

VISIT STILLWATER

FY23 Business Plan



EXPERIENCE AMERICA'S FRIENDLIEST COLLEGE TOWN!

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ABOUT VISIT STILLWATER

Visit Stillwater OK, Inc. (dba: Visit Stillwater) is the official Destination Marketing Organization (DMO) for Stillwater, Oklahoma. As the DMO, and primary storyteller for the community, the Visit Stillwater team lives, eats, and breathes *America's Friendliest College Town!*

The efforts of the Visit Stillwater team tie together and enhance an industry that is critical to the economic health of our community. Our organization has evolved and grown as the sole-source provider of destination marketing, and as an integral community and economic development engine for Stillwater for over three and a half decades.

We are responsible for promoting our community as an attractive travel destination while enhancing our public image as a dynamic place to live and work. Through the impact of travel, we strengthen the economic position and provide opportunities for people in our community.

Visit Stillwater promotes the long-term development of our community, focusing on convention sales, tourism marketing, and service. We are the masterminds behind campaigns marketing our entire community to meeting professionals, business travelers, and individual visitors. We represent the hotels, restaurants, meeting facilities, event venues, museums, attractions, and other hospitality professionals serving the traveling public.



The visibility of our role in these campaigns is often understated locally as our targeted audiences live in other communities; places such as Dallas, Oklahoma City, and Kansas City. However, the resoundingly strong impact of our campaigns continues to be felt throughout our local business community.

We are the trusted partner for visitors and meeting professionals – the heart, soul, and energy of our community. The Visit Stillwater team is engrained into the fabric of our destination which enables us to better assist meeting and event planners and leisure travelers, while generating wealth for our local business partners. As a result, Visit Stillwater drives economic success and enhances the quality of life for our residents.

ABOUT VISIT STILLWATER

Visit Stillwater History

In 1985, Stillwater's destination marketing organization was created as a result of a 4% hotel room tax (lodging tax) that was passed by a vote of the citizens of Stillwater. The "Hotel Room Tax" Ordinance states the funds collected "shall be set aside and used exclusively for the purpose of encouraging, promoting, and fostering conventions, conferences, and tourism development in the City of Stillwater."

On February 8, 2022, Visit Stillwater was successful in passing a referendum by 70% that changed the ordinance from "hotel room tax" to "visitor tax", modernized the term "hotel" to "lodging", and increased the tax from 4% to 7% effective July 1, 2022.

The ballot language now states, "Funds collected shall be set aside and used exclusively for the purpose of encouraging, promoting, and fostering conventions, conferences, and tourism development through the use of long-range strategic destination marketing and management professional services and development and maintenance of visitor development amenities for the city, and shall be allocated as follows":

"70 percent of the net proceeds shall be used for long-range strategic destination marketing and management professional services to enhance Stillwater's economy, image, and quality of life through the promotion, marketing, and development of the visitor economy."

"30 percent of the net proceeds shall be administered by the Stillwater Economic Development Authority as recommended by the Tourism Advisory Committee (Resolution No. SEDA-2019-2) and used for the development and maintenance of visitor development amenities for the city."



ABOUT VISIT STILLWATER

The amount of revenue generated by the hotel room tax has grown substantially over the past thirty-seven years, and so have the number of hotels and other hospitality industry partners that must be marketed and promoted to visitors. The visitor tax is not used to promote Visit Stillwater, it is utilized by Visit Stillwater to promote Stillwater-based businesses and events that are part of the visitor development process. The total amount of resources that would be necessary to collectively market each of these organizations would greatly surpass the number of resources invested into the comprehensive marketing and sales plan of Visit Stillwater on behalf of the City of Stillwater for our local business partners.

