S VISITPHOENIX® 2018-19

BUSINESS DEVELOPMENT PLAN

VISIT PHOENIX

Visit Phoenix is a private, non-profit corporation that promotes and markets Greater Phoenix as a year-round convention and leisuretraveler destination. We target potential visitors and convey the message that Greater Phoenix is the nation's premier location for meeting facilities, resorts, hotels, spas, golf courses, culture, cuisine and outdoor adventure.

Visit Phoenix represents more than 1,000 member businesses and spearheads convention and tourism efforts both domestically and internationally. We are committed to education relevant to the hospitality industry, and our performance and reputation is achieved through the efforts of a highly qualified and professional staff.



CONVENTION SALES

The convention sales department represents the two distinct meeting products within Greater Phoenix: (1) the downtown Phoenix market, anchored by the Phoenix Convention Center; and (2) the hotel and resort market. The department comprises two sales teams: the citywide sales team focuses on filling the Phoenix Convention Center, while the hotel and resort team focuses on maximizing group business at area hotels and resorts.

OBJECTIVES & STRATEGIES

Increase destination exposure to drive incremental business opportunities through strategic third-party partnerships.

- Leverage our new partnership agreement with Experient/Maritz, which includes automatic lead inclusion for all in-house meeting opportunities, destination education awareness e-campaigns, face-to-face direct sales, as well as preferential exposure at major Experient and Maritz annual events.
- Target citywide opportunities managed by all major third-party companies, including, but not limited to: Experient, ConferenceDirect, HelmsBriscoe, IMN,
- Leverage our partnership with Association Forum of Chicago to gain direct access to key citywide site-selection influencers.

Establish downtown Phoenix as a premier destination for medical-, science- and healthcare-related conventions.

- Continue partnership with Association Forum of Chicago to broaden the reach of our healthcare collaborative effort.
- Host a second CyberMed Summit in early 2019 to showcase downtown's convention assets to influential participants.
- Collaborate with the Phoenix Biomedical Campus to create a strong sales and marketing message.
- Maintain an optimized presence on Cvent's event-sourcing platform.
- Host Destination Showcase for IMN Solutions in collaboration with a branded hotel company.
- Emphasize the availability of the overflow hotel properties to healthcare related clients, as well as all clients.

Provide direct-sales advocacy for hotel, resort and all members through delivery of a comprehensive program of work.

- Generate targeted outreach programs to prospects whose conventions typically meet within our distress period between Memorial Day and Columbus Day to benefit both citywide and hotel/ resorts.
- Execute a targeted strategy to attract and host the trade show and exhibition industry segment.
- Promote our "fly-in" program through various third-party meeting and event-sourcing platforms.
- Hotel and resort team to work alongside citywide team to improve engagement of intermediaries including Experient, HelmsBriscoe, ConferenceDirect and HPN.

CONVENTION SALES

PROGRAM OF WORK

Our programs provide participating members the opportunity to interact with meeting and convention decision makers via sales missions, client events and trade shows. These turn-key opportunities are robust and comprehensive, with the singular goal of ensuring that Visit Phoenix's partners achieve the highest return on their participation investment.

For more information, please contact Director of Sales Ronnie Collins at rcollins@visitphoenix.com.

