



TOURISM CAPITAL INVESTMENT FUND

An initiative of the Hotel-Motel Tax Board of St. Joseph County

Overview

In 2021, with the enabling of legislation increasing the Innkeepers Tax rate in St. Joseph County (SJC), a tourism capital investment fund (TCIF) was created utilizing one percent of the annual Innkeepers Tax collections in SJC. The Innkeepers Tax Rate is eight percent in SJC and the TCIF is funded by one percent (1%) of this eight percent (8%) tax. The TCIF was established for the purpose of investing money in projects that aim to enhance and expand tourism in St. Joseph County. The board of managers from the Hotel-Motel Tax Board of SJC shall administer the fund, utilizing an application process that provides applicants with an opportunity to acquire leveraged investment money.

The estimated total grant amount available in 2025 is **\$2,000,000.**

TCIF Parameters

The board of managers has established a point scoring system tool that scores each application based upon a project's likelihood of successfully enhancing and expanding tourism in SJC. TCIF money will be awarded on a sliding scale in proportion to a project's direct ability to generate overnight lodging in the hotel motel industry of SJC.

TCIF Criteria

As mandated by Indiana Senate Enrolled Act #164, when reviewing an application, a review committee and the board of managers will consider the following criteria:

1. A project's direct ability to generate overnight lodging in the hotel-motel industry of SJC.
2. A project's overall economic impact on the SJC community, including the project's ability to complement existing attractions or tourism opportunities.
3. The scale of the project.
4. The need for a particular project in SJC.
5. The established or estimated timeline of a project, including the proposed date that a project will be completed.
6. The potential for a project to provide sustainable and long-term benefits.
7. The estimated number of visitors the project will bring to SJC.
8. Whether an applicant is a public-private partnership or a nonprofit organization.



Additional Requirements

As mandated by Indiana Senate Enrolled Act #164, to be eligible for TCIF money, an applicant must submit the following:

1. The applicant must demonstrate to the board of managers/review committee that the applicant has the capability of securing an amount of the applicant's own source revenue that must be an acceptable proportion to the board of managers/review committee to the amount of money requested in an application.
2. A thorough plan for the project, including a detailed analysis that demonstrates the project's strengths, weaknesses, opportunities, and potential hindrances.
3. A project's goals and plan to achieve those goals.
4. An overall market analysis, including the target market and expected visitor attraction.
5. Plans to market and promote a project.
6. Proposed budget for a project, including identifying potential funding sources or partners.
7. Proposed benefits expected from a project, in addition to forecasted visitor attraction, so that the board of managers/review committee may determine whether a project proposes a sustainable and long-term benefit.
8. Any feasibility study completed to determine the need, opportunity, scope, and impact of a
9. project.
10. A list of all owners, equity partners, or significant operating partners affiliated with a project.
11. Applications must involve a local unit of government or nonprofit organization as a partner.
12. Applications may NOT include project maintenance or administrative expenses.

Eligible Applicants

As mandated by Indiana Senate Enrolled Act #164, a project that develops, expands, or improves the following may qualify for funding:

- A. Sports venue;
- B. Convention facility;
- C. Arts venue;
- D. Tourist attraction;
- E. Park; and/or
- F. College or university.



Additional Eligibility Requirements

As mandated by Indiana Senate Enrolled Act #164, the following must be in place prior to TCIF money is awarded:

- A. A mutual agreement between the board of managers and the applicant that the applicant's own source of revenue is in place; and,
- B. A mutual agreement to refund a percentage of TCIF money if the project is discontinued.

Application Process

Applications should include all information listed in this document as mandated by Indiana Senate Enrolled Act #164. Additional information needed includes:

- A. Project lead and contact information;
- B. Proposed timeline for project; and,
- C. Project renderings and supporting illustrations as available.

Application Timeline, Submission, and Evaluation

- A. Application deadline is **March 3, 2025**.
- B. Application review period is March 10 – April 25 and will include follow-up meetings as applications are reviewed and scored.
- C. TCIF award can be distributed over multiple years depending on scale of project application and amount requested/recommended.
- D. Successful applications will be submitted to the entire Hotel-Motel Tax Board for recommendation and approval at the meeting of the board of managers in May.
- E. Successful recipients may be asked to attend this meeting and provide brief remarks about their project before final vote on approval.
- F. Visit South Bend Mishawaka will serve as TCIF administrative liaison upon notification of successful application.



ST. JOSEPH COUNTY
ESTABLISHED 1830

Application Scoring Criteria

PARAMETERS	POINTS
Direct ability to generate overnight lodging in the hotel-motel industry of SJC.	35
Overall economic impact on the SJC community, including the project's ability to complement existing attractions or tourism opportunities, and estimated number of visitors the project will bring to SJC.	15
Scale of the project including any feasibility study completed to determine the need, opportunity, scope, and impact of the project.	10
Need for project in SJC should be clearly communicated, including a thorough business plan, with a detailed analysis that demonstrates the project's strengths, weaknesses, opportunities, and potential hindrances.	10
Established or estimated timeline of project, including estimated completion date.	10
Funding needs, mechanisms, and amounts (in addition to TCIF), identified and detailed, including project's ability to proceed with potentially a partial amount of requested funds.	10
Public-private partnership and/or nonprofit organization; identification of all partners involved in project collaboration presented in a thorough and easily understood application document.	10
TOTAL	100



Notes

- A. **ALL APPLICATIONS ARE FOR CAPITAL PROJECTS ONLY.**
- B. Applications must score a minimum of 70 points to be considered for funding. Review committee has full discretion to fund or not fund projects scoring 70 or higher.
- C. Review committee reserves the right to award partial amounts of requested funds.
- D. Review committee will consist of seven people:
 - Four members of the Tax Board of Managers (including one from South Bend, Mishawaka and SJC), with at least two of whom representing the SJC lodging industry,
 - One member of the St. Joseph County Council,
 - One general manager, executive or hotel owner from the SJC lodging community, and
 - The executive director of Visit South Bend Mishawaka.
- E. All applications must be for projects within **St. Joseph County only**.
- F. Any unallocated TCIF money will be returned to the TCIF line item for allocation in the next application cycle.
- G. Applications, including summary document, should be submitted in PDF format via email to tcif@visitsouthbend.com.
- H. No late applications will be accepted.

Best Practices

- A. Recognize and understand the total grant award, which is estimated at \$2,000,000 in 2025.
- B. The committee places an importance of supporting funding. As a best practice, the TCIF should fund 25% or less of your total project.
- C. Ensure your current operation, as well as your anticipated operation, drives room nights to St. Joseph County.
- D. Your additional funding should also be committed, or nearly committed, such that the project could get underway within 12 months of award.



Timeline

2024

December 11 Announcement and distribution of 2025 TCIF program

2025

February 3 Intent to submit grant due (Encouraged but not required)

March 3 Grant application deadline (by 5 p.m.)

March 10-May 9 Grant review process

May 29 Hotel Motel Tax Board Meeting to approve grant award(s)

June 27 Grant agreement executed