park city FY2021/2022 ANNUAL REPORT





MISSION & STRATEGIC PLAN

VISION

We embrace the world, acting as a global model of community stewardship and authentic experiences.

MISSION

We serve our mountain community, inspire sustainable travel, drive equitable economic prosperity and catalyze positive change.

VALUES

We believe in:

• Service

We foster meaningful relationships in our team and our communities – we put others first in our work.

• Joy

We are grateful, positive, enthusiastic and generous – we take great pride in our work and region.

• Exploration

We promote our community and travel, express curiosity, and explore new places and ideas.

Elevation

We have grit and arrive every day motivated to work hard for progress.

5 STRATEGIC PLAN KEY INITIATIVES

- Sustain long-term community collaboration in service to equitable economic opportunity and sustainable tourism
- Serve chamber members through responsive and relevant communications, programming, and education
- Deepen resident understanding and appreciation of our visitor economy
- Attract, manage, monitor and measure tourism for the economic, social, and cultural benefit of residents, the business community, and visitors
- Evolve the PCCVB's structure, skills, and capabilities to support our current mission thus positioning us as a world leader in destination stewardship



LETTER FROM CEO AND THE BOARD CHAIRS

DEAR PARTNERS.

What a transformative year!

With your enthusiastic support, the Park City Chamber & Visitors Bureau has led a process that will brand this time as truly historic: the achievement of a landmark Sustainable Tourism Plan (STP).

With the plan in place later this calendar year, our tourism mission will no longer focus solely on promoting Park City as a destination. Instead, we will elevate to the next level: tourism management that integrates our economy, environment and lifestyle in a balanced and mindful way, with future generations always in mind.

Make no mistake – at the heart of the STP is a thriving tourism-based economy. What's different is the inclusion of all community players, from everyday residents to artists, transit planners to land managers, trail advocates to ski resort staff, in managing our economic and natural assets in an ecosystem where everyone – including visitors – plays their part in achieving balance.

It started with the Global Sustainable Tourism Council's assessment showing what we do right and where we must improve. Then more than 2,600 residents, visitors and businesses responded to our surveys on tourism attitudes, offering hundreds of suggestions. Next, the Coraggio Group delivered an informative analysis of our economy, governance, tourism perception, and business climate with candid, thought-provoking conclusions. Finally, this spring's public meetings, online and in person, gave everyone a chance to express their hopes and concerns about tourism, balance, and Park City's future.

Our 22-member Stewardship Council – representing a diverse group of stakeholders in Summit County – evaluated the data and is now completing a plan that paints a vision of the future and a path for getting there.

It won't be easy. The plan engages our community partners with objectives, timelines and metrics that not only focus on a strong tourism-based economy, but also focuses on housing, employee attraction and retention, equity and inclusion, historic preservation, cultural and arts development, transportation, climate responsibility, zero waste, infrastructure, energy and water management, and much more. Our year-long process shows that Parkites see the need and have the enthusiasm and drive to get it done.

It is appropriate that today, as we transition Board Chairpersons, we are also transitioning as a community. Together, we are building a wholly engaged Summit County with a tourism economy centered on balance, equity, responsibility, engagement and sustainability.

Sincerely,

Sincerely.

