

JOHN ARRILLAGA

Southern Bleachers
801 5th Street
Graham, TX 76550

September 6, 2006

Dear Stanford Stadium Team Member,

Many people said it simply couldn't be done. It was impossible to build a new football stadium without losing a single season of play. The project was just too complex to be completed in less than two years. Well, you have helped to prove the skeptics wrong, and have achieved the improbable.

Thank you for your hard work, perseverance, dedication, professionalism, and commitment. Without the coordinated effort of everyone who worked on this project, it would not have been completed on time. I am both appreciative and grateful for the contributions of everyone on this team. You have performed impressively, and have accomplished what many said was impossible. Everyone involved should be proud of their achievement.

As a small token of my appreciation, I am pleased to offer you season tickets (a family plan – 2 adults and 2 children for all 2006 home games) for the first season of Stanford football at the new Stanford Stadium. I hope that you will enjoy these games in the facility that you helped to create.

Thank you again for your efforts and dedication.

Warm regards and many thanks,



John Arrillaga