

## 2020 Image & Ad Effectiveness & ROI Research

March 2021





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## Insights

The 2020 advertising campaign was quite successful despite operating during a pandemic that wreaked havoc on leisure travel. Key insights from this research include:

- While the pandemic initially halted leisure travel, many consumers ultimately traveled in ways that made them feel comfortable. And the level of comfort has improved since the vaccine has been widely distributed and new cases are declining.
- Overall, the 2020 advertising reached 46% of target households, or 4.4 million.
- Ad awareness grew from 45% in 2019 to 47% in 2020, aided by the 2020 social advertising generating higher awareness than the 2019 print advertising.
- The percentage of consumers aware of ads in all three media increased in 2020, which bodes well for a campaign operating in a challenging travel environment as exposure to ads at various levels of the travel funnel reliably boosts impact.
- Consumer reaction to the 2020 advertising is generally strong. The advertising excels at communicating that Williamsburg is a good place for a family trip, a fun destination, a place with rich history, and a place that is open for tourism now. The advertising also effectively generates interest in travel to the Williamsburg area from an evaluative ratings standpoint.
- Young families with kids and the "See-ers & Do-ers" persona have relatively high ad awareness and a relatively strong reaction to the creative. Reaching the most receptive audience was an indication that the ads would ultimately influence travel even in the challenging pandemic environment.
- The 2020 advertising ultimately influenced about 175,000 trips to the Williamsburg area, resulting in \$196 million in visitor spending and a return of \$27 in visitor spending for each \$1 invested in the media buy.
- Exposing consumers to ads in multiple media is what drove the influenced Williamsburg travel. Generating overlap continues to be critical and should be a strategic goal when developing the media plan.
- The advertising not only influenced the decision to visit the Williamsburg area, but it also gave visitors ideas of things to do leading to longer, more active and better trips with higher spending.
- The advertising has also helped Williamsburg to improve its position in the competitive set.





## Background & Objectives

- The Williamsburg Tourism Council (WTC) is responsible for encouraging travel to the area including the use
  of paid promotional efforts.
- As part of these efforts, WTC ran the "Life.at your pace" advertising campaign from June 2020 through December 2020.
- In order to be accountable for the resources invested in these efforts, WTC has retained Strategic Marketing & Research Insights (SMARInsights) to measure the reach and impact of its marketing.
- Of course, this advertising ran during the COVID-19 pandemic, which has had a profoundly negative impact on leisure travel.
- The specific objectives of this research are to:
  - Assess the impact of COVID-19 on consumer perceptions and travel behaviors
  - Review the competitive environment
  - Gauge advertising awareness
  - Examine consumer reaction to the creative
  - Evaluate advertising impact





## Methodology

- Data were collected via an online survey so that consumers could review the actual advertising.
- A total of 1,903 online surveys were completed between February 11 and 23, 2021.
- The research was conducted among leisure travelers in the proven and expansion markets. Leisure travelers are those who normally take at least one leisure trip a year that involves an overnight stay or is at least 50 miles from home.
- The overall results are weighted to be representative of market population.
- It should also be noted here that year-over-year changes are reviewed using comparable Proven markets to allow for a direct comparison (Cleveland and Columbus were not target markets in 2019, so no comparison is available).

| Proven Markets<br>(Short Drive, Established Success, Heaviest Volume) | Surveys |
|---|---------|
| DC  | 322     |
| Charlottesville + Harrisonburg, VA                                    | 54      |
| Roanoke-Lynchburg   | 102     |
| Charlotte   | 209     |
| Philadelphia  | 322     |
| Baltimore   | 208     |
| Raleigh-Durham  | 107     |
| Salisbury, MD   | 65      |
| Greenville-New Bern-Washington, NC                                    | 101     |
| Expansion Markets<br>(Flight Markets & Large Scale)                   | Surveys |
| Cleveland   | 258     |
| Columbus, OH  | 155     |





## 2020 Campaign Overview

- The "Life.at your pace" campaign was selected through qualitative and quantitative testing.
- The 2020 "Life.at your pace" campaign included linear TV/CTV, digital banner, social, and influencer content advertising. The digital banner and social ads included summer, fall, and holiday executions.
- Samples of the ads are shown below. The entire collection of ads tested can be found in the guestionnaire in the Appendix.
- WTC invested \$7.3 million in this 2020 advertising a significantly larger investment than the \$4.7 million spent in 2019.

