## STATEMENT OF FINANCIAL POSITION December 31, 2019

ASSETS	2019
Current Assets	
Cash in bank - checking and savings	\$ 313,498
Accounts receivable	143,797
Investment account	422,684
Prepaid insurance	 1,385
Total Current Assets	 881,364
Property and Equipment	
Office furniture and equipment	210,994
Leasehold improvements	438,724
Website and app development	240,062
Total	 889,780
Less: Accumulated depreciation	 502,877
Property and Equipment, net	 386,903
TOTAL ASSETS	\$ 1,268,267

## STATEMENT OF FINANCIAL POSITION December 31, 2019

LIABILITIES AND NET ASSETS	2019
Current Liabilities	
Accounts payable	\$ 44,559
Accrued vacation	9,323
Convention registration deposits	39,262
Accrued payroll taxes	6
Total Current Liabilities	93,150
Net Assets	
Unrestricted	
Beginning of year - operating reserve	869,346
Current year's change in net assets	305,771
Total Net Assets	1,175,117
TOTAL LIABILITIES AND NET ASSETS	\$ 1,268,267

STATEMENT OF ACTIVITIES
For The One Month and The Twelve Months Ended December 31, 2019

	Tł	Actual	Y	ear to Date Actual	Annual Budget		Budget Unused	Percent Used
Revenue								
City of Rochester	\$	264,532	\$	3,049,151	\$ 2,793,100	\$	(256,051)	109.2
Explore MN Grants		-		-	7,000		7,000	-
Interest and dividend income		8		7,860	8,000		140	98.3
Administrative fee		-		9,757	-		(9,757)	-
Miscellaneous income		7,478		7,478	-		(7,478)	-
Unrealized gains and losses on investments		(269)		10,140	 <u> </u>	_	10,140	
Total Revenue	_	271,749		3,084,386	 2,808,100		(276,286)	109.8
Personnel Expenses								
Salaries		87,691		834,001	863,000		28,999	96.6
Payroll taxes		8,039		72,194	80,250		8,056	90.0
Employee benefits		0,000		,	00,200		3,555	00.0
Medical insurance		9,683		87,724	99,000		11,276	88.6
HSA contributions		792		8,617	13,000		4,383	66.3
Long term disability and life		511		4,999	5,000		1	100.0
Pension		4,468		45,697	45,000		(697)	101.5
Workers compensation		175		2,241	4,000		1,759	56.0
Commission & incentives		18,768		110,012	 60,000		(50,012)	183.4
Total Personnel Expenses		130,127	_	1,165,485	 1,169,250		3,765	99.7
Administrative Expenses								
Local travel and meetings								
Local meetings		1,473		21,211	6,500		(14,711)	326.3
Board meetings		-		3,278	4,800		1,522	68.3
Postage								
Metered and bulk		1,017		7,893	9,000		1,107	87.7
Mailing service labor		360		1,280	1,500		220	85.3
Express		8		198	500		302	39.6
Office supplies		1,098		12,692	15,000		2,308	84.6
Telephone expense								
Office		1,279		13,703	12,750		(953)	107.5
Cellular		815		2,709	7,500		4,791	36.1
Expenses Shared by Arts/Fest/Sports Equipment maintenance/lease		(162)		(2,931)	(4,245)		(1,314)	69.0
Postage Machine		-		1,369	2,000		631	68.5
Copier Lease		-		6,198	6,500		302	95.4
Security System		173		468	1,000		532	46.8
Water Machine Lease		37		701	600		(101)	116.8
Insurance		٥.			000		(101)	
Board of director liability		(227)		1,022	1,500		478	68.1
Office contents insurance		154		1,853	2,000		147	92.7

STATEMENT OF ACTIVITIES
For The One Month and The Twelve Months Ended December 31, 2019