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DATE	EVENT	CITY	PARTICIPATION
July 5-9	Fraternity Executives Association (FEA)	San Diego, CA	SOLD OUT
July 10-12	CESSE	Pasadena, CA	N/A
July 10-13	Destinations International Annual Convention	Anaheim, CA	N/A
July 23-24	Association Forum Healthcare Collaborative	Chicago, IL	N/A
July 23-26	CVENT Connect	Las Vegas, NV	N/A
August 1-3	Sales Mission	Toronto, ON	\$1,800
August 12-15	Experient E4	Anaheim, CA	N/A
August 18-21	ASAE Annual Meeting	Chicago, IL	WAITING LIST
August 23-25	Connect Marketplace	Salt Lake City, UT	N/A
August 27-30	ConferenceDirect CDX	Cleveland, OH	N/A
September 11-14	Sales Mission	Dallas, TX	\$2,500
September 12-16	Congressional Black Caucus	Washington, DC	N/A
September 12-13	Client Event	Washington, DC	N/A
September 13-16	ASAE Five-Star Weekend	Colorado Springs, CO	N/A
October 3	ASAE Summit Awards Dinner	Washington, DC	N/A
October 16-18	IMEX America	Las Vegas, NV	\$3,950
November 6-9	Sales Mission	Denver, CO	\$2,250
November 7-9	RCMA Leadership	Phoenix, AZ	Sponsorship Opportunities
November 12-14	Connect Faith	Ontario, CA	N/A
November 14-15	Northwest Tailgate	Seattle, WA	\$2,500
December 3-7	Sales Mission	North Carolina/Atlanta	\$2,000
December 11-13	IAEE Expo! Expo!	New Orleans, LA	N/A

DATE	EVENT	CITY	PARTICIPATION
December 13	CSAE Holiday Showcase	Chicago, IL	\$2,200
December 13-16	AMEX INTERaction	San Diego, CA	\$2,750
December 19	CVB Reps Holiday Event	Washington, DC	N/A
January 6-9	PCMA Convening Leaders	Pittsburgh, PA	\$500
January 29-31	RCMA Emerge	Greensboro, NC	\$2,700
February 26	MPI Northern California	San Francisco, CA	\$1,950
February 26-28	Sales Mission	Minneapolis, MN	\$2,250
March 3-7	ConferenceDirect APM	Atlanta, GA	N/A
March 13-15	Experient Envision	Las Vegas, NV	N/A
March 24-27	Pharma Forum	New York, NY	N/A
March TBD	MIC of Colorado	Denver, CO	\$1,500
March TBD	Destinations Showcase	Washington, DC	N/A
March TBD	CyberMed Summit	Phoenix, AZ	Sponsorship Opportunities
April 11-12	ASAE XDP	Washington, DC	\$2,950
April 16-18	Sales Mission	Salt Lake City, UT	\$1,800
April 30 - May 3	Sales Mission	Chicago, IL	\$2,950
April TBD	Destination Celebration	Kansas City/Minneapolis	\$500
April TBD	ConferenceDirect CDX	Phoenix, AZ	Sponsorship Opportunities
May 13-16	Sales Mission	Washington, DC	\$2,950
May TBD	Northeast Sales Mission	CT/RI/MA	\$2,000
May TBD	HelmsBriscoe ABC	TBD	N/A
June TBD	PCMA Educon	TBD	N/A

CONVENTION SALES



Lorne Edwards Vice President of Sales & Services (602) 452-6210 ledwards@visitphoenix.com

Ronnie Collins Director of Sales (602) 452-6215 rcollins@visitphoenix.com

Donn Oswald

Director of Midwest Sales *Territory:* Midwest U.S. 801+ peak rooms Vertical: Religious & Fraternal (602) 452-6219 doswald@visitphoenix.com

Matthew Waltersdorf

Associate Director of Sales Territory: West Coast U.S. 801+ peak rooms (602) 452-6217 mwaltersdorf@visitphoenix.com

Chris Robertson

Director of National Accounts *Territory:* Central U.S. 801+ peak rooms Vertical: Sports (602) 452-6221 crobertson@visitphoenix.com

Alyssa Hurt National Sales Manager Territory: West Coast and

Central U.S. 200-800 peak rooms (602) 452-6248 ahurt@visitphoenix.com

Michele Lawrie

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Director of National Accounts *Territory:* Midwest U.S. 801+ peak rooms (312) 216-8777 mlawrie@visitphoenix.com

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Sally Forrest

Director of National Accounts *Territory:* Southeast and Northeast U.S. 501+ peak rooms All International (602) 452-6229 sforrest@visitphoenix.com

Mark Metcalfe

National Sales Manager Territory: Southeast U.S. 500 or less peak rooms (202) 459-4481 mmetcalfe@visitphoenix.com

