

### **Agenda**





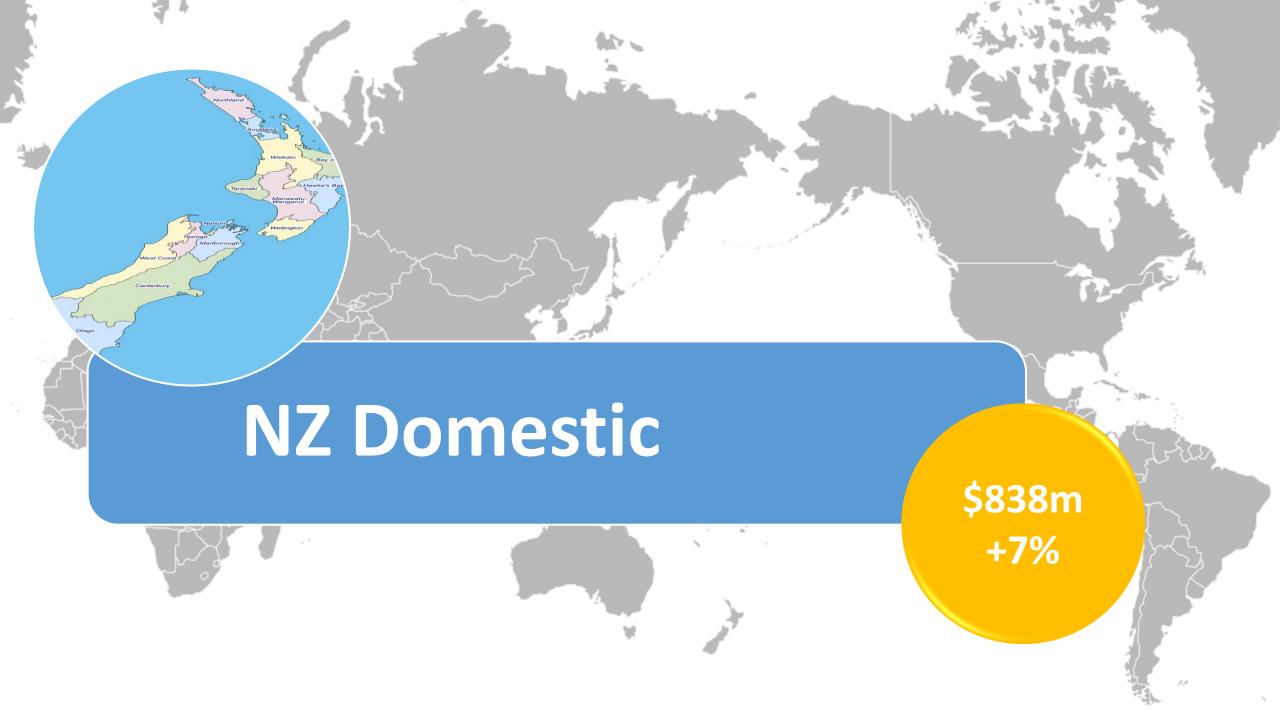










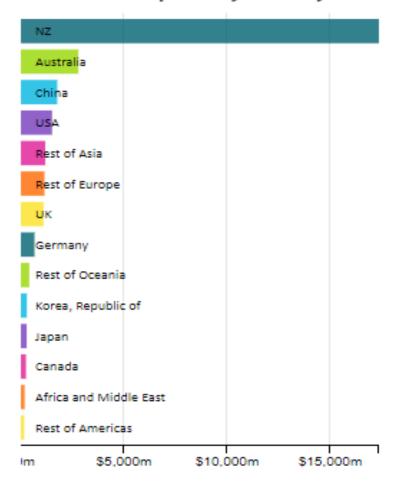




### **Market spend**

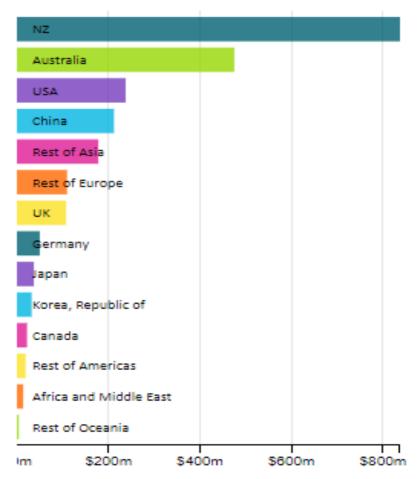
#### National

#### Spend by country



#### Queenstown

#### Spend by country

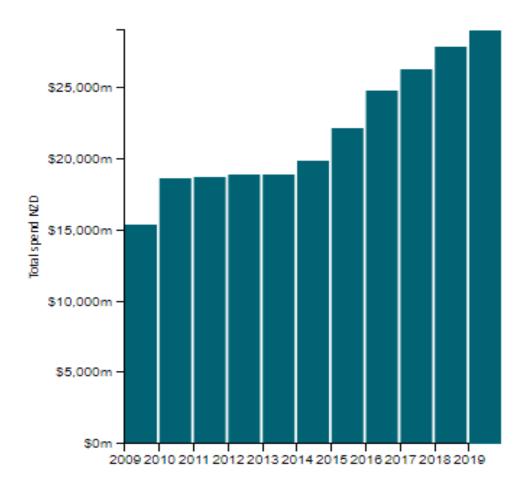




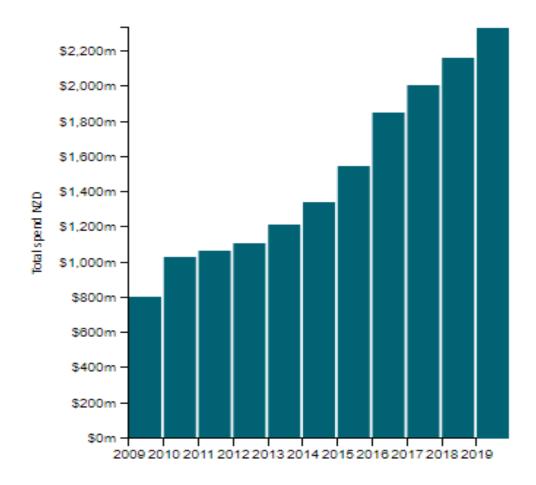
### Visitor spend – Ye January 2019

National

Total spending for year to January

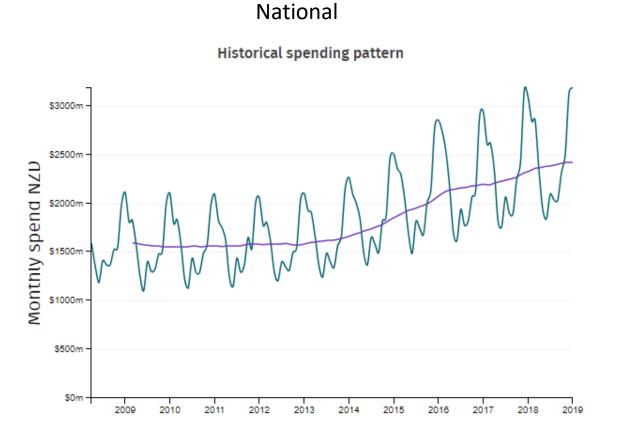


# Queenstown Total spending for year to January



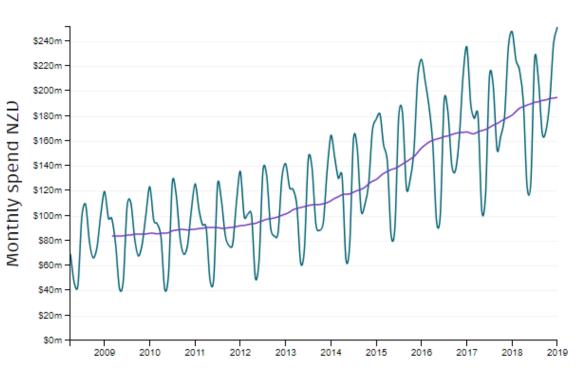


### Visitor spend - Ye January 2019



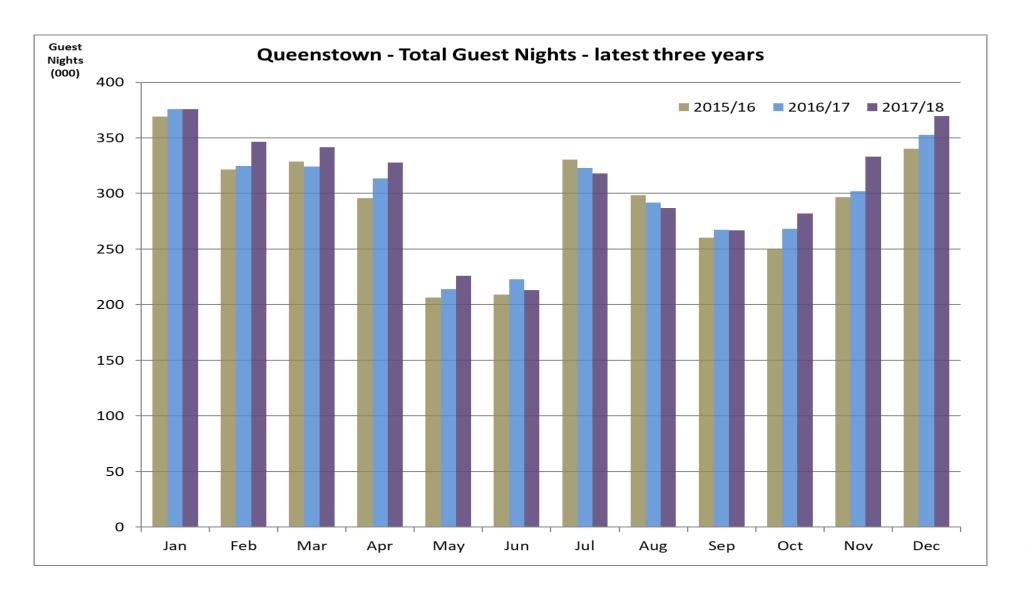
#### Queenstown

#### Historical spending pattern





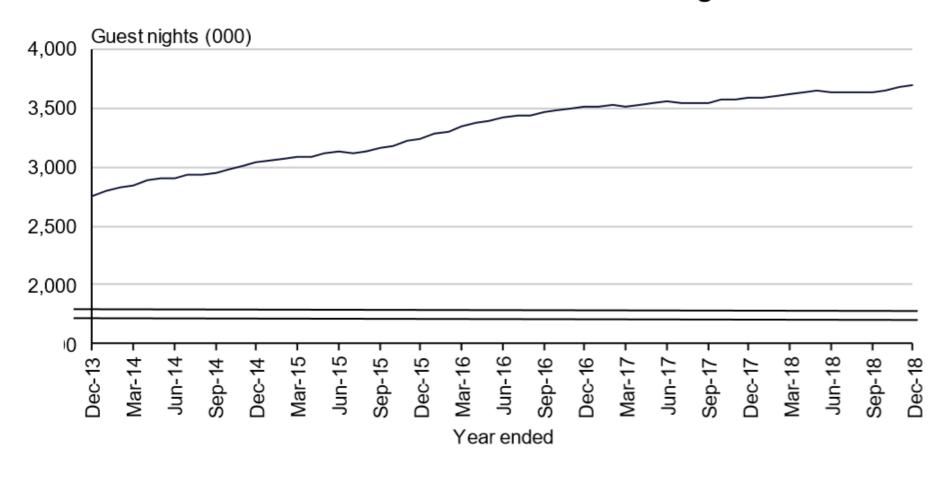
## **CAM** guest nights





# CAM December 2018 y/e

### **Queenstown RTO Area Annual Guest Nights**















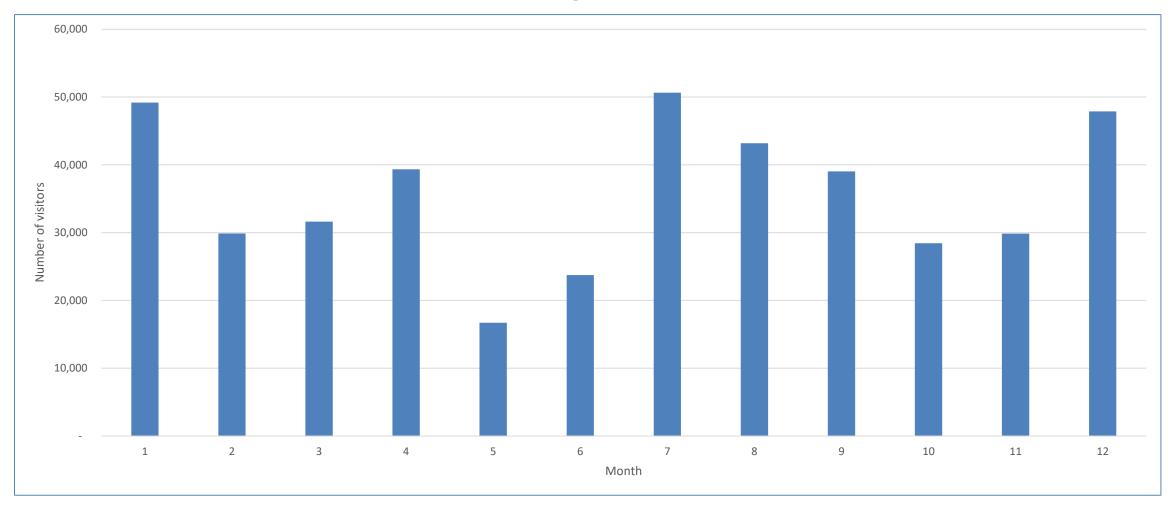






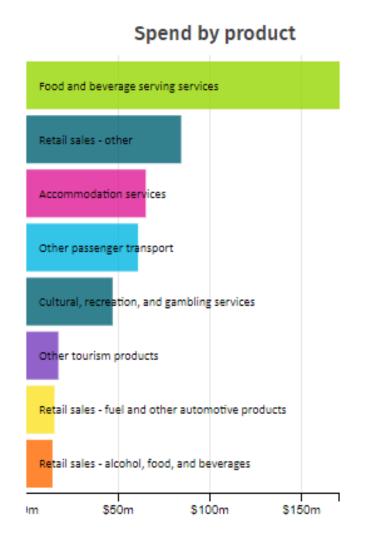


# Australian visitors – monthly 2018

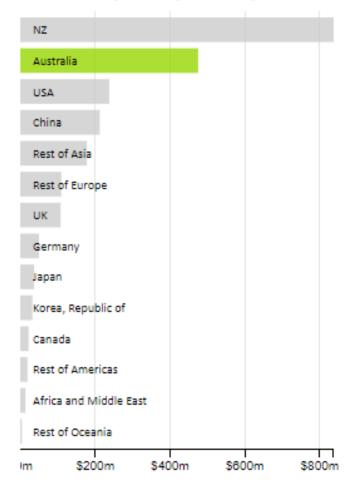




### **Australian spend categories**



#### Spend by country Reset





### **Queenstown visitor motivations**

everyday life

**New Zealand** Other International **Australia** 48% to explore and discover uniquely different places and 🙀 48% to visit a must-see 41% to spend time with destination that people talk family, friends, or partner experiences about **39**% to explore and 24% to relax, recharge and feel refreshed 33% to relax, recharge and discover uniquely different feel refreshed places and experiences **20**% to escape from the **32**% to explore and **39**% to experience adventure and excitement routine and pressures of everyday life discover uniquely different places and experiences **16%** to visit a must-see 24% to escape from the 25% to relax, recharge and routine and pressures of destination that people talk

about

feel refreshed

## **Reason for visit**

| New Zealand |  |      | Australia  | Other International |  |  |
|-------------|--|------|--|---------------------|--|--|