	Actual This Month	Year to Date Actual	Annual Budget	Budget Unused	Percent Used
dministrative Expenses (continued)					
Office rent	3,911	46,933	48,500	1,567	96.8
Miscellaneous bank charges	325	4,640	1,500	(3,140)	309.3
Professional services					
Payroll and accounting services	3,300	40,600	35,000	(5,600)	116.0
CRM ongoing and support	1,417	16,495	26,000	9,505	63.4
Year end audit	-	10,112	6,000	(4,112)	168.5
Miscellaneous legal	29,169	160,849	1,000	(159,849)	16,084.
IT/Network/Support Fees	700	7,512	13,000	5,488	57.8
CRM Staff Training	-	7,271	5,000	(2,271)	145.4
Data Feeds from CRM	258	2,742	1,200	(1,542)	228.5
Economic Impact Calculator Integration	167	2,000	2,000	-	100.0
GSuite Storage and Email Sync	120	1,868	4,360	2,492	42.8
Remote Internet	-	-	1,050	1,050	-
Utilities	697	10,078	9,000	(1,078)	112.0
Office maintenance	619	3,956	7,500	3,544	52.7
Staff and volunteer parking					
Staff Parking	1,860	14,349	18,700	4,351	76.7
Volunteer Parking	143	1,014	1,500	486	67.6
Depreciation	11,814	69,747	<u> </u>	(69,747)	
Total Administrative Expenses	60,525	471,810	248,215	(223,595)	190.1
dustry Relations					
Destinations International					
Membership dues	-	4,590	4,250	(340)	108.0
Annual Conference Attendance	1,095	1,095	3,500	2,405	31.3
MN Association of CVB's	-	1,565	2,000	435	78.3
Explore MN tourism		1,912	3,000	1,088	63.7
Southern MN Tourism					
Annual County Funding Contribution	-	1,850	1,800	(50)	102.8
Meeting attendance expenses	-	200	200	-	100.0
Chamber of Commerce	-	826	2,000	1,174	41.3
Service Clubs	-	100	2,000	1,900	5.0
Hospitality First	-	(1,000)	1,000	2,000	(100.0
Hospitality Partner Meetings	-	-	450	450	-
MN Lodging Association	-	345	325	(20)	106.2
MN Tourism Growth Coalition	-	2,000	1,000	(1,000)	200.0
Other		<u>1,175</u>	<u>-</u>	(1,175)	
Total Industry Relations	1,095	14,658_	21,525_	6,867	68.1

STATEMENT OF ACTIVITIES
For The One Month and The Twelve Months Ended December 31, 2019

	Actual This Month	Year to Date Actual	Annual Budget	Budget Unused	Percent Used
Sales and Convention Services					
Economic Impact Calculator-Sports module Convention subsidy	-	1,000	2,500	1,500	40.00
Convention subsidy	-	80	-	(80)	-
Other venues	-	-	6,000	6,000	-
Transportation/parking	-	1,084	17,000	15,916	6.4
Sponsorships	(125)	(125)	2,000	2,125	(6.3)
Event signage program & supplies	4	1,960	4,000	2,040	49.00
Registration support Cient and partner meetings	185	2,034	1,000	(1,034)	203.40
Client and partner meetings	70	70	-	(70)	-
Go To Meeting Subscription	-	-	375	375	-
Other		308	2,125	1,817	14.5_
Total Convention Sales	134	6,411	35,000	28,589	18.3
Mayo Civic Center Sales & Marketing Mayo Civic Center website					
Search Engine Optimization	-	-	15,000	15,000	-
CMS Annual Licensing Fee	-	(2,000)	15,650	17,650	(12.8)
Interactive Seat Viewer Annual Licensing	-	19,090	8,400	(10,690)	227.3
User Generated Content Aggregation Mo	-	-	12,000	12,000	-
Freelance Writer Fees	-	-	1,000	1,000	-
Convention subsidy	18,144	276,599	174,130	(102,469)	158.8
Trade shows					
ASAE (annual & XDP)	-	18,664	16,000	(2,664)	116.7
The Nursing Organizations Alliance	4,900	5,369	3,000	(2,369)	179.0
Chicagoland CSAE HS	-	1,603	4,000	2,397	40.1
Associations North Meetings, Show & Ex	150	(5,658)	3,500	9,158	(161.7)
Unveiled/Wedding Extravaganza	-	1,051	4,000	2,949	26.3
HelmsBriscoe Annual & North Central Re	-	6,177	7,500	1,323	82.4
Conference Direct	-	10,375	9,500	(875)	109.2
Connect Faith	-	547	5,500	4,953	9.9
Connect Chicago	-	(2,911)	5,500	8,411	(52.9)
Connect & Collaborate Marketplace	-	3,296	9,500	6,204	34.7
Connect Medical	-	4,577	5,500	923	83.2
RCMA	-	181	-	(181)	-
Prospecting & lead generation					
Venue Coalition	-	• •	15,000	15,000	
R&G Business Development	-	21,000	21,000		100.0
Conference Direct Event	•	-	2,500	2,500	-