| Medium             | 2019<br>Campaign  | 2020<br>Campaign |
|--------------------|-------------------|------------------|
| Linear TV/CTV      | \$2,020,000       | \$3,259,855      |
| Digital Banner     | \$2,375,960       | \$3,361,370      |
| Social             | \$0 (none tested) | \$285,257        |
| Influencer Content | \$0 (none tested) | \$354,851        |
| Print              | \$349,605         | \$0              |
| Total              | \$4,745,565       | \$7,261,333      |

#### Sample Banner Ads







#### Sample Social Ads





**Culture Questors Video Ad** 



See-ers & Do-ers Video Ad



Simple Strivers Video Ad



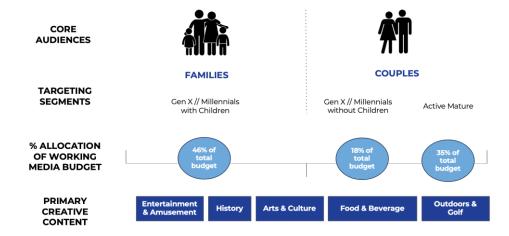




## Demographic Targets

- WTC has defined demographic targets for the 2020 advertising.
- These targets are defined in the graphic.
- The research results are reviewed by demographic target where applicable.

#### **TARGET AUDIENCE SEGMENTATION & ALLOCATION**







### Personas

Above average agreement

Average agreement

Below average agreement

- WTC has also defined target personas.
   Rooted in motivational attitudes and mindsets rather than demographic measures, personas allow for a customized narrative.
- WTC has identified and targeted Culture Questors, Simple Strivers, and See-ers & Do-ers personas. The color-coded table shows their attitudinal skews.
- The research results are reviewed by persona where applicable.

| Persona Statements  | Culture<br>Questors | Simple<br>Strivers | See-ers &<br>Do-ers |
|---|---------------------|--------------------|---------------------|
| On my vacations, I like to visit places I'm familiar with           |                     |                    |                     |
| My trips usually include visits to museums and historic sites       |                     |                    |                     |
| Vacations should maximize the amount of things you see and do       |                     |                    |                     |
| Leisure travel should be relaxing and easy to both plan and enjoy   |                     |                    |                     |
| I like to experience the arts and culture of the places I visit     |                     |                    |                     |
| We do so much on our trips that I need to rest when I return        |                     |                    |                     |
| I like to visit places that are easy to get to and to get around in |                     |                    |                     |
| I think that travel is an opportunity to learn                      |                     |                    |                     |
| I value experiences over getting the best price                     |                     |                    |                     |





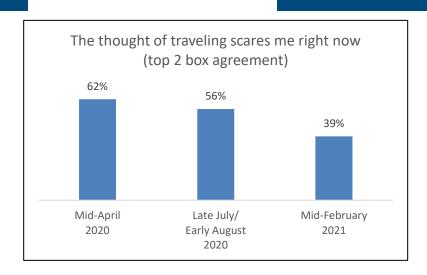
### **COVID-19 PERCEPTIONS**

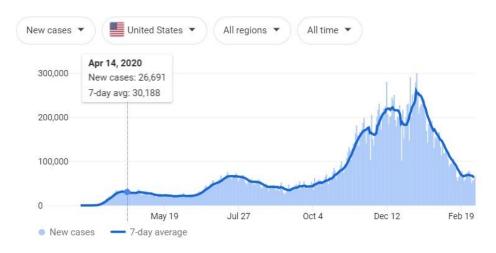
The first section of this report reviews the results from the COVID-19-related questions. The key insight is that consumers are growing more comfortable with the idea of leisure travel and are increasingly ready to travel as the vaccine is being widely distributed and proving effective.





## Consumer Perceptions Change





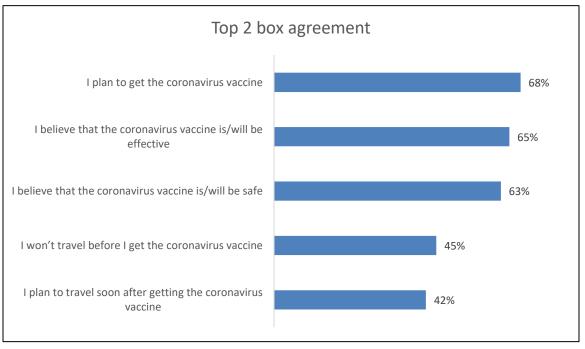
• Consumers are growing more comfortable with travel as the COVID-19 vaccine is being widely distributed and proving effective – and new cases are declining.