Betsy Wallace

Betsy Wallace Board Chair FY22 Sundance Institute

Sincerely,

Brooks Kirchheimer Nesselho

Brooks Kirchheimer Board Chair FY23 Hearth and Hill

Jennifer Wesselhoff President & CEO Park City Chamber & Visitors Bureau

FY23 BOARD OF DIRECTORS & STAFF

EXECUTIVE COMMITTEE

Brooks Kirchheimer Board Chair Hearth and Hill

Betsey Wallace Past Chair/Treasurer Sundance Institute

Rhonda Sideris Vice Chair Park City Lodging

Roger Armstrong Summit County Council

Spencer Byrne All Seasons Adventures

Pat Matheson

Housing Trust

Dave March

Aldy Milliken

Rosa Salguero

Rob Sergent Alpine Distilling

Lora Smith

BOARD MEMBERS

Rachel Alday

Abode Luxury Rentals Lindsay Arnold US Ski & Snowboard

Matt Dias Park City Municipal

Shaydar Edelmann Park City Mountain

Greg Gendron Stein Collection

Erin Grady Park City Board of Education

Rob Harter Christian Center of Park City

Revice Jordan Posh Management Group

PARK CITY CHAMBER & VISITORS BUREAU STAFF

Kim Davis

Alex Hagn

Laura Carlson

ADMINISTRATIVE STAFF

Jennifer Wesselhoff President & CEO

Sue Kapis Vice President of Finance

Sadie Moffitt Executive Assistant

Sarah Myers Vice President of Operations & Culture

PARTNER & VISITOR SERVICES MARKETING

Scott House Vice President of Partner Services

Natalie Kohl Partner Services Manager

> Dustin Johnson Director of Content & Engagement

Stephen MacKay Old Town Cellars

Mountainlands Community

Summit Events DMC

Kimball Art Center

Myles Rademan Park City Municipal

Top Shelf Services

Mountain Trails Foundation

GROUP SALES Tonya Sweeten Vice President of Group Sales

Carolyn Creek-McCallister Senior National Sales Manager

National Sales Manager

National Sales Manager

Vice President of Marketing

Chad Wassmer Director of Marketing

Susie English Deer Valley Resort

Melanie Welch Utah Olympic Legacy Foundation

Janna Young Summit County

Chelsea Steinbach RMC Park City

Tana Toly Park City Council

Richard Wales Pendry Park City

Deirdra Walsh Park City Mountain

Carolyn Wawra Recycle Utah

Jennifer Wesselhoff Park City Chamber & Visitors Bureau

Lori Weston Park City Hospital

Diego Zegarra Park City Community Foundation

Morgan Mingle Director of Sustainable Tourism

Crayton Weixler Content & Social Manager

Megan Collins International Marketing Manager

Courtney Ryan Marketing Coordinator

COMMUNICATIONS

Dan Howard Vice President of Communications

SPECIALS EVENTS

Bob Kollar Vice President of Events & Government Affairs



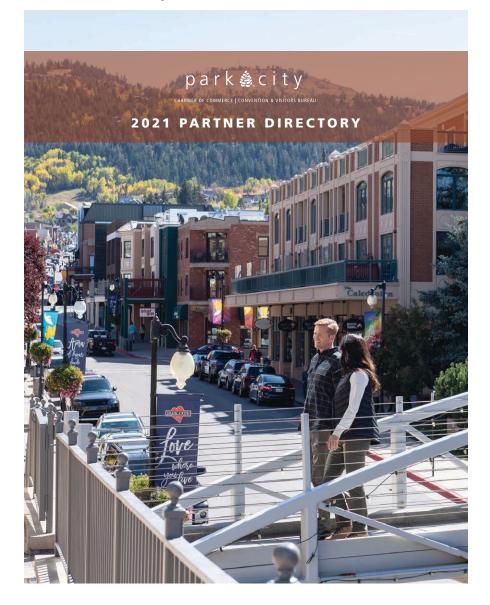
PARTNER SERVICES AND ADVOCACY

SUPPORTING PARTNERS, GROWING COMMUNITY, SHARING STORIES

Over the past year, the Partner Services team has remained adaptable to change and provided chamber partners with valuable resources and services, particularly as COVID protocols continued to impact business levels. The most recent chamber membership survey results indicated a greater than 90% satisfaction rate, along with notes of appreciation for the chamber's focused leadership through uncertain times. We expanded our community of partners by more than 100 member partners, featured over 50 business owners and staff in our Small-Town Stories series and welcomed our partners back to in-person events.