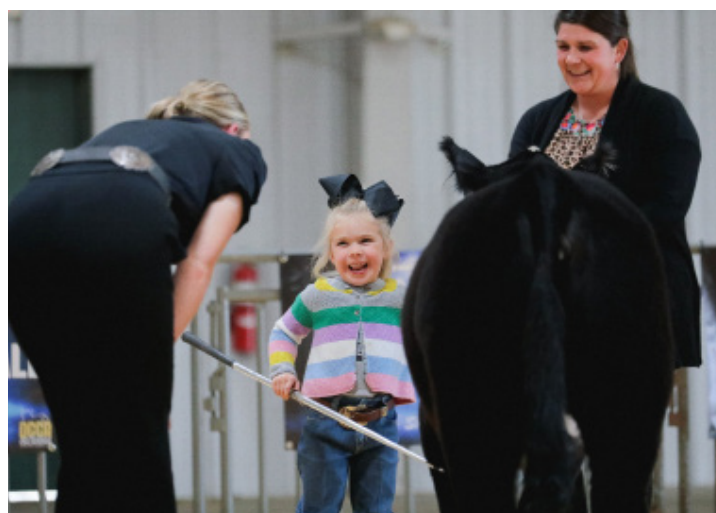
Community visionaries put in motion the evolution of a dynamic and progressive destination marketing organization. Stillwater leaders saw a need, passed a funding source, created the organization, elected an oversight Board, and our community has benefited as a result. Visit Stillwater exists today for the singular purpose of operating as Stillwater's destination marketing and management organization.

DMO Organizational Structure

Chamber of Commerce 501(c)(6):	25 1/2 years	July 1, 1985 – December 2010
City of Stillwater:	4 years	January 1, 2011 – December 2014
Independent 501(c)(6):	7 1/2 years	January 1, 2015 – Present

DMO Location

1985-2010:	Chamber of Commerce – 409 South Main
2011-Present:	Current Location – 2617 West 6th Avenue • Visit Stillwater & 24/7 Visitor Information Center



ABOUT VISIT STILLWATER

Our Vision

To be a respected destination management leader through effective and innovative marketing, sales, and partnerships to ensure exceptional visitor experiences.

Our Mission

To enhance Stillwater's economy, image, and quality of life through the promotion, marketing, and development of the region's visitor economy.

Destination Vision

Stillwater will be recognized as one of the top visitor destinations in Oklahoma and *"America's Friendliest College Town!"*

Visit Stillwater Board of Directors

Chairman - Chris Norris - CJNI Properties, LLC

Vice Chair - Blaire Atkinson - OSU Foundation

Treasurer - Chad Weiberg - OSU Athletics Department

Secretary - Ival Gregory - Retired

Directors

- Colin Campbell - Payne County Expo Center
- Dustin MacDonald - Chris' University Spirit
- Rob McClendon - Retired
- Tommy Shreffler - OnCue Marketing
- Lee Roy Smith - National Wrestling Hall of Fame & Museum
- Jill vanEgmond - Lake McMurtry Friends, Inc.
- Cory Williams - Look Properties / Attorney
- Constance Williamson - Meditations Banquet Facility & Zannotti's Wine Bar

CPA - Mark Gunkel, Mark Gunkel, CPA PC

DMO Employees

President & CEO - Cristy Morrison

Director of Sales - Nicole Horn

Director of Marketing - Avery Kinzie

Director of Communications - Keiran Faulkner

ABOUT VISIT STILLWATER

Destination Value Statement

Visit Stillwater is committed to providing the maximum value to the City of Stillwater and its industry partners through a highly effective program of marketing, sales, and customer service, facilitating economic growth by advocating destination development. To that end, we will:

- Be Stillwater's official storyteller, sharing the community's brand as "*America's Friendliest College Town!*"
- Offer leadership through inclusion, facilitation, collaboration, innovation, and partnership
- Value and strive for creativity and diversity throughout all functional areas of our destination marketing organization
- Be customer focused, exceeding expectations with superior service
- Demand a culture of integrity, honesty, and fairness in everything we do
- Address every opportunity with passion, enthusiasm, and energy



ROLES OF A DMO



ABOUT THE BUSINESS PLAN



Visit Stillwater leads the local tourism industry to generate visitor spending by developing and implementing comprehensive destination marketing and management programs. We are charged to represent Stillwater and assist in long-term development through a travel and tourism strategy.