## Vaccine Perceptions

- Around two-thirds of consumers plan to get the vaccine and feel it will be safe and effective.
- And travel plans are tied to the vaccine for more than 4 in 10 consumers.







### Leisure Travel Readiness

- Travel readiness and pent-up demand is evidenced by the fact that only 1 in 5 consumers think it's too early to be thinking about leisure travel.
- About half are still dreaming/ready to plan, but 1 in 5 are currently planning.

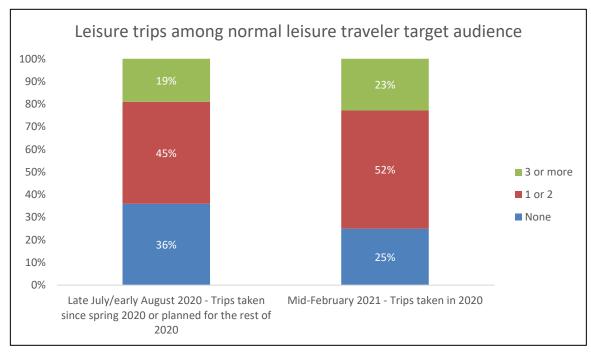
Considering the COVID-19 pandemic, which of the following best describes how you feel about traveling for leisure soon?





### COVID-19 Impact on Leisure Travel

- In late July/early August, 36% of consumers indicated that they had not taken a trip nor had plans to travel for the rest of the year.
- As of mid-February, only 25% indicated taking no trips in 2020.
- So, more ultimately took trips in 2020 than had taken/planned in the middle of the year.







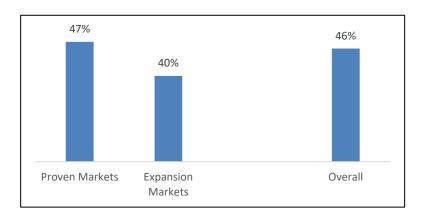
### **ADVERTISING AWARENESS**

This section reviews awareness of the 2020 advertising overall, by medium, by market, by ad, and by target groups.





## 2020 Campaign Awareness



|            | Proven<br>Markets | Expansion<br>Markets | Overall   |
|------------|-------------------|----------------------|-----------|
| Target HHs | 7,761,679         | 1,887,366            | 9,649,045 |
| Awareness  | 47%               | 40%                  | 46%       |
| Aware HHs  | 3,668,474         | 745,587              | 4,414,060 |

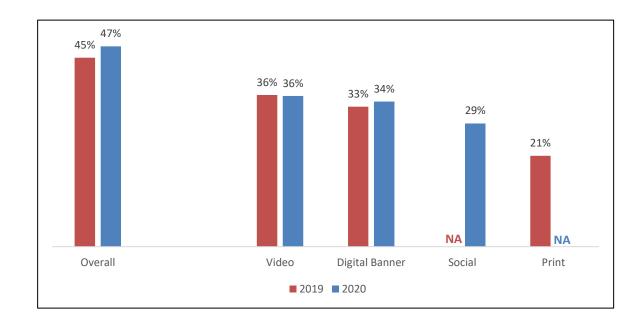
- Overall, the 2020 advertising reached 46% of target households, or 4.4 million.
- Awareness is higher in the more populous proven markets. These markets account for 80% of target households and 83% of ad-aware households.





### Awareness Change

- The change in awareness results are reviewed among only the comparable markets to allow a direct comparison.
- Overall awareness grew from 45% last year to 47% this year, aided by the 2020 social advertising generating higher awareness than the 2019 print advertising.

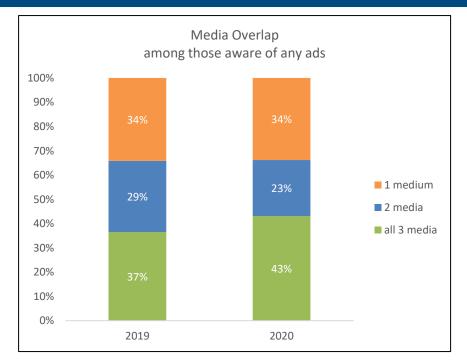






### Media Overlap Change

- Generating media overlap (awareness of ads in multiple media) has typically proven to boost impact. Each medium plays a different role in the various phases of the decision funnel. The impact of media overlap is reviewed later in this report. Here we look at the level of overlap achieved compared to the prior year (again, in the comparable proven markets).
- The percentage of consumers aware of ads in all three media increased in 2020, which bodes well for a campaign operating in a challenging travel environment.