HIGHLIGHTS

Printed Partner Directory



Small Town Stories series





SMALL

TOWN & STORIES

Park City



COMMUNICATIONS

103

45%

Open Rate

Join us for holiday appelbers, netwo hooth and morel



SMALL TOWN & STORIES



ovember 30, 2021 | 12:30 PM opening of Breathe set the staff, visit the

DETAILS

re invited to hel 021/2022 winte

December 9, 2021 | 5:00 PM - 7:00 PM Winter Member Mixer

parkacit

Breathe

rk 🍓 cit

Upcoming December 2021 Events

SMALL TOWN STORIES





MEMBERSHIP

912 Members

802 Up From Last Year

7

PARTNER SERVICES AND ADVOCACY

Advocacy Agenda

In 2022, The Park City Chamber & Visitors Bureau adopted a Legislative Policy Agenda, expressing formal policy statements for the organization on a wide range of topics.





Pretty Bird ribbon cutting



Signature Events



2021 Annual Membership Meeting

Top Issues Facing Your Businesses

sustainable tourism^{economic} volatility state & local regulations 🔑 climate change

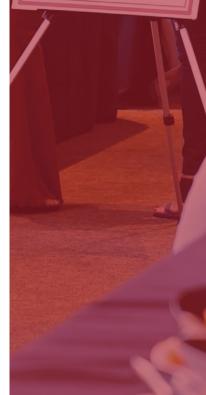
LOOKING FORWARD

- Partner Education reimagined: Park City Business University supported by the Referral Network with a consistent, relevant and actionable curriculum.
- Community Give Back programming: Helping to support and elevate our non-profit partners and their efforts.
- Enhanced community communications
- o Launch of ParkCityChamber.com: Enhanced web presence to better help the Wasatch Back Community connect with our Member Partners and our organization.
- o Expanded content distribution: Leveraging our local media partners to help our stories reach more of our community.









VISITOR SERVICES

KNOWLEDGE, SERVICE, DEDICATION

The Visitor Services team continues to be the face of hospitality for both guests and locals. Centuries of combined service and expertise is shared by all who stop by our Visitor Information Center. Our dedicated team continues to guide experiences and share our culture with tens of thousands of visitors each year. In-person, digitally, inprint and over the phone, the Visitor Services team is an invaluable resource for those visiting and those in our community.

HIGHLIGHTS

Welcomed **47,000** guests to the Visitor Center





Distributed 33,000 guest guides (as of May 2022)



LOOKING FORWARD

- Upgrades to digital displays at the Visitor Center: Sharing real-time information for partners and our organization consistently and efficiently
- Enhanced staff training and activities: Strengthening the team that serves our visitors and community by providing them with the resources and information to help us reach our goals
- **Development of mobile information center**: Meeting visitors and the Wasatch Back Community where they are; sharing stories and information to help them to create amazing experiences

FY2021/22 WINTER AND SPRING MARKETING

Despite the ongoing impacts of COVID, the 21/22 winter season was a success. The Park City Chamber & Visitor Bureau ran the Winter's Favorite Town campaign to promote winter and spring, while continuing to remain flexible and adaptable.





2021/22 Winter's Favorite Town campaign

2021/22 WINTER & SPRING **WEBSITE TRAFFIC**

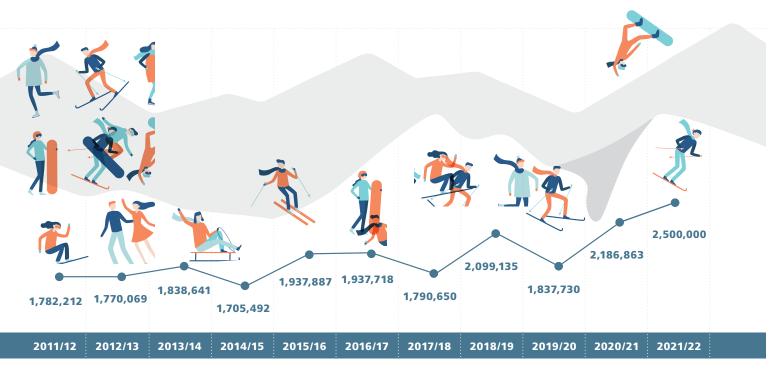
+31.1% Display Campaign Traffic YOY







SUMMIT COUNTY TOTAL SKIER DAYS*



*These figures are a combination of Park City Mountain, Deer Valley Resort, and Woodward Park City's total skier days.