STATEMENT OF ACTIVITIES
For The One Month and The Twelve Months Ended December 31, 2019

842 - - - - - - - - -	Actual  . 676	3,000 5,000 7,350 5,000 7,350 5,000 8,000 2,500 3,000	475 59 250 6,000 (1,741) (2,866) 4,977 2,150 3,075 6,890 1,692 1,870	92.0 
	5,866 23 5,200 1,925 1,110 808	735 250 6,000 - 3,000 5,000 7,350 5,000 8,000 2,500	59 250 6,000 (1,741) (2,866) 4,977 2,150 3,075 6,890 1,692	195.5 0.5 70.7 38.5 13.9 32.3
	5,866 23 5,200 1,925 1,110 808	735 250 6,000 - 3,000 5,000 7,350 5,000 8,000 2,500	59 250 6,000 (1,741) (2,866) 4,977 2,150 3,075 6,890 1,692	195.5 0.5 70.7 38.5 13.9 32.3
	5,866 23 5,200 1,925 1,110 808	735 250 6,000 - 3,000 5,000 7,350 5,000 8,000 2,500	59 250 6,000 (1,741) (2,866) 4,977 2,150 3,075 6,890 1,692	195.5 0.5 70.7 38.5 13.9 32.3
	5,866 23 5,200 1,925 1,110 808	250 6,000 - 3,000 5,000 7,350 5,000 8,000 2,500	250 6,000 (1,741) (2,866) 4,977 2,150 3,075 6,890 1,692	195.5 0.5 70.7 38.5 13.9 32.3
	5,866 23 5,200 1,925 1,110 808	3,000 5,000 7,350 5,000 8,000 2,500	6,000 (1,741) (2,866) 4,977 2,150 3,075 6,890 1,692	0.5 70.7 38.5 13.9 32.3
	5,866 23 5,200 1,925 1,110 808	3,000 5,000 7,350 5,000 8,000 2,500	(2,866) 4,977 2,150 3,075 6,890 1,692	0.5 70.7 38.5 13.9 32.3
	5,866 23 5,200 1,925 1,110 808	5,000 7,350 5,000 8,000 2,500	(2,866) 4,977 2,150 3,075 6,890 1,692	0.5 70.7 38.5 13.9 32.3
	23 5,200 1,925 1,110 808	5,000 7,350 5,000 8,000 2,500	4,977 2,150 3,075 6,890 1,692	0.5 70.7 38.5 13.9 32.3
	23 5,200 1,925 1,110 808	5,000 7,350 5,000 8,000 2,500	4,977 2,150 3,075 6,890 1,692	0.5 70.7 38.5 13.9 32.3
	5,200 1,925 1,110 808	7,350 5,000 8,000 2,500	2,150 3,075 6,890 1,692	70.7 38.5 13.9 32.3
537	1,925 1,110 808	5,000 8,000 2,500	3,075 6,890 1,692	38.5 13.9 32.3
- - - 537 -	1,110 808	8,000 2,500	6,890 1,692	13.9 32.3
537	808	2,500	1,692	32.3
537 -		•	*	
537 -	1,130	3.000	1 870	077
-		0,000	1,070	37.7
	-	1,000	1,000	-
1,095	2,388	2,500	112	95.5
-	2,239	2,500	261	89.6
-	555	1,000	445	55.5
-	1,200	12,000	10,800	10.0
-	-	2,000	2,000	-
-	-	2,500	2,500	-
-	40	4,000	3,960	1.0
-	-	500	500	-
<u> </u>		1,200	1,200	
05.000	000 004	400.000	25 920	93.7
			- 2,000 - 2,500 - 40 4,000 - 500 - 1,200	- 2,000 2,000 - 2,500 2,500 - 40 4,000 3,960 - 500 500