The Fiscal Year 2023 Business Plan is a reflection of the Visit Stillwater team maximizing the impact of evolving comprehensive communications, marketing, sales, and services plan and projects. Flexibility and local partnerships contribute significantly toward the ability to attract visitors to our community.

Visit Stillwater produces the official *Stillwater Guide to the Local Scene* and *Event Planners Guide* geared toward driving additional business into Stillwater in the form of meetings, events, and leisure travel. Visit Stillwater also manages a robust website, social media platforms, and marketing campaigns geared toward visitors and residents to remain “in the know:” of activities occurring within the community.

The 24/7 Visitor Information Center is maintained and stocked by the Visit Stillwater team averaging 175 complimentary travel resources available to visitors upon arrival in our community or when needed by our residents. Two additional visitor information stands are provided by Visit Stillwater for both the inbound and outbound terminals at the Stillwater Regional Airport. The Visit Stillwater team secures a constant supply of material from Oklahoma State University, Oklahoma State University Athletics, the Stillwater Chamber of Commerce, and Visit Stillwater for distribution at the airport.

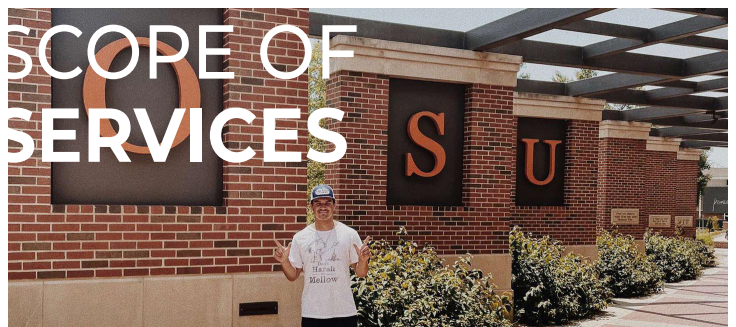
For visitors, Visit Stillwater is the key to the city. Visit Stillwater serves as an official point of contact for conference, meeting, and leisure travelers, and assistance is provided to all visitors who are encouraged to visit local historic, cultural, and recreation sites and attractions.

SCOPE OF SERVICES

A. MARKETING AND COMMUNICATIONS

Develop and implement a comprehensive marketing and communications plan.

- I. Manage a robust and responsive website spotlighting local hospitality industry partners, locally held events, local attractions, and visitor/meeting planner resources.
- II. Produce the Annual *Stillwater Guide to the Local Scene (Stillwater Visitors Guide)* in digital and print formats, which shall include City of Stillwater entities and events, including the Stillwater Regional Airport, Lake McMurtry, Downtown Stillwater Cultural District, and Downtown Stillwater.
- III. Develop and Coordinate the official Stillwater Comprehensive Calendar of Events.
- IV. Coordinate Advertising, Social Media, Promotions, and Public Relations including:
 - Online/Digital Activities
 - Traditional/Print Activities
- V. Provide Media Relations and Community Awareness.



SCOPE OF SERVICES

B. MEETING AND EVENTS SALES

Establish a strong state, regional and national presence in the meetings and events industry to maximize visitor spending through day and overnight visitors for hotel partners and incremental sales for hospitality industry and business partners.

- I. Establish and maintain relationships with meeting and event planners to produce new, and retain existing, business for hotels, meeting and event venues, caterers, and other hospitality industry partners.
- II. Participate in local, state, regional, and national industry-related tradeshows and sponsor and attend high-profile events that will enhance meeting and event planner relationships.
- III. Coordinate all elements of event request for proposals including detailed information about the local hospitality industry, availability of facilities and accommodations, local partner options, uniqueness of destination, services provided, and payment of bid fee if required for consideration.
- IV. Support via sponsorships, grants, and/or on-site services locally held events that attract substantial day or overnight visitors.
- V. Establish and maintain relationships with local hospitality industry partners through consistent communication, site visits, hosted events, familiarization tours, and education opportunities.