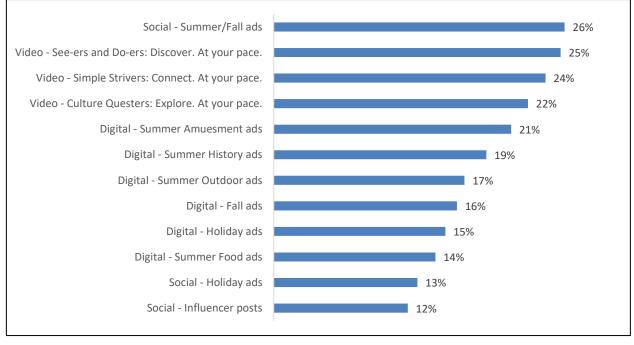


### 2020 Individual Ad Awareness

- A review of individual ad recall reveals that the video ads have relatively high awareness.
- It is also interesting to note that the summer/fall social ads have the highest awareness (shown below) given relatively low awareness of the other social ads. This result should be examined considering media weighting, but it is likely driven to some degree by similarity of imagery used in other ads/media.

#### Summer/Fall Social Ads



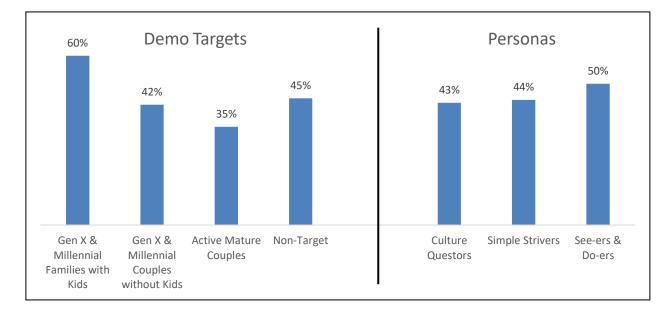






# Summer 2020 Campaign Awareness by Groups

- Of the four demographic targets, the young families have markedly higher awareness.
- The difference is less drastic across the personas, although the See-ers & Do-ers do stand out for their elevated levels of recall.







### **CREATIVE EVALUATION**

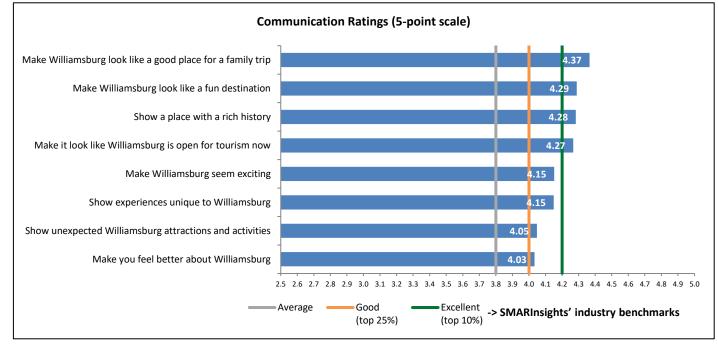
This section reviews consumer reaction to the advertising campaign with comparisons to SMARInsights' industry benchmarks and to past Williamsburg ad ratings. The results are also split by market and target groups to highlight messaging strategy opportunities.





# 2020 Advertising Communication Ratings

 The 2020 advertising excels at communicating that Williamsburg is a good place for a family trip, a fun destination, a place with rich history, and a place that is open for tourism now.

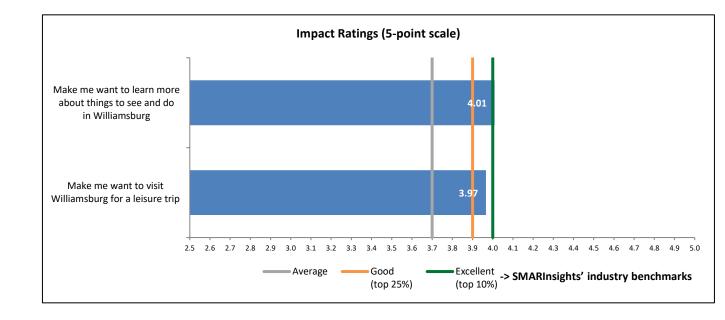






# 2020 Advertising Impact Ratings

 From an industry ad ratings benchmark standpoint, the 2020 advertising effectively generates interest in Williamsburg travel.