| <b>i</b>    | <b>62%</b> for a holiday/vacation or short-break       | M    | <b>81%</b> for a holiday/vacation or short-break |                     | <b>71%</b> for a holiday/vacation or short-break |  |
| *           | <b>9</b> % for other business reasons                  | a tr | 10% to attend an event held by friends or family | 1                   | <b>7</b> % for other business reasons            |  |
| A Tro       | <b>6%</b> to attend an event held by friends or family |      | 3% to visit family or friends                    | <b>1</b>            | <b>7</b> % for education/study                   |  |
| ***         | <b>6%</b> to visit family or friends                   | 1    | 3% for education/study                           |                     | <b>5%</b> to visit family or friends             |  |

### **Destination choice**

| Drivers of Destination Choice [Multiple Response] | New Zealand |         | Australia |         | Other International |         |
|---|-------------|---------|-----------|---------|---------------------|---------|
|   | Q2 2018     | Q2 2017 | Q2 2018   | Q2 2017 | Q2 2018             | Q2 2017 |
| Natural environment/scenery                       | 42%         | 45%     | 68%       | 45%     | 59%                 | 55%     |
| Activities/experiences available                  | 35%         | 45%     | 48%       | 67%     | 38%                 | 48%     |
| Weather, climate, or seasons                      | 20%         | 11%     | 24%       | 3%      | 21%                 | 11%     |
| Restaurants, cafes, nightlife or shopping         | 24%         | 15%     | 16%       | 6%      | 13%                 | 10%     |
| Recommendations by family or friends              |             | 11%     | 20%       | 24%     | 18%                 | 19%     |
| People/culture                                    | 9%          | 4%      | 16%       | 15%     | 12%                 | 10%     |
| Reputation as a safe and secure destination       | 11%         | 10%     | 12%       | 18%     | 6%                  | 9%      |