SCOPE OF SERVICES

C. MEETINGS AND EVENTS CLIENT SERVICES

Enhance the meeting and event planner experience through excellent customer service, as a trusted source of community resources, as well as reliable and dependable local experts.

- I. Build strong relationships with local hospitality industry partners to provide distinct, unique, and extraordinary visitor experiences.
- II. Serve as a liaison between meeting and event planners and local hospitality industry partners by providing “one-stop-shop” services.
- III. Conduct Pre-Meeting and Event Services:
 - Familiarization Tours or Site Inspections
 - Hotel Room Block Coordination to determine availability and rates
 - Meeting Facility, Event Venue, Catering, and Transportation Options
 - Tours, Special Events, Spouse Programs, Family and Youth Activities
 - Local Marketing and Public Relations Assistance
- IV. Provide On-Site Services:
 - *Stillwater Guide to the Local Scene*, Visitor Bags, Promotional Items
 - “Welcome” from a local representative or official
 - Registration Table or Volunteer Coordination



SCOPE OF SERVICES

D. ENHANCED VISITOR EXPERIENCES

Support enhancements to the visitor experience.

I. Operate, maintain, and consistently update the Stillwater Visitor Information Center and Visitor Information Stands at the:

- Entrance into Stillwater off of I-35: 2617 West 6th Avenue
- Stillwater Regional Airport – Inbound and Outbound Terminals

II. Manage and coordinate programs focused on generating additional sales tax.

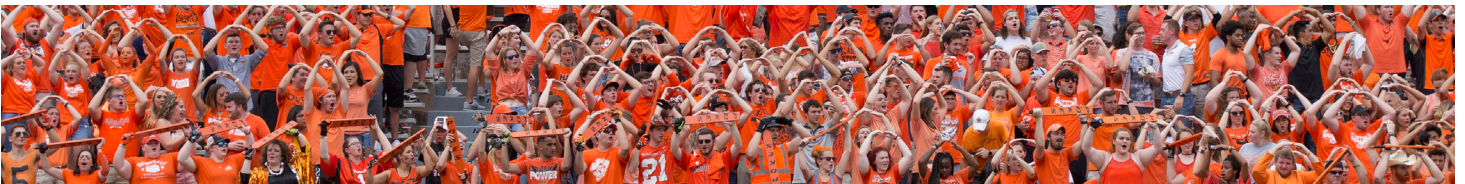


SCOPE OF SERVICES

E. ADVOCACY - DESTINATION AND ECONOMIC DEVELOPMENT PARTNER AND INDUSTRY RELATIONS

Advocate destination enhancing developments and elevate the effectiveness and impact of destination marketing as an integral component of local economic development.

- I. Work with local economic development partners to encourage the formalization of a community-wide strategic master plan that will enhance destination marketing efforts.
 - Invest in Destinations International - DestinationNEXT - a diagnostic tool to complete an objective self-assessment that can help determine priorities and strategies for the future.
 - Provide data and input and work in partnership with the City Tourism Advisory Committee to improve and increase visitor development and quality of life amenities.
- II. Assist local economic development partners as an integral component of business recruitment, site selection, expansion, and relocation.
- III. Provide market research, trends, impact analysis, visitor spending estimates, and other data to local partners to utilize within their specialized fields of economic development
- IV. Serve as a community asset by focusing on benefits provided to residents through enhancing the local quality of life.
 - Online/Digital Activities
 - Traditional/Print Activities
- V. Promote Stillwater as an attractive travel destination by enhancing its public image as a dynamic place to live and work.
- VI. Maintain a local inventory of available meeting and event facilities and venues.
- VII. Support and market local museums, events, and attractions.