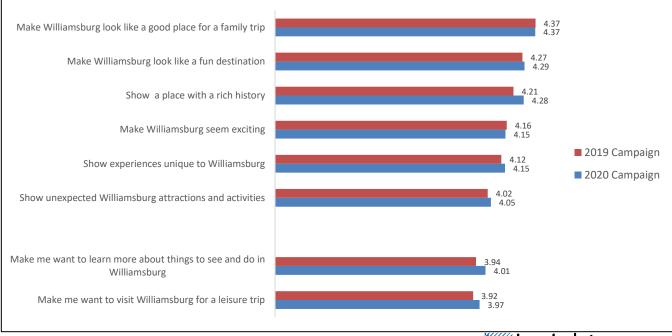






## Ad Ratings Change

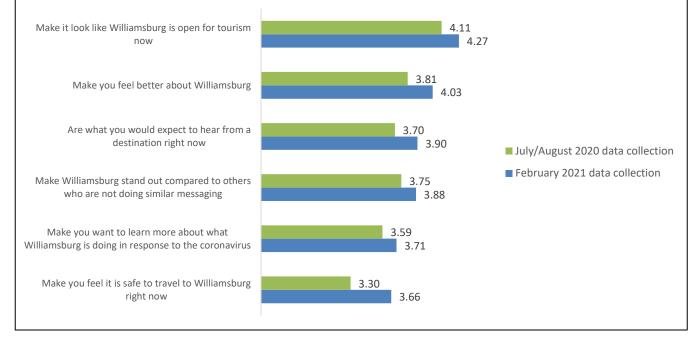
Using a comparable set of markets to allow for a direct comparison, we see that the 2020 ad ratings are above the 2019 ratings in several instances despite the challenging context of the pandemic – a testament to the strength of the new campaign.





# Ad Ratings Change (COVID Attributes)

 The ad ratings for attributes relating directly to COVID-19 improved compared to summer likely due to more positive consumer sentiment.

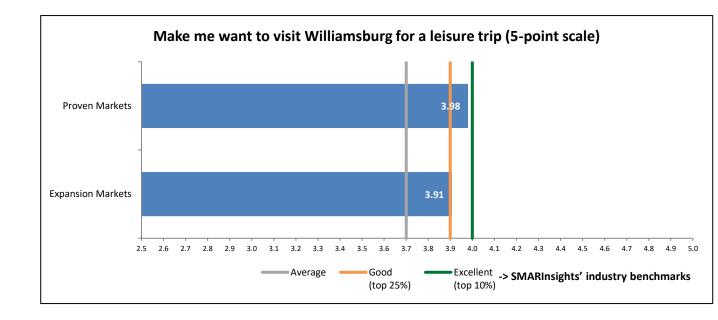






# 2020 Ads Make Me Want to Visit by Market Type

 The advertising is working to generate interest in visiting travel in both market groups. The rating in the proven markets is just shy of the "excellent" threshold.

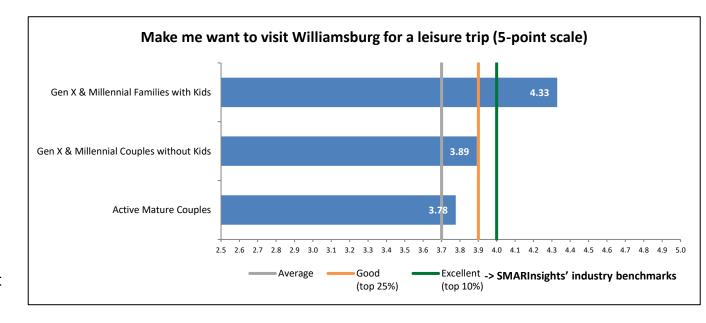






# 2020 Ads Make Me Want to Visit by Target Audience

Recall that the young families demographic group had relatively high ad awareness. Here we see that they are also relatively receptive to the advertising from this evaluative ratings perspective. Reaching the most receptive audience foreshadows strong advertising impact on travel.

