CORPORATION MEETING MINUTES || 3 26 24 Regular Meeting

- $_{\odot}$ $\,$ The Board called meeting to order at 12:02 PM $\,$
- No public comment
- Motion to approve minutes for February 29, 2024 Board Meeting
 - Approved by Bill Wiktor, seconded by Jay Stoyles; motion carries unanimously
- President's Report, Joe Ward
 - Joe gave staff updates on new faces, vendors, destination data and new Regional Vice President
 - Joe introduced new Food & Beverage General Manager
 - Paula Lynch, Director of Finance, and Nick Landry, Vice
 President of Administration, provided a financial update for
 January
 - The building beat budget for February by \$70K
 - February was a quiet entertainment month
 - The building saw \$35k in savings between salaries and benefits
 - March will be strong; right trajectory for the year
 - Nick L commented on trend lines
 - Utilities, and salaries also down; finance team is on the same page
 - Q1 and Q2 will bounce back as well as a strong April-June
 - Joe W commented on financial pressure form a large group dissolving and cancelling event
 - Joe W commented on improvement of finances

 Bill Von Bank, Vice President of Marketing + Communications, provided a marketing update

- Bill discussed investment with Visitor Info data program
- The program takes a deep dive into visitor services
- A presentation of the visitor portal was started
- A representative from Zartico presented and spoke of career and strategic planning tool

- With the program there is no waiting for visitor profile data and what is going to happen
- Program is an integrated data model focused around jobs, tourism, etc.; spending on event as well as geolocation data
- All data is anonymous with a 50 mile threshold
- The program is a place-based strategy, and geographic in visitation drivers (integrated data module)
- Bill V commented on districts
- Alison Z commented on funding and Zartico staff and how started; planning solution
- Questions were asked about hotels and visitor profile summary
- Bill V commented on presentation and number of partners in US + Canada
- Joe W asked about visualization and commented on visitor spend
- The group discussed options of the module

 Angie Richards, Vice President of Sales, provided a sales update

- MCC revenue through February was 136% of budget with room nights at 148% of budget
- The year is on a good trajectory
- Sales team has been attending targeted conferences with 73 different meetings booked
- New business has been driving higher numbers
- Civic engagement includes local groups with 39 event days, 20K attendees
- Bill W asked questions about civic events
- Angle commented on questions
- Joe W commented on booking policy and challenges of one group
- $_{\odot}$ Joe Ward, President, provided an organizational update
 - Joe gave a staffing update and live entertainment trend update, with good news on two events

• MCC hosted emergency response training for staff with EMS partners

- Joe introduced John Page, Regional Manager
- John gave an update; this is his 4th visit to Rochester

• John gave staffing update for the building; finding new General Manager and leaders is critical

• John would like to create a support system and celebrate small successes

- A lead interim General Manager has been assigned
- Joe W commented on contract and hiring a General Manager

• A regional live entertainment booker has been assigned to MCC; and has a few events on hold

- John discussed open positions that are looking to be filled
- A building and security audit need to be done; check technology
- John gave an experience update
- Joe W commented on new regional actions

 Charles Lawrence, Regional Vice President of Operations, provided a food and beverage update

- Charles reported incredible two months for concessions
- Catering has seen a heavy catering building
- The building is seeing new video walls for menus and bars
- Genre has been incorporated into concessions
- Options now include a local market with local vendors
- Non-profit groups have been running concessions

• Joe Gohndrone, new Food & Beverage General Manager, introduced himself; he will be tightening up concessions, offering better service

• Importance on training and developing staff better emphasized

- More hot items available at concessions
- Non-profit group two on board with three or more coming on board
- Non-profit groups have been running concessions
- Joe G brought food to local EMS station
- Joe G will focus on a better guest experience
- Joe W commented on Joe G and his experience
- Joe W spoke of Annual Meeting 'Save the Date'

• Joe W spoke of consultant meeting to talk about future plans for contracts with operators and commented on conversation from the group

• Meeting adjourned 1:39 PM, approved by Jess Hemenway, seconded by Bill Wiktor; motion carries unanimously