Heather Trent

Director of National Accounts *Territory:* Southern U.S. 801+ peak rooms (512) 600-1574 htrent@visitphoenix.com

Maria Eaton, CMP Director of National Accounts Territory: Midwest U.S. 200-800 peak rooms (602) 452-6239 meaton@visitphoenix.com

Tom Michalisko, CMP

Saskat-chewan Manitoba

Ontario

MD

Director of National Accounts Territory: Mid-Atlantic U.S. 801+ peak rooms Vertical: IMN Non-Religious (202) 459-4484 tmichalisko@visitphoenix.com

Maribel Velazquez

Director of National Accounts Territory: Mid-Atlantic U.S. 800 or less peak rooms (202) 459-4480 mvelazquez@visitphoenix.com

Rvan Pivonka

Citywide Business Development Manager *Territory:* Southern U.S. 200-800 peak rooms Vertical: HPN, Consumer Trade Show Market (602) 452-6211 rpivonka@visitphoenix.com

Katie Flaten Sales & Event Coordinator (602) 452-6228 kflaten@visitphoenix.com

Kylie Leslie Convention Sales Coordinator (602) 452-6227 kleslie@visitphoenix.com

Kyle Osterberg

National Sales Assistant (602) 452-6222 kosterberg@visitphoenix.com

Brice Erausquin

Sales Operations Coordinator (602) 452-6225 berausquin@visitphoenix.com

Nanda Vann National Sales Assistant (602) 452-6224 nvann@visitphoenix.com

HOTEL & RESORT TEAM

Amanda "AJ" Altaras

Director of National Accounts Territory: West Coast U.S. 126+ peak rooms Vertical: Non-Convention **Religious & Fraternal** (602) 452-6214 aaltaras@visitphoenix.com

Julie Nicolazzi, CMP

Director of National Accounts *Territory:* Northeast U.S. 126+ peak rooms All International 10+ peak rooms (602) 452-6218 inicolazzi@visitphoenix.com

Alyssa Hurt

National Sales Manager Territory: Southwest U.S. 126+ peak rooms (602) 452-6248 ahurt@visitphoenix.com

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Maria Eaton, CMP

Director of National Accounts *Territory:* Midwest U.S. 126+ peak rooms (602) 452-6239 meaton@visitphoenix.com

Mark Metcalfe

National Sales Manager Territory: Southeast U.S. 126+ peak rooms Mid-Atlantic U.S. 50-125 peak rooms (202) 459-4481 mmetcalfe@visitphoenix.com

Maribel Velazquez

Director of National Accounts Territory: Mid-Atlantic U.S. 126+ peak rooms Vertical: Non-Convention IMN (202) 459-4480 mvelazquez@visitphoenix.com

To Be Filled

Executive Meeting Specialist Territory: Nationwide 10-125 peak rooms Vertical: Non-Convention Sports (602) 452-6223 nnolan@visitphoenix.com

CONVENTION SERVICES

The convention services department is the services arm of convention sales, acting as a liaison between meeting planners, Visit Phoenix member businesses and community partners. The department assists meetings professionals with all aspects of their promotional and planning needs, and also offers a preferred convention group housing solution and registration support.

OBJECTIVES & STRATEGIES

Positively impact attendee experience within the destination to organically create Greater Phoenix ambassadors.

- Collaborate with the marketing department to refine content aimed at connecting the group attendees with the destination.
- Strengthen alliance with the Phoenix Convention Center, downtown hotels' event teams, and Downtown Phoenix Inc. to enhance the delegate experience in downtown.
- Increase social media to reach attendees during pre-meeting events such as registration, and also during the meeting with real-time updates.

Provide support to meeting planners throughout the planning phases to ensure event success and influence repeat business.

- Attend prior year's conventions to learn key convention aspects and promote the destination to build interest among convention delegates about coming to Phoenix.
- Promote Visit Phoenix's registration and staffing services for groups meeting downtown as well as area hotels and resorts.
- Continue to leverage our strategic partnership with Connections Housing to provide an optimal and service-based group housing solution for the meeting planner, attendee and member hotels.