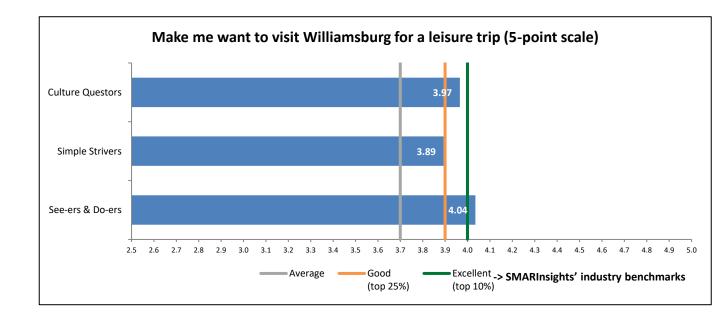






# 2020 Ads Make Me Want to Visit by Persona

Of the personas, the See-ers & Do-ers give the ads the strongest rating in terms of generating interest in visiting. This persona also had relatively high ad awareness – again suggesting that the ads are reaching the most receptive consumers and will influence travel.







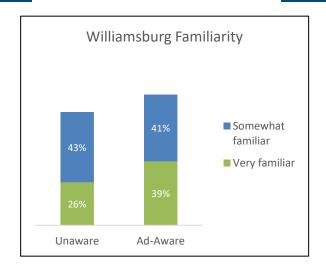
### **ADVERTISING IMPACT**

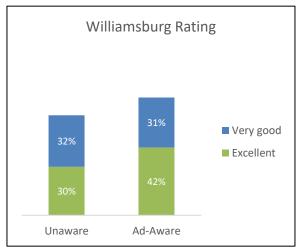
This section compares the perceptions and behaviors of those aware of the advertising to the same measures among those not aware of the advertising. The lift or "increment" observed among those aware of the ads is considered influenced by the advertising.

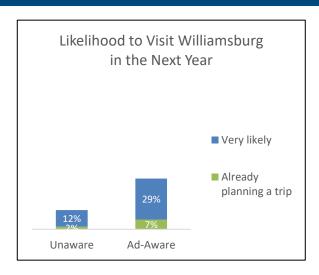




# Ad Impact on Familiarity, Rating, and Intent







• The 2020 advertising works to familiarize consumers with the Williamsburg leisure travel product, build overall perceptions of the destination, and generate intent to visit in the next year. While the level of ad-influenced travel and ROI revealed later in this report relate to ad influence over the past year, the ads will continue to have an influence outside the scope of this research.



# Impact on Image – Amenities

 The 2020 advertising strengthens the perception that Williamsburg provides all these leisure travel amenities.

| Williamsburg mean rating on a 5-point scale for               | Unaware | Ad-Aware | Difference |
|---|---------|----------|------------|
| Waterfront/beach  | 2.92    | 3.39     | 0.47       |
| Evening activities  | 3.38    | 3.83     | 0.45       |
| Outdoor activities such as hiking, biking, kayaking, canoeing | 3.44    | 3.82     | 0.37       |
| Unique local dining   | 3.63    | 3.98     | 0.35       |
| Bar scene   | 3.03    | 3.38     | 0.34       |
| Shopping  | 3.65    | 3.99     | 0.34       |
| Festivals and events  | 3.57    | 3.91     | 0.34       |
| Distilleries  | 3.12    | 3.45     | 0.33       |
| Wineries  | 3.24    | 3.53     | 0.29       |
| Breweries   | 3.23    | 3.52     | 0.29       |
| Live music and concerts                                       | 3.24    | 3.53     | 0.29       |
| Value for the money   | 3.60    | 3.88     | 0.28       |
| Variety of local art and handicrafts                          | 3.71    | 3.98     | 0.27       |
| Variety of recreational activities                            | 3.72    | 3.98     | 0.27       |
| Must-see attractions  | 3.78    | 4.03     | 0.25       |
| Quality of experience   | 3.90    | 4.14     | 0.24       |
| Hospitality   | 3.86    | 4.10     | 0.24       |
| Quaint, walkable town center                                  | 3.95    | 4.13     | 0.17       |
| The combination of history and entertainment                  | 4.10    | 4.26     | 0.16       |
| Family friendly   | 4.18    | 4.31     | 0.12       |
| Historic sites and landmarks                                  | 4.33    | 4.37     | 0.04       |





# Impact on Image – Perceptions

 The 2020 advertising also builds specific perceptions of Williamsburg as a place to visit for a leisure trip.