STATEMENT OF ACTIVITIES
For The One Month and The Twelve Months Ended December 31, 2019

Actual	Year to Date	Annual	Budget	Percent
This Month	Actual	Budget	Unused	Used
215	1,035	500	(535)	207.0
	42.642	42 F00	(4.42)	100.2
•			, ,	100.3
2.000	•			100.0 30.7
2,000				
			, ,	286.7
344	·	•		206.8
-	(15,024)	(25,000)	(9,976)	60.1
-	-	1.000	1.000	-
5.000	34.416	•	•	191.2
•	•	•		103.7
2,202	21,000	20,100	(000)	100.1
-	2,331	6,000	3,669	38.9
-	-	4,000	4,000	-
-	-	4,000	4,000	-
-	1,134	12,000	10,866	9.4
-	203	2,500	2,297	8.1
-	1,945	12,000	10,055	16.2
-	15,388	15,388	-	100.0
-	(5,500)	-	5,500	-
-	2,080	600	(1,480)	346.7
1,100	1,100	600	(500)	183.3
318	1,592	1,800	208	88.4
12,728	(36,517)	480	36,997	(7,607.7
23,997	141,700	176 769	35,068	80.2
	This Month  215  2,000  344  5,000 2,292  -  1,100 318 12,728	This Month         Actual           215         1,035           -         43,642           -         12,000           2,000         7,373           -         43,000           344         4,137           -         (15,024)           -         -           5,000         34,416           2,292         27,365           -         2,331           -         -           -         1,134           -         203           -         1,945           -         15,388           -         (5,500)           -         2,080           1,100         1,100           318         1,592           12,728         (36,517)	This Month         Actual         Budget           215         1,035         500           -         43,642         43,500           -         12,000         12,000           2,000         7,373         24,000           -         43,000         15,000           344         4,137         2,000           -         -         1,000           5,000         34,416         18,000           2,292         27,365         26,400           -         2,331         6,000           -         -         4,000           -         -         4,000           -         -         4,000           -         -         4,000           -         1,134         12,000           -         203         2,500           -         1,945         12,000           -         15,388         15,388           -         (5,500)         -           -         2,080         600           1,100         1,100         600           1,2728         (36,517)         480	This Month         Actual         Budget         Unused           215         1,035         500         (535)           -         43,642         43,500         (142)           -         12,000         12,000         -           2,000         7,373         24,000         16,627           -         43,000         15,000         (28,000)           344         4,137         2,000         (2,137)           -         (15,024)         (25,000)         (9,976)           -         -         1,000         1,000           5,000         34,416         18,000         (16,416)           2,292         27,365         26,400         (965)           -         2,331         6,000         3,669           -         -         4,000         4,000           -         1,134         12,000         10,866           -         203         2,500         2,297           -         1,945         12,000         10,055           -         15,388         15,388         -           -         (5,500)         -         5,500           -         2,080         600

STATEMENT OF ACTIVITIES
For The One Month and The Twelve Months Ended December 31, 2019