SCOPE OF SERVICES

F. ADMINISTRATION

Provide managerial, administrative, and fiscal services for strategic planning, operation efficiencies, education, and community-based initiatives and partnerships.

- I. Coordinate a strategic planning retreat process every 3-5 years.
- II. Maintain report tracking and measurements following industry best practices and as identified by contract with Stillwater Economic Development Authority.
- III. Maintain Destinations International Destination Marketing Accreditation Program designation by following best practices and completing annual progress reports.
- IV. Apply for annual RedBud Awards recognition through the Oklahoma Travel Industry Association - the highest honors given in the Oklahoma tourism industry.



GOALS AND DELIVERABLES

A. Marketing & Communications	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Increase website traffic by 7.5%					
Increase website pageviews by 10%					
Increase website sessions originating from Dallas DMA by 5%					
Increase referred traffic from social media to website by 7.5 %					
Publish 365 original social media posts					
Increase social media followers by 7.5%					
Increase social media reactions by 5%					
Increase Facebook reach by 7.5%					
Provide 125 sweepstakes giveaways					
Promote 2,000 locally held events at VisitStillwaterOK.org					
Load 24 primary local events on the OK Tourism and Recreation Department website					
Share 125 news releases for industry partners					
Create 12 videos highlighting Stillwater events, attractions, and businesses					
Publish 24 blog posts					
Produce 12 display/print ads in partnership publications (i.e.: OK Travel Guide, STATE, POSSE, Green Country Travel Guide, and Ovations)					
Distribute 100,000 Stillwater Guides to the Local Scene (per calendar year)					
Write 12 News Press columns					
Distribute 12 "Still in the Know" postcards					
Email 12 eNewsletters					
Distribute 10,000 copies of 4 different rack cards (also hand-delivered regionally)					
Display 72 banner placements outside the 24/7 visitor information center					

GOALS AND DELIVERABLES

A. Marketing & Communications	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Display 200 event flyers inside the 24/7 visitor information center					
Manage 112 360° degree virtual tours for online platforms through Threshold 360					
Gain rights to 100 additional assets (social media pictures) through Crowdriff					
Coordinate 235 guests for TV-31's "The Morning Edition"					
Appear on live local radio 140 mornings to share upcoming event information					
Record 35 podcasts with media partners to promote events and services					
Provide the program or serve as a speaker for 12 organizations/classes					



GOALS AND DELIVERABLES

B. Meeting & Event Sales	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Number of sales communications with existing client accounts					
Contact 40 potential new clients for future meetings or events					
Retain 40 events booked and/or serviced through Visit Stillwater					
Increase new events booked and/or serviced through Visit Stillwater by 5%					
Provide visitor development incentive grants to future or expanding events (reflects grants awarded during FY 2023)					
- Total amount of grants awarded \$--					
- Total estimated number of day visitors:					
- Total estimated number of overnight visitors:					
- Total estimated visitor spending (through Event Impact Calculator): \$--					
Post event impact of events receiving visitor development incentive grants FY23:					
- Total amount of grants awarded: \$--					
- Total estimated number of day visitors:					
- Total estimated number of overnight visitors:					
Total estimated visitor spending (through Event Impact Calculator): \$--					
Host 4 (quarterly) Stillwater Hotel Education Luncheons					
Email 12 VS and market updates to hotel partners					
Email 12 VS and market updates to short-term rental partners collecting tax					

GOALS AND DELIVERABLES

C. Meeting & Event Client Services	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Number of services communications with existing client accounts:					
Coordinate 24 site inspections or familiarization (FAM) tours for VS and/or clients					
Estimated value of 0-balance invoices provided for services received = \$--					
Number of groups assisted					
Email 4 (quarterly) meeting/event planner eNewsletters					