Educate the attendee and meeting planner on the plethora of things to do and see in downtown Phoenix.

- Engage member resources and Downtown Phoenix Inc. to encourage downtown activation to promote a sense of vibrancy and energy during the groups' convention.
- Continue to work with resort clients to provide destination planning and marketing resources to planners.
- Work to better understand the behavioral profile of attendees and customize the destination experience to generate excitement and drive attendance.

MARKETING

OBJECTIVES & STRATEGIES

Build and strengthen awareness of the destination.

- Continue to run the creative campaign created in partnership with Off Madison Avenue, which addresses misperceptions about Phoenix and highlights the growing urban core while staying true to our Sonoran Desert surroundings.
- Focus on programs that best enhance the brand's reach through a variety of advertising opportunities in target markets.

Continue to grow online presence with the goal of engaging audiences and influencing travel to Greater Phoenix.

- Social media will remain an integral part of marketing and communication efforts.
- Continue to create content and optimize our responsive website to ensure a positive user experience.
- Communicate through email marketing with our opt-in database (more than 60,000 subscribers) once a month, providing information on events, deals and activities which, according to a poll of our subscribers, is the type of information that is most beneficial to them.



The marketing department oversees VisitPhoenix.com, along with all advertising, email marketing, social media, collateral and publication development, video production, consumer research, and photography efforts. The department's principal goals are to ensure the integrity of the Visit Phoenix brand and deliver a consistent marketing message to consumers and clients across all mediums of communication.

Drive traffic to our website to keep Greater Phoenix top-of-mind for leisure travelers.

- Continue to advertise and partner with websites and platforms such as TripAdvisor, Facebook and Roadtrippers, which have produced strong results in the past.
- Continue commitment to Google, which includes SEO, paid search, display, retargeting and destination marketing programs.
- Advertise in targeted regional publications, such as *Midwest Living* and *Texas Monthly* along with airline publications.
- Out-of-home digital placements in Chicago, Dallas, Denver, Los Angeles, Minneapolis, New York, San Francisco, Seattle, Washington D.C. and Canada will continue to complement our online and print efforts.

Increase meetings and convention travel in partnership with the sales department.

- Advertise in trade publications such as *Meet*ings & Conventions, Successful Meetings, Associations Now and Convene.
- Enhance print placements with digital efforts such as native advertising and e-newsletters, to enhance direct sales efforts.
- Place outdoor digital ads in Washington D.C. and Chicago to support sales efforts in these significant meetings markets.
- Support the convention services team by providing content in advance of citywide and hotels and resorts conventions to help organizations build excitement about Greater Phoenix with their attendees.

MARKETING

MEDIA PLAN

The media plan is the result of year-long strategic planning based on visitor research and meeting planner interests. The information below is subject to change. Please contact Vice President of Marketing Melissa Gogel at mgogel@visitphoenix.com for more information.

	PUBLICATIONS		July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
		Arizona State Travel Guide												
		Midwest Living												
	URE	Pride Guide (AZ, CA, CO)												
	ISU	Southwest Magazine												
	E	SummerScapes (CA)												
		Texas Monthly												
		WestJet Magazine												
												_		
		Aspire												
R N		Associations Now												
		Connect Association												
		Connect Corporate												
	GS	Connect Faith												
	TIN	Convene												
	ш	Forum												
	ЫП	Meetings & Conventions*									*			
		MPI: The Meeting Professional												
		Smart Meetings												
		Successful Meetings*										*		
		USAE												

*Co-op opportunities available. Please contact Melissa Gogel (email listed in header).