# **Queenstown visitor expectations**

| New Zealand                                  | Australia                                    | Other International                          |  |  |
|--|--|--|--|--|
| 72% beautiful natural landscapes and scenery | 81% beautiful natural landscapes and scenery | 67% beautiful natural landscapes and scenery |  |  |
| 45% a relaxing place to visit                | 65% adventure and excitement                 | 56% adventure and excitement                 |  |  |
| 42% adventure and excitement                 | 58% a relaxing place to visit                | 46% friendly local people                    |  |  |

# Multiple expectations

| Expectations of Queenstown [Multiple Response] | New Zealand |         | Australia |         | Other International |         |
|--|-------------|---------|-----------|---------|---------------------|---------|
|  | Q2 2018     | Q2 2017 | Q2 2018   | Q2 2017 | Q2 2018             | Q2 2017 |
| Beautiful natural landscapes and scenery       | 72%         | 78%     | 81%       | 80%     | 67%                 | 74%     |
| Adventure and excitement                       | 42%         | 54%     | 65%       | 46%     | 56%                 | 60%     |
| A relaxing place to visit                      | 45%         | 50%     | 58%       | 40%     | 35%                 | 37%     |
| A clean and unpolluted environment             | 37%         | 49%     | 55%       | 43%     | 39%                 | 44%     |
| Friendly local people                          | 35%         | 40%     | 39%       | 51%     | 46%                 | 39%     |
| An appealing cityscape/townscape               | 40%         | 46%     | 48%       | 40%     | 32%                 | 39%     |
| A safe and secure place to visit               | 33%         | 45%     | 35%       | 49%     | 33%                 | 38%     |
| Good food and wine                             | 41%         | 48%     | 29%       | 46%     | 30%                 | 23%     |