GOALS AND DELIVERABLES

D. Visitor Experiences	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Number of publications distributed from 24/7 visitor information center =					
Number of publicaitons distributed from 2 visitor information stands at SWO - inbound and outbound terminals					
Manage and coordinate 50 businesses on the Stillwater Savings Pass					
- Number of individuals who downloaded the Pass this year =					
- Total number of individuals with the Pass (since September 2020) =					
- Number of redemptions this year =					
- Total number of redemptions (since September 2020) =					
Increase the number of individuals to earn a Stillwater GeoCoin by 50					
- Number of states/countries represented this year =					
- Estimated local spending this year = \$--					
- Total number of individuals completing the tour (since Aug. 2021) =					
- Total number of states/countries represented (since Aug. 2021) =					
- Total estimated local spending (since Aug. 2021) = \$--					

GOALS AND DELIVERABLES

E. Advocacy - Destination and Economic Development Partnerships & Industry Relations	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Invest in DestinationNEXT diagnostic tool to strategize for the future					
Provide data and input to the City Tourism Advisory Committee					
Assist local economic development partners with business recruitment, site selection, expansion, and relocation					
Provide research, trends, impact analysis, visitor spending estimates, and other data to local partners to utilize within their specialized fields					
Keep 24/7 visitor information stocked as primary location for relocation and recruitment packet information					
Attend weekly Stillwater Communications Team meetings					
Attend weekly Stillwater News Press Editorial Board meetings					
Attend weekly Stillwater Frontier Rotary Meetings					
Coordinate and host monthly Market Stillwater meetings					
Attend monthly Downtown Stillwater Association meetings					
Attend monthly Downtown Stillwater Cultural District meetings					
Work closely with Modella Art Gallery, OSU Museum of Art, Prairie Arts Center, Community Center, History Museum, and Public Library					
Attend monthly Stillwater United meetings					
Attend quarterly Oklahoma Travel Industry Association Board meetings					
Attend City of Stillwater Marketing Team meetings					
Attend Stillwater Regional Airport Executive Marketing Team meetings					

GOALS AND DELIVERABLES

E. Advocacy - Destination and Economic Development Partnerships & Industry Relations	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Attend City of Stillwater T.I.M.E. Action Committee meetings					
Attend Vibrant Stillwater meetings upon request					
Attend/Host Merry Main Street/Holidays planning committee meetings					
Attend Special Olympics Oklahoma Summer Games Committee meetings					
Attend Bob Childers' Gypsy Café / Red Dirt Relief Fund meetings					
Attend 3rd Friday Downtown Art Walk planning committee meetings					
Work closely with the staff of American Airline/ Envoy at SWO					
Work closely with the staff and board of the Payne County Expo Center					
Work closely with Lake McMurtry Friends					
Work closely with Stillwater Community Center Friends					
Work closely with the Stillwater Arts & Humanities Council					
Work closely with the Stillwater Area Sports Association					
Work closely with various departments of the City of Stillwater					
Work closely with the Stillwater Public Library					
Work closely with the Stillwater Chamber of Commerce					
Work closely with Oklahoma State University					
Work closely with the Oklahoma State University Alumni Association					
Work closely with the Oklahoma State University Foundation					

GOALS AND DELIVERABLES

G. Administration	FY 20-21	FY 21-22	FY 22-23	Goal	% of Goal
Schedule a strategic planning retreat every 3-5 years					
Compile research and data for semi-annual and annual reports to the City/SEDA					
Maintain Destinations Marketing Accreditation Program designation					
Apply for annual Red Bud Awards through Oklahoma Travel Industry Association					



STILLWATER REGIONAL AIRPORT REPORT

Report will include all activities and avenues in which Visit Stillwater has utilized advertising, promotions, partnerships, public relations, social media, and the Visit Stillwater website to market commercial air service through the Stillwater Regional Airport and American Airlines.



Stillwater Regional Airport Partnership Report July 1, 2022 - June 30, 2023

Service	Date	Value	Service Description
Advertising			
Promotions			
Partnerships			
Public Relations			
Social Media			
Website			



Spring 2022 Rack Card