LODGING OCCUPANCY		
	Summer (May-Oct)	Winter (Nov-Apr)
2021/22	41.2%	48.9%
2020/21	23.1%	38.0%
2019/20	42.5%	40.8%

2021/22 HIGHLIGHTS

- Diverse media mix including connected television (CTV), digital display, rich media, native, paid social, magazine and search
- The efficiency of CTV enabled us to buy nationally and target an audience of active travelers who are skiers and snowboarders with a high household income
- Diverse blog content allowed us to celebrate our partners, educate and share progress on our sustainable goals

4 Ways to Plan a Sustainable Ski Vacation in Park City, Utah



versation. From big resorts to local fair, businesses across Park City are doing their part to recycle reduse and reuse in fact, Part City has one of the most ambitious green project in North America, aiming for net-zeor carbo and operating on 100% renewable energy for all city operations by 2022, and for the entire community by 2030. But in a town that relies heavily on tourism, can it be done? We believe it can, but only with a little help from our guests.

FY22 SUMMER AND FALL MARKETING

As the Chamber & Visitor Bureau's Sustainable Tourism Plan progressed, we began taking the first steps to educate our visitors on how to visit responsibly. The summer & fall campaign showcases everything there is to offer in Park City while encouraging visitors to be on the "Right Trail to Sustainability." The campaign provides subtle messaging and lets visitors know that "when they love Park City like we love Park City, they're "On the Right Trail."

- In market with full campaign including a full-page spread in *Outside* magazine, CTV, digital display, rich media, native ads, paid social and search
- Developed new sustainability section on our website with several pages to educate visitors
- Several of the creative pieces focus on education and direct consumers to our new sustainability pages
- Summer Guest Guide grew to include education pages





Sustainability display banner

NSPIRING VISTAS

FRESH AIR.

ADVENTURE.

APRIL 11 - JULY 28, 2022 WEBSITE TRAFFIC

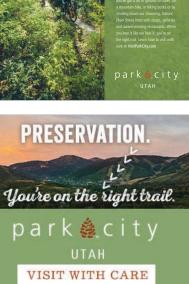
+.50% Display CTR (5x industry benchmark)

+118% Social Media Reaction YOY

Website Users







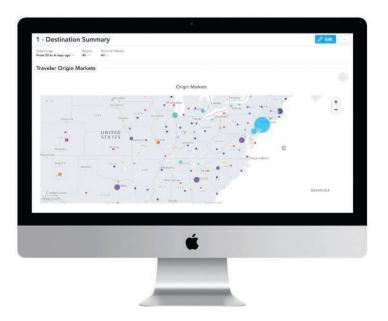
Spread in *Outside* magazine

Education spread in Summer Guest Guide

MARKETING

LOOKING FORWARD

- We will be running a national campaign to promote winter and spring with a focus on lower occupancy time periods during the ski season. Our Winter's Favorite Town campaign will evolve to share more educational messaging
- Our summer and fall campaign will continue to promote all that Park City has to offer and will help guide our guests to get "On the Right Trail to Sustainability"
- We will continue creating content that showcases who we are as a community as well as our sustainability efforts
- A rebranding project will position Park City as a sustainable, welcoming and safe destination for travelers
- As part of sustainable tourism, visitor education will play a large role in our efforts. We will share responsible travel messaging throughout town, at our Visitor Information Center and through our partners
- We are investing in a visitor destination measurement platform to better understand visitor impact



Understanding Your Visitor Economy

Geolocation powers the understanding of how residents and visitors experience your community and power your visitor economy.