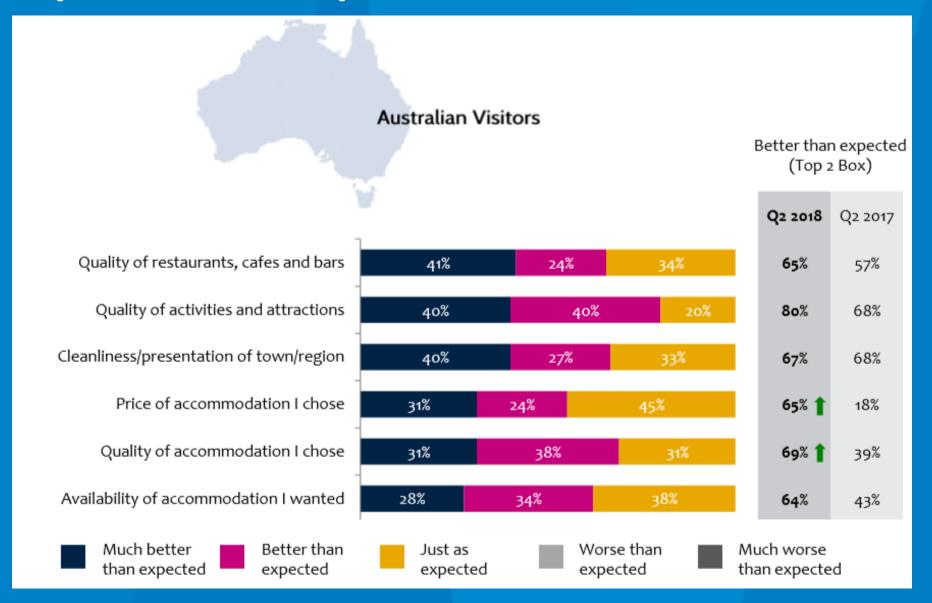


# **Satisfaction with Queenstown experience**

|   | New Zealand |         | Australia |         | Other International |         |
|---|-------------|---------|-----------|---------|---------------------|---------|
|   | Q2 2018     | Q2 2017 | Q2 2018   | Q2 2017 | Q2 2018             | Q2 2017 |
| Accommodation                               | 8.4         | 8.2     | 9.2       | 8.4     | 8.5                 | 8.4     |
| Transport to Queenstown                     | 8.3         | 8.0     | 8.7       | 8.7     | 8.8                 | 8.5     |
| Local transport options and services        | 7.5         | 7.7     | 8.5       | 7.8     | 8.3                 | 7.8     |
| Traffic and car parking                     | 6.2         | 5.8     | 7.5       | 6.4     | 7.6                 | 7.6     |
| Public facilities (parks, toilets)          | 8.3         | 8.4     | 9.1       | 8.8     | 8.6                 | 8.9     |
| Natural environment                         | 9.2         | 9.3     | 9.6       | 9.7     | 9.6                 | 9.6     |
| Cleanliness/presentation of town/region     | 8.7         | 8.7     | 9.4       | 9.1     | 9-3                 | 9.3     |
| Activities and attractions                  | 8.8         | 8.9     | 9.4       | 9.1     | 9-3                 | 9.1     |
| Restaurants, cafes and bars in Queenstown   | 8.6         | 8.4     | 8.8       | 8.2     | 8.6                 | 8.7     |
| Overall experience in the Queenstown region | 8.9         | 8.8     | 9.4       | 9.2     | 9-3                 | 9.3     |