	PUBLICATIONS	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
	Boingo												
	Cooperatize												
	Exponential												
	Facebook/Instagram												
	Google												
LEISURE	Magnetic												
ISU	RoadTrippers												
Ш	Texas Monthly												
	TravelZoo												
	Trion Interactive												
	TripAdvisor												
5	TripAdvisor (Brand USA)												
	WestJet												
	Associations Now	1											
	CVENT												
	Forum				. <u> </u>								
	Google AdWords												
s	Meetings & Conventions												
U Z	Meetings Net												
MEETINGS	MPI												
Μ	РСМА												
	RCMA Newsletter												
	Skift												
	Smart Meetings												
	USAE												

	PUBLICATIONS	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
	Big Outdoor (Los Angeles)												
	Branded Cities (Denver)												
	ClearChannel Airport (Chicago, Denver, Minneapolis, Seattle, Washington DC)												
	ClearChannel Outdoor (Washing- ton DC)												
	GGP (Chicago)												
Ď	Intersection (Chicago, San Francisco)												
5	LAMAR (Dallas)												
	Monumental Outdoor (Washington DC)												
	New Tradition (New York)												
	OutFront Media (Los Angeles)												
	OutFront Media (Minneapolis)												
	Pattison Outdoor (Calgary)												
	Pattison Outdoor (Montreal)												
	Pattison Outdoor (Toronto)												

MEDIA RELATIONS

OBJECTIVES & STRATEGIES

Generate favorable content for potential leisure travelers about Greater Phoenix and the offerings of its resorts, restaurants, attractions, culture, events and member businesses.

- Provide content and story angles for editorial coverage in top-tier media outlets.
- Generate media coverage by conducting media missions to key markets and securing desk-side appointments at national and international publications including the New York region, Los Angeles region, San Francisco region, Seattle, Vancouver, Toronto, Montreal, Chicago region, Denver, Mexico City, Guadalajara, and the Washington D.C. region.
- Host customized media tours for visiting journalists, social-media influencers and content producers.
- Publicize destination-specific packages and promotions during appropriate consumer travel-planning periods.
- Attend both domestic and international tourism-related association and media conferences, and participate in media missions.
- Promote Greater Phoenix at international media missions in Western Europe, Canada and Mexico.
- Increase tourism stories during off-peak periods through targeted media outreach.

Connect with trade media to promote the Greater Phoenix resorts and hotels, Phoenix Convention Center, and downtown Phoenix.

- Provide new story angles for meetings media outlets that have featured the destination in the past.
- Provide up-to-date facts and figures provided by our in-house analyst; as requested by media and influencers.
- Prioritize requests from meetings magazine writers and work with the convention sales department to provide accurate and up-to-date information.
- Maintain a database of meeting planners that have worked with Visit Phoenix in the past who would be willing to offer testimonials of their experience to meetings writers.

The media relations department manages domestic and international media relations to promote Greater Phoenix's assets as a premier leisure and meetings destination. The department establishes and fosters relationships with newspaper and magazine writers and editors, freelance travel writers, social media influencers, the authors of travel-industry websites and popular blogs, content creators, and representatives from travel television and radio programs. The department also promotes the destination and its downtown convention package to publications and websites that focus on the meetings industry.

MEDIA MISSIONS

Please contact Director of Media Relations Doug MacKenzie at dmackenzie@visitphoenix.com for more information.

DATE	LOCATION	COST PER MEMBER
August 28-30	New York City	\$1,250
November 14-16	Chicago	\$950
January 8-10	Seattle	\$950
February 6-8	San Francisco	\$950
June 12-14	Los Angeles	\$1,250

TOURISM

The tourism department promotes the Greater Phoenix area to domestic and international leisure travel markets to maximize visitors' experiences and length of stay in the Phoenix area. The tourism team works primarily through receptive operators, tour operators and travel agents.

OBJECTIVES & STRATEGIES

Generate interest in the destination from receptive operators, tour operators and travel agencies both domestically and internationally, in order to increase the number of room nights booked and the number of visitors to Greater Phoenix.

- Tailor direct-sales efforts to seasonal visitors from producing markets.
- Encourage clients to enhance their travel packages by including Phoenix area accommodations and activities through trade shows, tourism sales missions, familiarization trips (FAMs), and site inspections.
- Educate tour operators and travel agents on the attributes exclusive to Greater Phoenix, including its culture, heritage and attractions.
- Conduct trade marketing co-operative campaigns in growing domestic and international feeder markets based on seasonal travel trends.
- Participate in co-operative marketing campaigns with local DMO partners.
- Offer destination updates and training opportunities to travel agents in key markets.