KEY MARKETS



Australia, Brazil, Mexico, and UK



Utah delegation for IPW

2021/22 HIGHLIGHTS

- Although not able to run our marketing campaigns in the UK and Brazil, we took advantage of Mexico's ability to travel by running our full winter and spring marketing campaign
- Partnered again with the Utah Office of Tourism and the Park City Area Lodging Association to promote the Delta Air Lines voucher campaign in Mexico
- With Australia opening up their borders in February, we launched our marketing campaign and conducted our sales mission
- Hosted international journalists from Brazil, Mexico, UK, Germany and Australia





2022 spring display banner for Mexico

INTERNATIONAL MARKETING

LOOKING FORWARD

- Our key markets remain a priority. We are working to grow visitation from our top international markets, including Australia/New Zealand and Mexico by increasing the consumer marketing budget for greater brand presence.
- The team will return to our established markets by executing sales missions in Mexico, Brazil, UK/Europe and Australia/New Zealand
- The marketing in the UK will highlight the return of the year-round London non-stop flight







CONTENT & DIGITAL ENGAGEMENT

2021/22 HIGHLIGHTS

41 blogs were published focusing on arts & culture, history, restaurants, events, things to do and sustainability.



WEBSITE TRAFFIC GROWTH		
1,537,776 Total Visitors (users)	+ 14.1 %	
2,102,497 Total Visits (sessions)	+11.5%	
4,093,344 Page Visits	+ 7.6 %	

Created the Sustainability section on the VisitParkCity. com homepage navigation to help educate readers about how to visit Park City responsibly.

April 27 Live Session



LOOKING FORWARD

The Content & Digital Engagement team will continue to support key marketing initiatives through social media, website, and blog content.

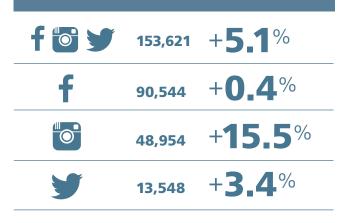






Welcome to Park City





COMMUNICATIONS

GROUP SALES

2021/22 HIGHLIGHTS

- During FY 2021/22, the Communications team successfully hosted 68 writers and content creators whose contributions delivered over \$46 million in earned media value for Park Citv
- Media activations were held in New York, Florida, and Canada (Vancouver, Calgary, and Toronto) to connect with writers unable to visit Park City in person
- Key messages included regenerative tourism, a virtual Sundance Film Festival, carbonneutral community goals, sustainable events and festivals, car-free getaways, wildlife coexistence, and trail etiquette. Special emphasis was placed on seasonal need periods and communities that prioritize diversity, equity, and inclusion in alignment with state and regional goals

TRAVEL+ LEISURE

America's Best

Mountain Towns (2021)

MOUNTAINBIKE

The Top Mountain Bike

Destinations on the Planet

Reader's Digest

25 Best Places to Spot Fall

Foliage in America (2022)

23 of the Best Winter

Getaways to Start Planning Now (2021)

LDaily

Top Media Hits

Traveler

Best Places to Travel in January (2021)

HouseBeautiful The Best Places to

Travel in the US for a Christmas Getaway (2021)

PARADISE VALLEY

A Winter Getaway (2021)



Top November Destinations (2021)

LOOKING FORWARD

In the coming year, the Communications team will continue to give priority to media outlets that carry our community's messaging around sustainable visitation. The reopening of international markets, including Canada, will give us opportunities to create and expand reach through content.

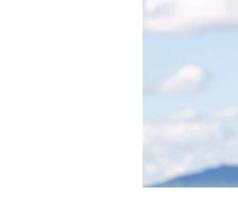


Getaways That Are Calling Your Name (2021)

5 US Ski Towns You Can Enjoy without Hitting the Slopes

THE ZOE REPORT

The Underrated US City You Need to Visit for Your Next Long Weekend (2021)



2021/22 HIGHLIGHTS

FY2021/22 was a record-breaking year for the Group Sales team, generating almost 1000 leads, compared to 431 in FY2020/21.

The Group Sales team earned the prestigious Stella Award for CVB excellence in consistently delivering quality service and innovation to meeting and event professionals.



Winners were selected by an expert panel of judges overseen by the editors of M & C and Successful Meetings Magazines.