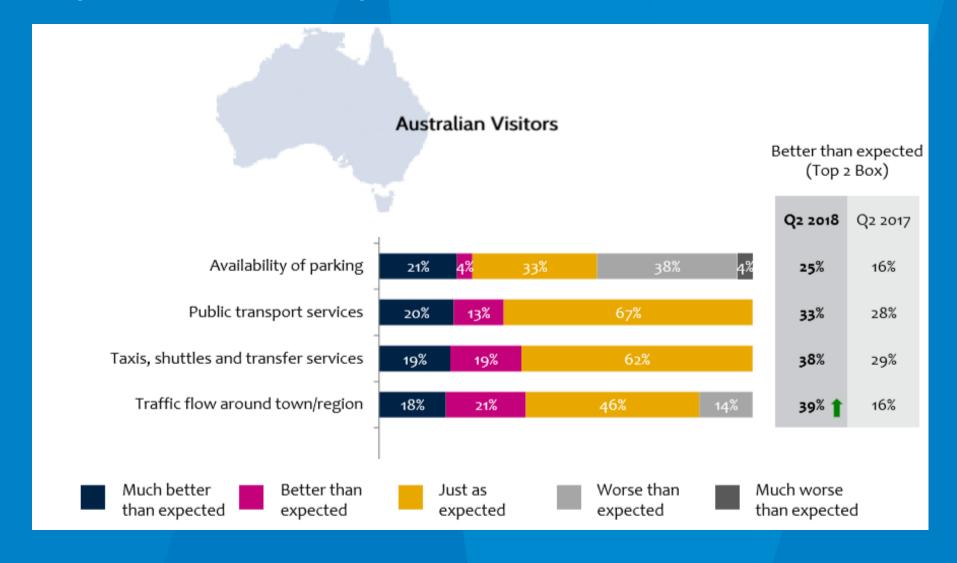


### **Experience vs expectations**



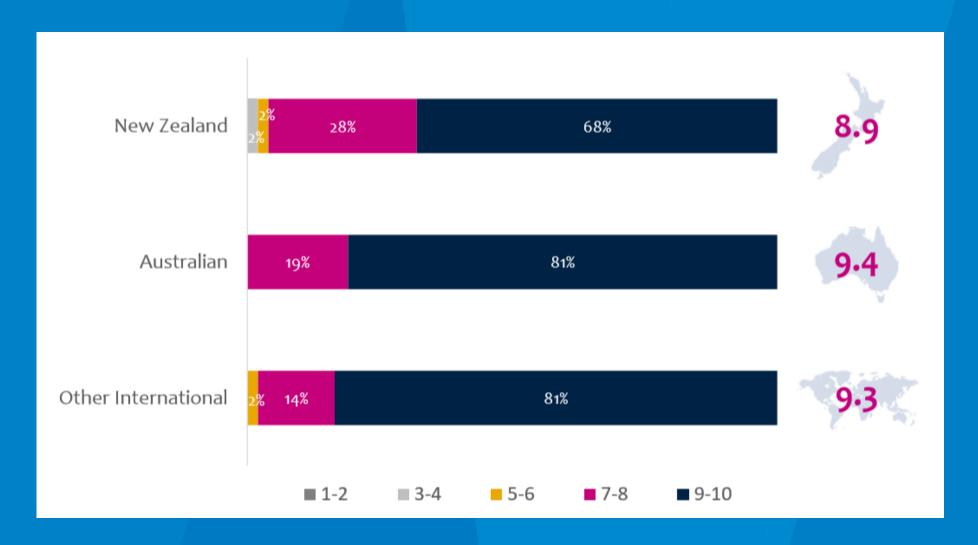


### **Experience vs expectations**



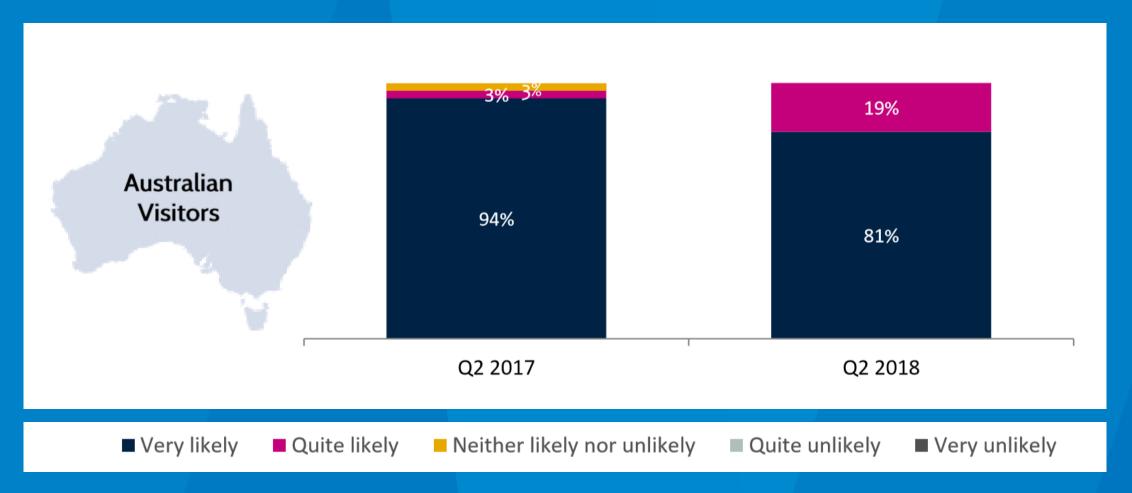


# **Overall Queenstown Experience**



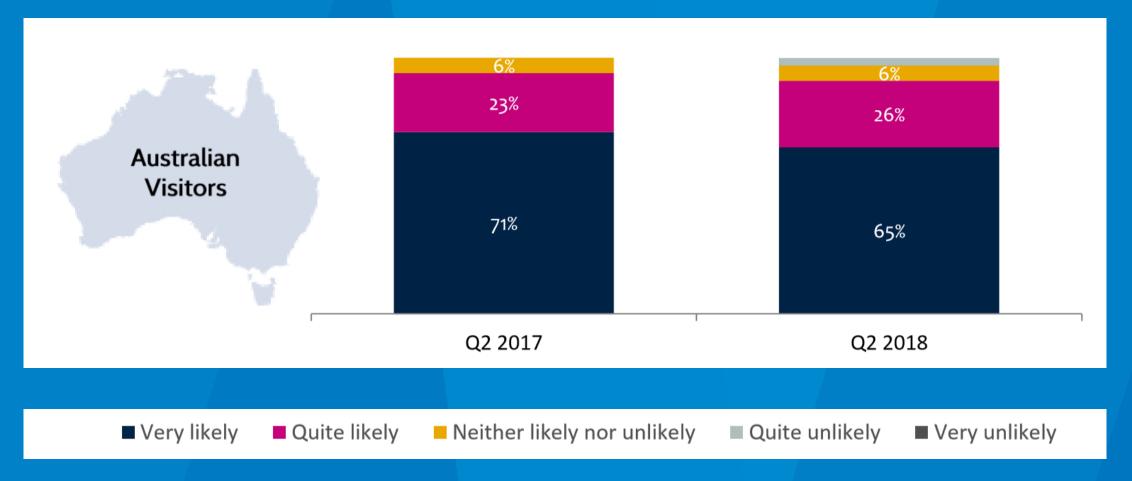


# **Propensity to recommend**





## Likely to return





# How many visits?

| Previous Visits to Queenstown    | New Zealand |         | Australia |         |
|----------------------------------|-------------|---------|-----------|---------|
|                                  | Q2 2018     | Q2 2017 | Q2 2018   | Q2 2017 |
| None (First Visit to Queenstown) | 28%         | 18%     | 42%       | 40%     |
| 1-5 Previous Visits              | 45%         | 54%     | 48%       | 54%     |
| 6-10 Previous Visits             | 11%         | 13%     | 6%        | 3%      |
| 11-20 Previous Visits            | 4%          | 5%      | 3%        | 0%      |
| 21+ Previous Visits              | 11%         | 10%     | о%        | 3%      |

| Australia              |     |  |  |  |  |
|------------------------|-----|--|--|--|--|
| <b>Q1 2018</b> Q1 2017 |     |  |  |  |  |
| 65%                    | 70% |  |  |  |  |
| 30%                    | 28% |  |  |  |  |
| 4%                     | 0%  |  |  |  |  |
| 0%                     | 2%  |  |  |  |  |
| 0%                     | 0%  |  |  |  |  |



#### Showing results for what's a typical Aussie

#### Search instead for what's a typical Auusie



Typical Aussie Bloke - Sem ... semesterinaustralia.com



How to be Aussie: Fitting in w ... budgetapartments.com.au



Typically Aussie??? nuwarra.weebly.com

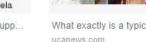


Typical Australian man | Aus... pinterest.com



Just your typical Aussie shiela AUSSIE SHEILA Wanna Cupp...

me.me





What exactly is a typical Australian ... ucanews.com



What's The Typical Aussie Dish ... youtube.com



ABS: This Is The Typical Australian ... lifehacker.com.au



Aussie men caring and honest: survey ... motherpedia.com.au



15 reasons to date an Aussie bloke ... eharmony.com.au



Iconic Australian Food | 17 Austral... nomadsworld.com



38-Year-Old White Woman ... buzzfeed.com



The Best Australian Snacks and Candy ... stylecaster.com

















## Meet Matt & Stefan: Single Adventurers

Seeking excitement and personal challenge. Highly social and connected.

#### Keywords:

Adventure, Discovery, Sociable, Fun, Excitement, Challenge, Energetic

#### Demographic:

Young professionals. Age: 15 – 29. Nationality: Australia, Germany, US, UK, Canada, domestic



# Meet Jenn & Mike: Self Developers

Seeking enriching new experiences. Exploring the world before family and mortgages tie them down.

#### Keywords:

Enrich, Explore, Grow, Reinvigorate, Self-aware

#### Demographic:

Professional couples. Age: 25-40. Nationality: Australia, China, domestic



# **Primary Audiences**

### **Target Audiences**

#### Self Developer



Looking for enriching experiences



Want an indulgent break to escape from their busy lives



Want to explore culture and have memorable local experiences



Trust peer reviews

#### **Reward Seeker**



Want to reward themselves



Looking for an indulgent time and will pay for luxury



Want gentle activities at their own pace



They want freedom to do their own thing



## **Winter Proposition**



#### **Proposition: Fun on and off the mountain**

- Premier ski and winter holiday destination in Australasia, located in the heart of the Southern Alps
- Choice of four ski fields within a short drive catering for all abilities
- Range of year-round activities provide fun on and off the slopes.
- Vibrant nightlife and après ski scene.
- Queenstown Winter Festival is the Southern Hemisphere's biggest winter celebration announcing the start of winter.

