MARKET READINESS INDEX | Q4 2023

(*DATA AS OF OCTOBER 18, 2023)



This document provides a summary of market signals and leading indicators assessing the readiness of key source markets for Toronto's visitor economy. This assessment - and the underlying data that powers it – enables informed decisions on the timing and approach to sales and marketing in key markets.

Local travel demand remains strong (arrivals +30% YoY) despite low consumer economic confidence.



ONTARIO

- · Consumer confidence is at a 10-year low (69.7) and trending down, driven by persistent Inflation (3.5%).
- · Google search indices show steady interest in travel to Toronto; Toronto search (+1% YoY), flights search (+9.4%).

Access Readiness **Economic Readiness** **Customer Readiness**

Partner Readiness

CANADA

Domestic travel remains resilient (arrivals +15% YoY) nearly reaching 2019 levels (-3%) despite unfavorable economic conditions.



- Domestic air capacity at Pearson grew +7% YoY; still remains 7% below 2019.
- · Consumer confidence at 10-year low (72.2) and trending down, driven by persistent Inflation (3.5%).
- · Google search indices show steady interest in travel to Toronto YoY; Toronto search (+2%), flights search (+22%); accommodations search (-5%).

Access Readiness

Economic Readiness

Customer Readiness

Partner Readiness

UNITED STATES

U.S. travel demand rebounded in 2023 with arrivals up +45% YoY and flight capacity at Pearson reaching 87% of 2019 levels.



- · U.S. air capacity at Pearson grew +10% YoY; still remains 13% below 2019.
- · U.S. economy remains steady amidst persistent inflation (3.7%) and stable consumer confidence (97.6).
- Google search indices show growing interest in travel to Toronto: Toronto search (+14% YoY), flights search (+20%), accommodations search (+20%).

Access Readiness

Economic Readiness

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MEXICO

Travel demand grew YoY (arrivals +42%) nearing 2019 levels amidst high consumer economic confidence (104).



- Pearson airport capacity increased significantly YoY (+22%) surpassing 2019 levels by 15%.
- Consumer confidence remains high (104) but so does inflation (5%); Peso remains stronger vs CAD (+16%) YoY & (+12%) vs 2019.
- Google search indices show growing interest in travel to Toronto; Toronto search (+19% YoY), flights search (+11%); accommodations search (+7%).

Access Readiness **Economic Readiness** Customer Readiness

Partner Readiness

3 READINESS LEVELS

RESTRICTIVE

Significant challenges to business

Regression in some factors

STABLE

Market stable/growing

UNITED KINGDOM

U.K. travel demand continues steady growth from 2022 with arrivals up +10% YoY; high inflation remains a concern.



Access Readiness

- U.K. air capacity at Pearson steady (+1% YoY); still 14% below 2019
- Consumer confidence steady (97.5) amidst high inflation (7.4%)
- Google search indices show growing interest in travel to Toronto: Toronto search (+10% YoY), flights search (+12%), accommodations search (+14%)

Economic Readiness

Economic Readiness

Customer Readiness

Partner Readiness

GERMANY

Travel demand recovery from Germany stalled (arrivals -1% YoY), remain 30% below 2019.



- · Air capacity at Pearson grew by 5% YoY; still remains 8% below 2019.
- · Consumer confidence steady (98.8) amidst high inflation and a slowing economy.
- Google search indices show growing interest in travel to Toronto; Toronto search (+7% YoY), flights search (+13%); accommodations search flat (-2%).

Customer Readiness

CHINA

Travel demand increased in 2023 (arrivals +247% YoY) but remains far below 2019 levels (-79%) amidst geopolitical concerns and severely lagging air capacity.



- · Canada was denied Approved Destination Status by China; air capacity to Toronto remains 94% below 2019.
- · Consumer confidence remains steady (93.6) amidst a slowing economy.
- · DC and DO paused sales and marketing investment in the market given geopolitical challenges.

Access Readiness

Economic Readiness

Customer Readiness

Partner Readiness

Partner Readiness

JAPAN

Travel demand remains far below 2019 levels (arrivals -62%) but recent data for search demand and YoY arrivals (+80%) show positive momentum.



- Pearson airport capacity increased significantly YoY (+206%) surpassing 2019 levels by 28%.
- · Consumer confidence remains steady (98.4) as inflation trends downward (3.3%); JPY continues weakening vs CAD (-31% vs 2019).
- Google search indices show growing interest in travel to Toronto YoY; Toronto search (+43%), flights search (+59%); accommodations search (+36%).
- Economic Readiness Customer Readiness **Partner Readiness**