	Actual This Month	Year to Date Actual	Annual Budget	Budget Unused	Percent Used
sitor Experience			-		
Programming and equipment	160	462	1,400	938	33.0
Professional Development	-	545	4,000	3,455	13.6
Visitor Engagement	-	10	6,000	5,990	0.2
Digital kiosk program					
E-Kiosk maintenance	-	623	-	(623)	-
OMNI Monthly Fee	340	40,151	10,200	(29,951)	393.6
Community host program					
Quarterly Appreciation Events	308	979	3,000	2,021	32.6
Volgistics Software	38	228	300	72	76.0
Recruitment & Marketing	-	-	700	700	-
Collateral materials					
Mayo Clinic Brochures	-	13,583	12,500	(1,083)	108.7
Map Publisher Module	-	-	6,000	6,000	-
Printed Tear-off Maps	1,403	8,105	7,000	(1,105)	115.8
Research (Experience Visitory Survey)	,	,	,	( , ,	
Monthly Subscription	3,800	22,800	22,800	-	100.0
Meeting Costs, Facilitator Travel, Printing		· -	5,000	5,000	-
Survey Completion Effort	80	140	5,000	4,860	2.8
Experience accreditation program			,	•	
Website Updates	-	-	5,000	5,000	-
Marketing to Consumers and Businesses		1,479	7,000	5,521	21.1
Mystery Shop Service		2,460	6,000	3,540	41.0
Certified tourism ambassador program		,	-,	-,-	
CTA Program	-	(469)	-	469	
Annual License Fee	-	13,420	15,000	1,580	89.5
Resource Guides	-	139	4,320	4,181	3.2
Mayo Civic Center Rental	225	1,125	1,800	675	62.5
Tour Transportation		1,800	2,600	800	69.2
Meeting Supplies Food & Beverage	436	1,177	1,200	23	98.1
Tour Materials	41	89	600	511	14.8
CTA Networking Events & Annual Celebr	117	2,206	6,500	4,294	33.9
CTA Pins & Certificates	-	628	400	(228)	157.0
Credit Card Processing fee	135	1,298	375	(923)	346.1
CTA Summit	-		2,500	2,500	-
Facilitator Recognition	41	55	1,000	945	5.5
Staff Renewals	35	35	600	565	5.8
Online Training	-		6,000	6,000	-
Marketing	-	315	2,000	1,685	15.8
Income	(951)	(5,277)	(17,710)	(12,433)	29.8
Other	803	3,522		(3,522)	
Total Visitor Experience	7,011	111,628	129,085	17,457	86.5

# STATEMENT OF ACTIVITIES For The One Month and The Twelve Months Ended December 31, 2019

	Actual	Year to Date	Annual	Budget	Percent
	This Month	Actual	Budget	Unused	Used
Rochester Amateur Sports Commission					
Salaries	8,940	251,132	260,000	8,868	96.6
Payroll taxes	2,832	23,657	25,650	1,993	92.2
Employee benefits					
Medical insurance	1,149	15,605	15,000	(605)	104.0
Long term disability and life	95	1,654	3,200	1,546	51.7
HSA contributions	1,250	2,918	3,200	282	91.2
Pension contributions	1,492	15,121	13,000	(2,121)	116.3
Bonus & incentives	15,522	38,419	48,760	10,341	78.8
Sports event subsidy	557	13,481	67,450	53,969	20.0
ER funding for RASC	10,167	122,075	122,000	(75)	100.1
Total Rochester Amateur Sports	42,004	484,062	558,260	74,198	86.7
Total Expenses	290,561	2,778,615	2,746,793	(31,822)	101.2
CHANGE IN NET ASSETS	<u>\$ (18,812)</u>	\$ 305,771	\$ 61,307	\$ (244,464)	8.6
Supplemental Information (Budget)					
Depreciation (Non-cash)	(11,814)	(69,747)		69,747	
CHANGE IN NET ASSETS (BUDGET)	\$ (6,998)	\$ 375,518	\$ 61,307	\$ (314,211)	8.6

## STATEMENT OF CASH FLOWS - INDIRECT METHOD For The Twelve Months Ended December 31, 2019

	2019
Cash Flows From Operating Activities	
Change in net assets	\$ 305,771
Adjustments to reconcile change in net assets to net cash	
Provided by (used for) operating activities:	
Depreciation and amortization	69,747
(Increase) decrease in assets:	
Accounts receivable	(65,540)
Other	82,768
Increase (decrease) in liabilities:	
Accounts payable	(133,049)
Accrued liabilities	(168,017)
Net Cash Provided By (Used For) Operating Activities	91,680
Cash Flows From Investing Activities	
Capital expenditures-net	 (220,051)
Net Cash Used For Investing Activities	(220,051)
Net Increase (Decrease) In Cash And Cash Equivalents	(128,371)
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD	441,869
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 313,498

### **SUPPLEMENTAL SCHEDULE 1**

## SCHEDULE OF CASH AND CASH EQUIVALENTS December 31, 2019

	2019
Cash in bank - checking and savings	
Operating account - Home Federal	\$ 248,542
Petty cash checking - Home Federal	1,000
Cafeteria account - Home Federal	500
Merchant services - Home Federal	45,576
CTA checking - Home Federal	 17,880
Total Cash in bank - checking and savings	\$ 313,498