**Target market:** single adventurers and self developers.



# **Spring Proposition**



#### **Proposition: Snowy mountains, green valleys**

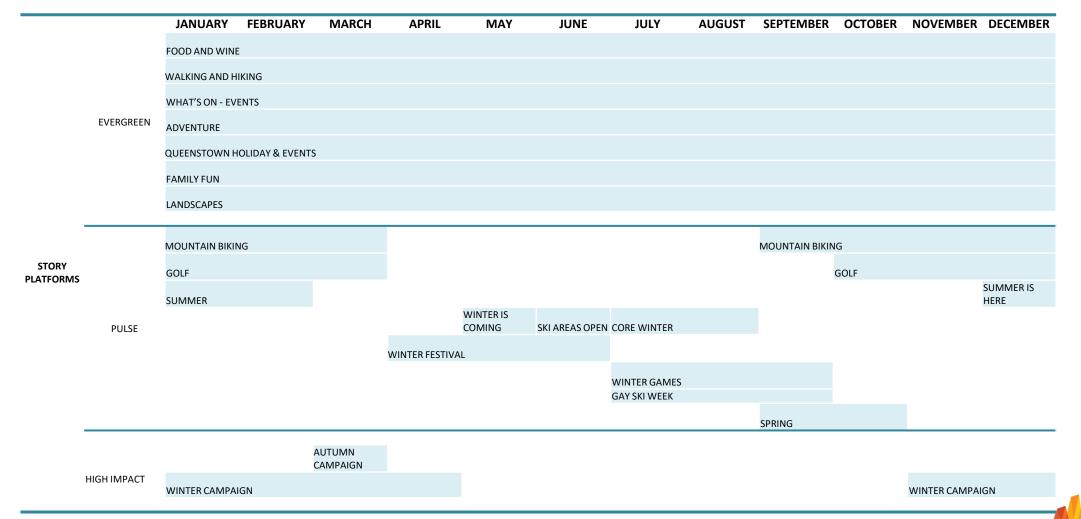
Spring is the perfect season to enjoy everything Queenstown has to offer. Longer, warmer days mean you could be carving fresh tracks or hitting the terrain park on your snowboard in the morning, and playing a round of golf or finding an adrenalin thrill in the afternoon.

Queenstown is a premier ski destination with varied terrain and great snow conditions in spring.

**Target market:** single adventurers and self developers.



# Domestic & Australia Always On



# **Domestic & Australia Always On**

Queenstown NZ

Sponsored - @

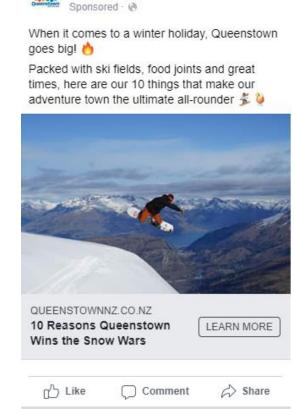
...



Queenstown NZ

Sponsored - @





Queenstown NZ

...



## Winter Campaign Launch



#### **VIPs & Media**

- Exclusive campaign screening
- Queenstown après ski theme
- Networking with potential partners
- Attendees included:
  - Vogue
  - Channel 7
  - Fairfax
  - Boss Hunting
  - Triple J
  - TimeOut
  - Woman's Day
  - Matty J (The Bachelor)
  - Mountain Watch







## **Campaign results**

| Platform | Reach     | Views     |
|----------|-----------|-----------|
| Facebook | 3,851,532 | 237,219   |
| Trueview | 1,277,374 | 1,592,783 |
| TOTAL    | 4,858,906 | 1,830,002 |

# Winter Campaign Supporting Activity



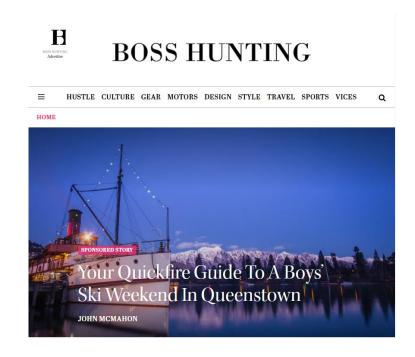
#### 5 must do's in Queenstown this winter

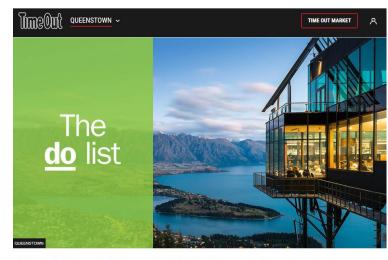
By Sponsored Post - March 22, 2018



Thinking about heading to Queenstown this winter? Think again. It's a terrible place, full of delicious restaurants, over 150 licensed establishments packed into just one square kilometre, endless activities to satisfy even the most extreme of adrenaline junkies, cobbled streets of stores for shopping lovers, and all positioned right on the edge of beautiful Lake Wakatipu.

Okay, you got us, the place is paradise – especially in the winter when the neighbouring ski hills come to life.





The 11 best things to do in Queenstown

Make the most of your time in New Zealand's adventure capital with the most thrilling things to do in Queenstown

By Megan Singleton | Posted: Wednesday July 4 2018

#### **Snows Best**

Specialised Ski

#### **Boss Hunting**

Men's Lifestyle

#### **Time Out**

City Lifestyle



## Trade marketing

 Consumer marketing and campaigns lead and inform our trade channel and industry activity.



