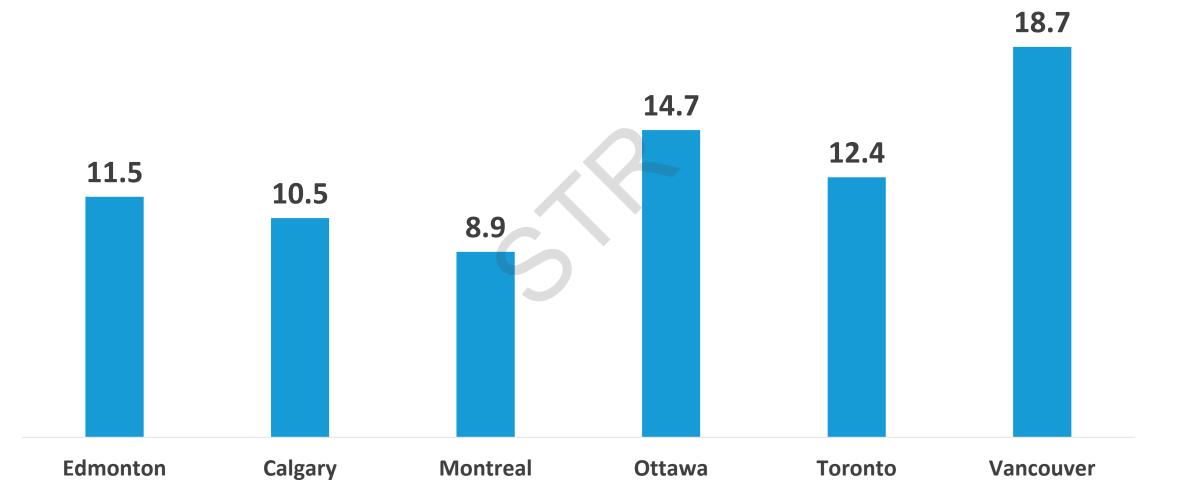




Market Performance: Dismal

Total CAN, Occupancy %, week ending March 28

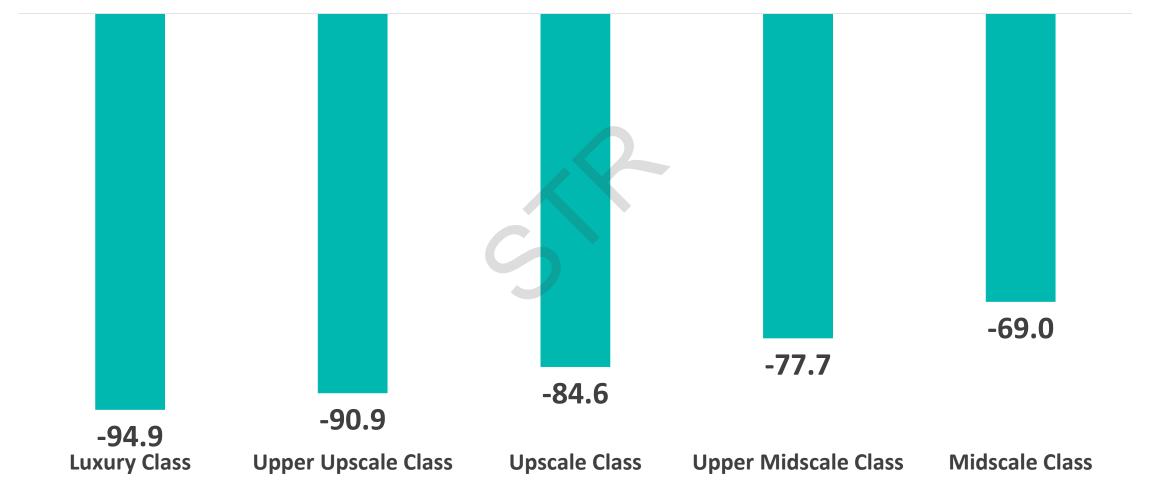




Class Performance: High End Hotels Down Almost -100%

Total CAN, RevPAR % Change, week ending March 28

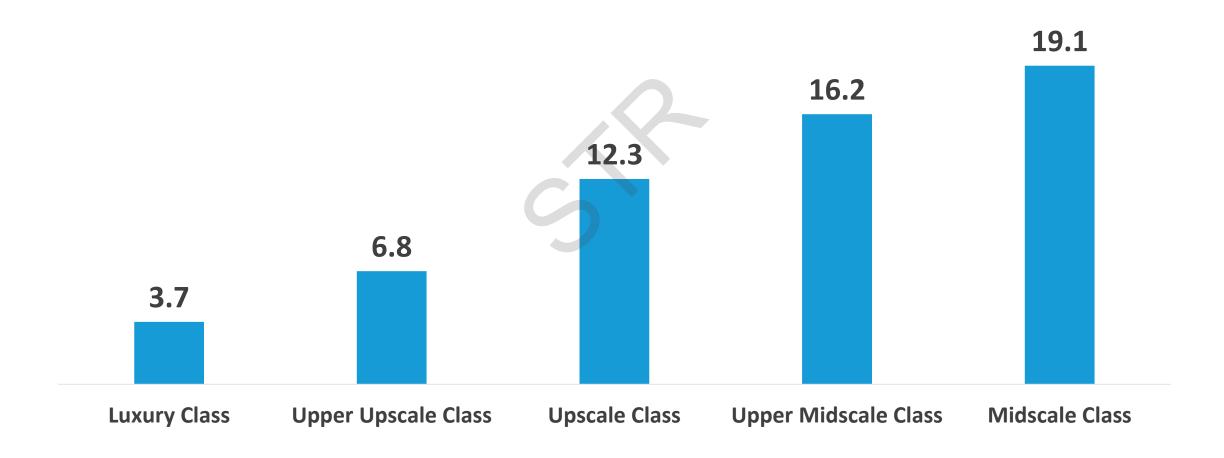




Class Occupancy %: Sub-4% For Luxury Hotels

Total CAN, Week ending March 28





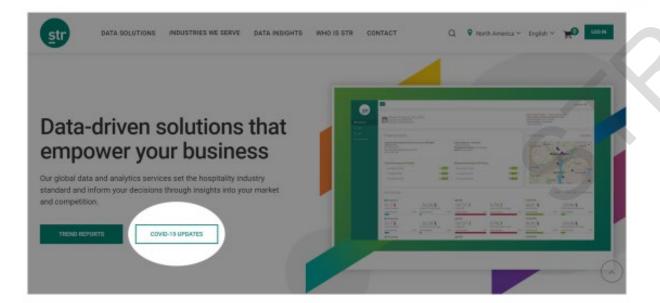
Resources



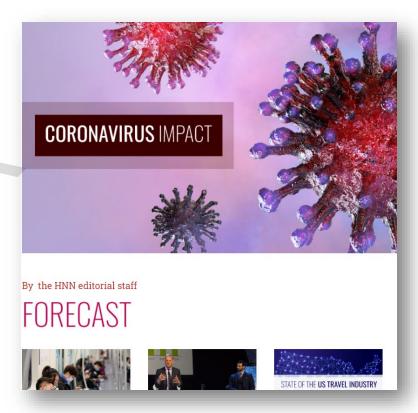
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Now this is not the end.

It is not even the beginning of the end.

But it is, perhaps, the end of the beginning.

Winston Churchill

November 10, 1942 http://www.churchill-society-london.org.uk/

Tourism spending intent has lessened significantly



Propensity to spend in next 12 months vs. previous 12 months





Thank you



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