LOOKING FORWARD

- Employ an integration of tactics to increase brand visibility and exposure
- Build greater brand understanding through marketing to meeting planners
- Increase planner awareness of Park City's key differentiators and strengths to other destination choices through direct sales and targeted messaging
- Help meeting planners feel confident in choosing Park City for their next meeting or event
- Share Park City's sustainable destination goals with meeting planners and their attendees





Leads

Meeting Planners Hosted in Park City

Tradeshows Attended

• Increase meeting/group leads for the destination and assist our meeting properties/venues with bookings

SPECIAL EVENTS

SUSTAINABLE TOURISM



2022 FIS Freestyle World Cup

2021/22 HIGHLIGHTS

- Return of the Special Event Grant to aid in the post-pandemic economic recovery
- Worked closely with county and state health departments to develop and adapt protocols for the return of in-person special events
- Sundance Film Festival successfully hosted an all-virtual festival in January 2022
- Deer Valley Resort and US Ski & Snowboard hosted (as an Olympic qualifier for moguls and aerials) the 2022 FIS Freestyle World Cup with COVID protocols in January 2022
- Utah Olympic Legacy Foundation and Youth Sports Alliance hosted the Celebration of the 20th Anniversary of the 2002 Olympic and Paralympic Winter Games and the Homecoming Parade of Athletes. As a testament to Park City's thriving Olympic legacy, more than 50 "Park City Nation" athletes competed in the 2022 Olympic Winter Games in Beijing

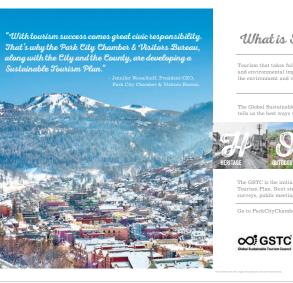
LOOKING FORWARD

- Creation of Sustainable Tourism Event Grant to provide financial support for event organizers who are mitigating impacts and implementing sustainable practices into their respective events
- Working with Park City, Summit County, and Salt Lake City Olympic Bid Committee to solicit feedback from the community regarding a bid for the 2030 or 2034 Olympic Winter Games

STEWARDSHIP PRINCIPLES

The Sustainable Tourism Plan envisions a future where we consider community and environmental benefits with the same weight as economic benefits, resulting in a thriving community that welcomes its guests as partners in the development of that future. Our five Stewardship Principles act as a guiding framework in the development of the plan:

- 1. Value and respect the health of our local environment and natural resources
- 2. Foster our local spirit, our values, our sense of place, and the wellbeing of our community – residents, employers, employees, and visitors alike
- 3. Ensure that benefits of the visitor economy are shared equitably by people of all races, ages, gender identities, sexual orientations, abilities, income levels, and by Summit County's communities
- 4. Enable Summit County's tourism industry to lead by example, championing tourism's benefits, mitigating its impacts, and harnessing its regenerative power for the community and the environment
- 5. Be bold, creative, and action-focused, supporting transparency and measurable outcomes



2022 sustainable tourism print ad

20

What is Sustainable Tourism?





park 🍓 city





SUSTAINABLE TOURISM



PLAN OBJECTIVES

- 1. Cultivate local pride and respect for the Park City / Summit County experience
- 2. Implement sustainable transportation, housing, water, energy, and waste management policies and initiatives
- 3. Protect and manage our natural environment to enable sustainable outdoor recreation
- 4. Ensure the long-term resilience of the Park City / Summit County economy
- 5. Equalize the economic benefits and burdens of the visitor economy
- 6. Leverage messaging and programming to accelerate sustainable tourism
- 7. Foster the development and management of Park City / Summit County's art and culture tourism assets

For more details on the Sustainable Tourism Plan and planning process, go to visitparkcity.com/sustainabletourismplan or use the QR code







CHAMBER OF COMMERCE | CONVENTION & VISITORS BUREAU

1850 Sidewinder Drive, Suite 320 | PO Box 1630 | Park City, Utah 84060