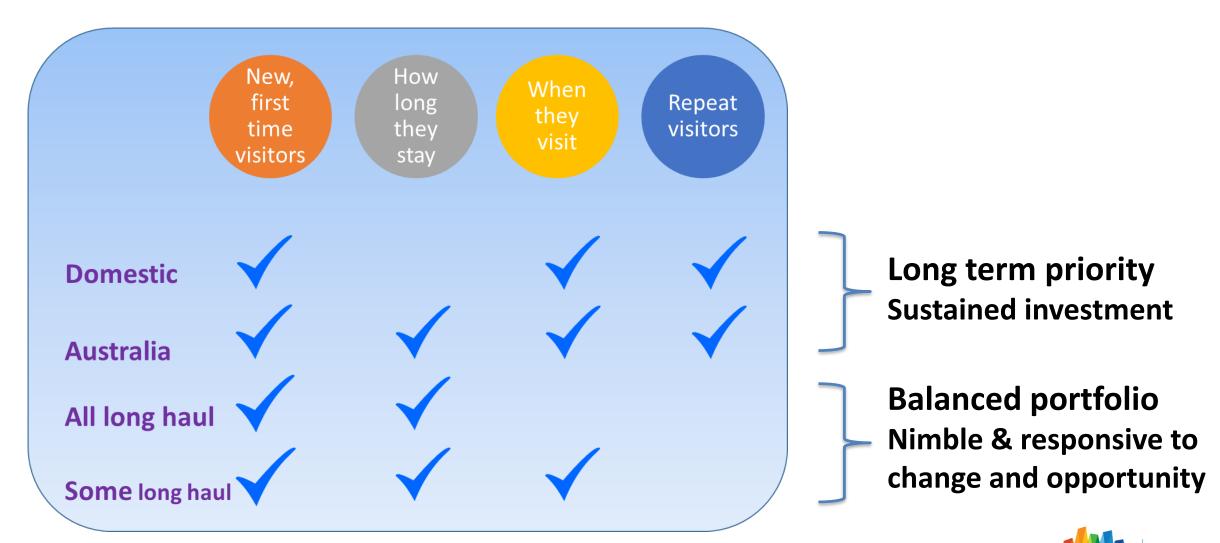


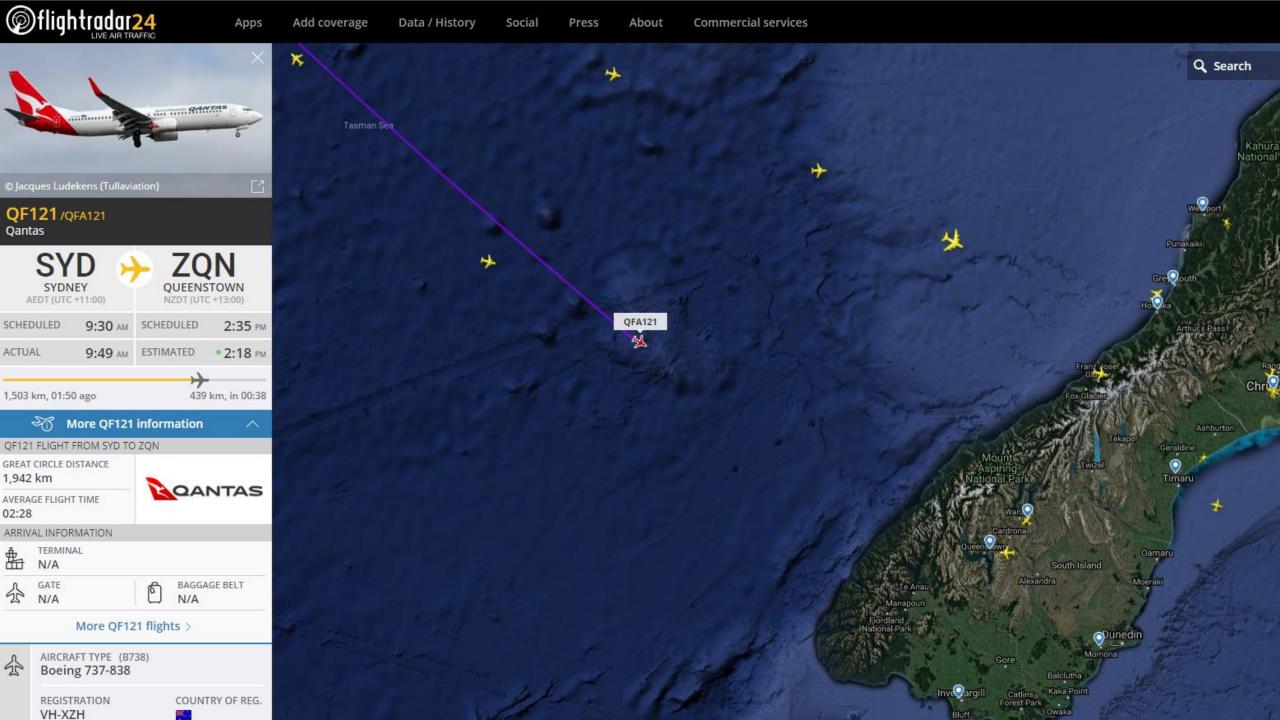






## The markets we can most readily influence





## **Summary of Australia**

- Very large market
- Close and accessible
- We have what they don't
- What we offer is highly appealing
- High value visitors spend
- Repeat 'lifetime value' market



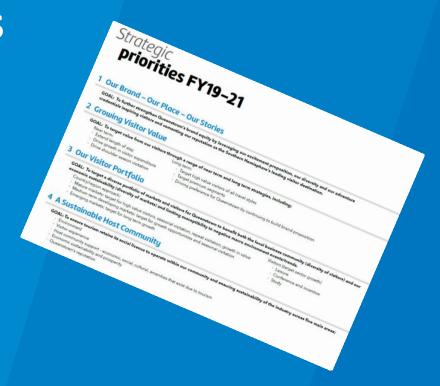


# Business Plan 2019/20



# Strategic priorities 2019 - 2021

- Our brand Our place Our stories
- Growing visitor value
- Our visitor portfolio
- Sustainable host community





## Goals









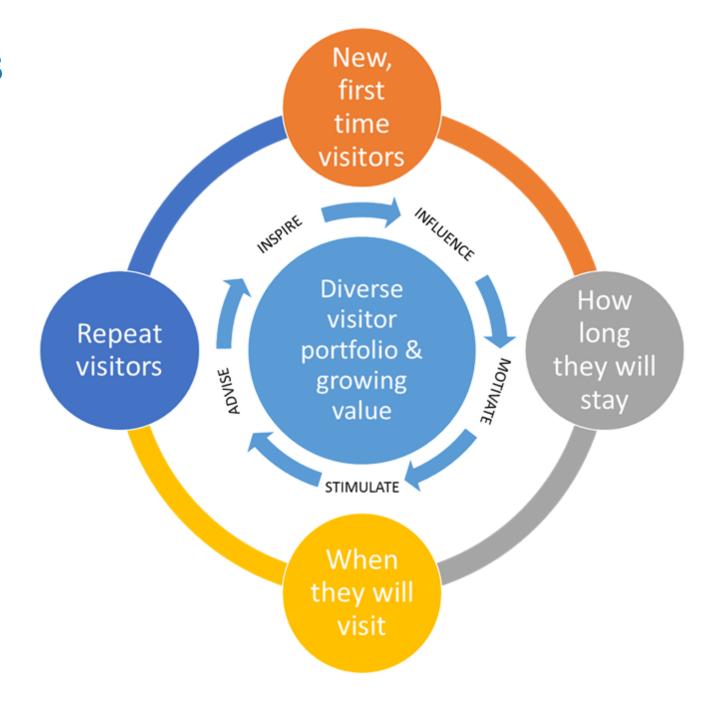
## FY19-20 Organisation Objectives

- Continue to build our brand positioning to inspire visitors and strengthen Queenstown's reputation.
- Continue to target a diverse portfolio of visitors to optimise opportunities and drive sustainable future demand for our members
- Grow the value of visitors to Queenstown by positioning Queenstown as an aspirational and accessible destination for travellers of all styles
- Engage with our stakeholders to support positive community sentiment toward tourism



### **Strategies into actions**

Our strategic focus translates to DQ's role of influence and market intervention to achieve the key objectives of a diverse visitor portfolio and to grow value ahead of volume.