PROGRAM OF WORK

	DATE	EVENT	COST PER PERSON/MULTIPLE PROPERTY/BROCHURE
		DOMESTIC	
	Sept. 22-23	Delta University	Brochure Only: \$100
	Oct. 15-19	East Coast Tourism Sales Mission	\$800 / \$1,000 / \$200
	Nov. 12-16	Greater Chicago Tourism Sales Mission	\$800 / \$1,000 / \$200
	Dec. 10-14	Northern California Tourism Sales Mission	\$800 / \$1,000 / \$200
S	Jan. 14-18	Dallas Tourism Sales Mission	\$800 / \$1,000 / \$200
2	Jan. 25-29	American Bus Association Meeting & Marketplace Tradeshow	N/A
0	April 8-12	AAA Southern California Tourism Mission	\$800 / \$1,000 / \$200
LL LL	June1-5	U.S. Travel Association's IPW	Single Member Participation Only: \$3,100
ш		MEXICO	
S	Oct. 2018	Arizona Showcase	\$300 / \$500 / \$100
ш	April 2018	AOT Mexico Trade & Media Mission	N/A
A L		CANADA	
S	Aug. 20-24	Western Canada Tourism Mission	\$1,000 / \$1,200 / \$250
	Sept. 10-14	Eastern Canada Tourism Mission	\$1,200 / \$1,400 / \$250
	April 2019	TravelBrands Agent Appreciation Event	TBD
		OVERSEAS	
	Nov. 5-7	World Travel Market (WTM)	N/A
	Feb. 25-28	Go West Summit	N/A
	March 6-10	International Travel Exchange Berlin (ITB)	N/A

	DOMESTIC						
	Southwest Airlines Vacations						
Т С	NTA Courier Magazine						
ORTS	Pleasant Holidays						
LL.	MEXICO						
ш	Ofertas Turisticas						
U	Tour Operator						
z	Descubre Phoenix						
MARKETING	CANADA						
Ш М	Air Canada Vacations						
R	TravelBrands						
Σ	OVERSEAS						
	Tourico Holidays UK						
	Canusa Germany						

Please contact Director of Tourism Maria Lourdes Delgado at mdelgado@ visitphoenix.com for more information.

MEMBERSHIP

OBJECTIVES & STRATEGIES

Provide member benefits and programming that result in the growth of our member base and entice non-member industry businesses to invest in membership with Visit Phoenix.

- Enhance education of members on what Visit Phoenix. offers.
- Tailor key information to new members during their first year of membership.
- Collaborate with the Tourism, Sales, Services, Media, and Marketing departments to host opportunities that assist members in understanding how to best benefit from these market segments.

Assist members in building relationships with staff and leverage their relationship with Visit Phoenix to reach visitors and clients.

- Organize a "blitz" to connect with members and familiarize Visit Phoenix staff with their businesses.
- Identify and offer new ways members can utilize their membership with Visit Phoenix to build stronger relationships with one another, visitors and meeting planners.

The membership department offers businesses resources and targeted exposure to the convention, meeting and leisure visitor markets. The department is committed to making available relevant education, business intelligence, and networking and marketing opportunities that assist members in realizing their goals.

MEMBER EVENTS

2	Membership Mixer
SUMMER	Member Orientation
ΜN	Research Luncheon
S	Member Spotlight (3)
	Membership Mixer
	Annual Meeting
FALL	Member Orientation
	Member Showcase
	Member Spotlight (2)

E R	Membership Mixer
WINTER	Member Orientation
₹	Member Spotlight (2)
	Member Showcase
D N D	Membership Mixer
SPRING	Member Spotlight (2)
	Member Orientation

Please contact Director of Membership Polly Flachman at pflachman@visitphoenix.com for more information.



125 N 2nd Street Suite 120 Phoenix, AZ 85004-2290 (877) 225-5749 visitphoenix.com