## **Market Matrix**

| Market<br>Type | Market                                | Objective   | Target Audiences   | High<br>impact<br>campaign | Always<br>on<br>digital | Content<br>and<br>website | PR and<br>media | IMP      | Trade    | QCB      |
|----------------|---------------------------------------|---|--|----------------------------|-------------------------|---------------------------|-----------------|----------|----------|----------|
| Critical Core  | New Zealand                           | Grow domestic visitation in Autumn, Winter and Spring by continuing to build seasonal propositions.   | <ul><li>Independent professionals</li><li>Active Boomers</li><li>Conference and Incentive market</li></ul>   | ✓                          | <b>√</b>                | <b>√</b>                  | <b>√</b>        |          |          | <b>√</b> |
|                | Australia                             | Grow our share of Australian outbound travellers, targeting winter and spring visitation, maximising opportunities through integrated consumer and trade marketing activity.      | <ul><li>Independent professionals</li><li>Active Boomers</li><li>Conference and Incentive market</li></ul>   | <b>√</b>                   | <b>√</b>                | <b>√</b>                  | ✓               | ✓        | <b>√</b> | <b>√</b> |
| Pacific Rim    | China                                 | Influence high value segments to travel outside of peak Chinese travel seasons, specifically developing our winter and spring propositions, targeting tier 1 & 2 cities in China. | <ul> <li>High value young professionals</li> <li>High value multi-generational FIT family groups</li> <li>High value ADS groups</li> <li>Incentive market</li> </ul> |                            |                         | √<br>(via 3rd<br>parties) |                 | <b>√</b> | <b>√</b> | <b>√</b> |
|                | North America                         | Target premium visitors across the channels, raising the profile of Queenstown in new ports as well existing ports  | <ul> <li>High value young professionals and active boomers</li> <li>Incentive market</li> </ul>  |                            |                         | ✓                         |                 | <b>√</b> | <b>√</b> | ✓        |
|                | South East<br>Asia                    | Grow Queenstown's share of New Zealand arrivals from SEA  | <ul><li>Independent professionals</li><li>Incentive market</li></ul>   |                            |                         | ✓                         |                 | ✓        | ✓        | <b>√</b> |
| Long Haul      | India                                 | Target high value visitors that travel in autumn and spring, aiming to both grow overall Indian arrivals into Queenstown in shoulder months and increase length of stay.          | <ul> <li>Family market (travel in May)</li> <li>Honeymoon market (travel October -<br/>January)</li> <li>Incentive market</li> </ul>                                 |                            |                         | <b>√</b>                  |                 | <b>√</b> | <b>√</b> | ✓        |
|                | UK & Germany                          | Reenergise and reinforce our adventure credentials, specifically with the youth market.   | <ul><li> High value travellers of all styles</li><li> Youth market</li></ul>   |                            |                         | ✓                         |                 | ✓        | ✓        | <b>√</b> |
| Emerging       | Indonesia,<br>Brazil and<br>Argentina | Develop market entry strategy and leverage TNZ-led opportunities  | TBC  |                            |                         |                           |                 | <b>√</b> | <b>√</b> | Jo       |

### **Next steps**

- Draft Plan live on <u>www.queenstownNZ.nz</u> and via Special Remarks newsletter
- Feedback welcome by 2 April to <u>saraho@queenstownNZ.nz</u>
- DQ's Strategic Review Board meeting 9 April
- Submission to QLDC Annual Plan 12 April
- Questions/feedback?



# **Destination Queenstown**

**Funding Proposal** 





Tourism is the backbone and driver of Queenstown's economy.

Destination Queenstown exists to influence the sustainable growth of tourism for the long term wellbeing of our business owners, stakeholders, employees and communities.

We intervene to help shape and control our future and ensure external parties and market forces don't define what happens to us.



# MARKET OPPORTUNITY MATRIX



## How we will apply additional investment

### Four priority areas

### 1. \$500k Australian market

- Our most important long term international market, we will invest in core winter, autumn and spring.
   We have been outspent by other regions in recent years and our ability to attract co-investment has been limited.
- Australia has huge untapped future potential and is core to our resilience should there be international shocks, impacts or economic slowing in other long haul markets.

### 2. \$120k Domestic shoulder season marketing.

Our most valuable single market and the most readily able to motivate with promotion activity. Invest in autumn and spring activity where we have seen significant success with current limited budgets.



## How we will apply additional investment

### Four priority areas

### 3. \$180k visitor insights, research and data

- Various investments and projects to better understand and monitor trends and data to inform DQ marketing activity as well as community stakeholders and decision making. Investment areas would include:
  - Visitor destination perceptions
  - Visitor motivations
  - Visitor experience tracking
  - Key visitor metrics and analysis
  - Understanding of non-commercial accommodation use and growth

### 4. \$100k Queenstown Winter Festival

 Core investment in Queenstown's annual celebration of the start of ski/winter season. One of New Zealand's iconic events celebrating its 45<sup>th</sup> year in 2019.



### Recommendation

The only way to achieve a change in the budget requires DQ to seek member agreement and to provide evidence of this to QLDC during the annual plan process.

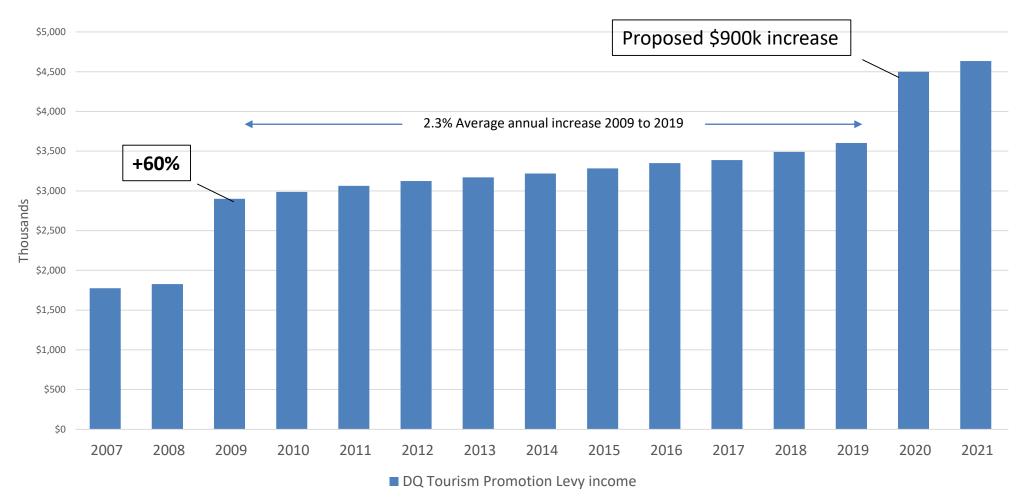
The Board of DQ is recommending to members a funding increase of \$900,000

- Effective from the 1st July 2019
- Core funding increase from \$3.6million to \$4.5million.

There has generally been a <u>decrease</u> in the amount paid by members due to the <u>significant growth of the number of rateable properties in the Wakatipu</u>.



## DQ levy funding summary 2007 to 2020



## Further information & key dates

Proposal document and Frequently Asked Questions FAQ's available to members.

Key dates

| <ul> <li>Member consultation</li> </ul> | February 28 <sup>th</sup> to April 3 <sup>rd</sup> 2019 |
|---|---|
|---|---|

| _ | Member forum to | present pro | posal | February 2 | 28 <sup>th</sup> 9 | 9.00am Co | pthorne | Lakefro | nt |
|---|-----------------|-------------|-------|------------|--------------------|-----------|---------|---------|----|
|---|-----------------|-------------|-------|------------|--------------------|-----------|---------|---------|----|

- Member update
   March 14<sup>th</sup>
   8.00am
   Crowne Plaza
- Member meeting for vote on proposal
   April 3rd
   8.30am
   Copthorne Lakefront
- Submission to QLDC due
   April 5<sup>th</sup>