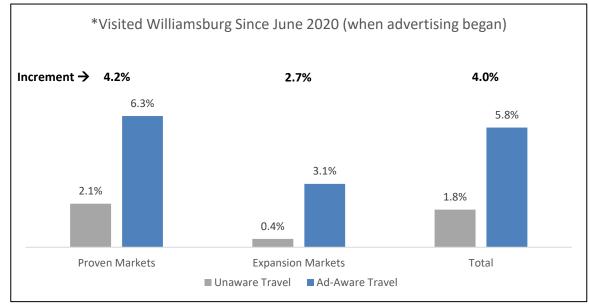
| Williamsburg mean rating on a 5-point scale for                     | Unaware | Ad-Aware | Difference |
|---|---------|----------|------------|
| Has restaurants that I want to go to                                | 3.54    | 3.96     | 0.42       |
| Has good local breweries or wineries                                | 3.24    | 3.58     | 0.34       |
| Has taken steps to protect visitors during the coronavirus pandemic | 3.39    | 3.72     | 0.33       |
| A place I would recommend to friends/family                         | 3.84    | 4.16     | 0.33       |
| Offers restaurants and dining options that meet my needs            | 3.74    | 4.06     | 0.32       |
| Has locally owned boutiques, outlets, etc.                          | 3.67    | 3.96     | 0.29       |
| Is safe to visit during the coronavirus pandemic                    | 3.06    | 3.35     | 0.29       |
| An experience that is relevant to me                                | 3.73    | 4.01     | 0.28       |
| Offers lodging options that meet my needs                           | 3.81    | 4.08     | 0.27       |
| A place you can visit over and over again                           | 3.68    | 3.94     | 0.26       |
| Interesting museums   | 3.84    | 4.09     | 0.25       |
| An easy/convenient place to get to                                  | 3.83    | 4.08     | 0.24       |
| A fun place to visit  | 3.92    | 4.16     | 0.24       |
| Has amenities/attractions that I'm interested in                    | 3.84    | 4.07     | 0.23       |
| Is a good place for adults  | 4.01    | 4.22     | 0.21       |
| Provides a memorable experience with my family                      | 3.99    | 4.18     | 0.19       |
| Is a good place for kids  | 3.96    | 4.14     | 0.17       |
| A place to learn and discover new things                            | 4.08    | 4.25     | 0.17       |
| Nationally known attractions  | 4.08    | 4.24     | 0.15       |
| Is a good place to experience history                               | 4.26    | 4.38     | 0.12       |
| Is crowded  | 3.30    | 3.42     | 0.12       |
| Is expensive  | 3.29    | 3.39     | 0.10       |





## Impact on Travel

- The 2020 advertising ultimately influenced travel to the Williamsburg, VA, area – including Colonial Williamsburg, Busch Gardens, Williamsburg shopping centers/ outlets, Jamestown, and Yorktown.
- The advertising influenced travel from both market groups – but had a stronger impact in the proven markets.



<sup>\*</sup>Not counting trips to visit family or friends.





## **Economic Impact and ROI**

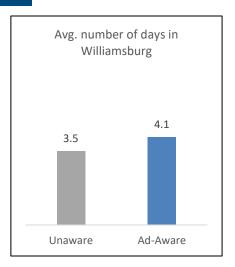
- The 2020 advertising ultimately influenced about 175,000 trips to the Williamsburg area, resulting in \$196 million in visitor spending and a return of \$27 in visitor spending for each \$1 invested in the media buy.
- It should be noted that no comparison to previous results is shown here given the dramatic differences of calendar year 2020, making it a "stand-alone" year that should be reviewed in isolation concerning these ultimate measures of advertising influence and return.

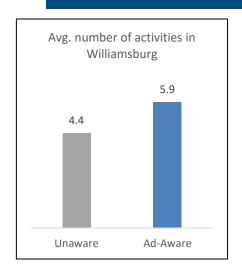
|                             | Proven<br>Markets | Expansion<br>Markets | Total         |
|-----------------------------|-------------------|----------------------|---------------|
| Target HHs                  | 7,761,679         | 1,887,366            | 9,649,045     |
| Ad Awareness                | 47%               | 40%                  | 46%           |
| Ad-Aware HHs                | 3,668,474         | 745,587              | 4,414,060     |
| Incremental Travel %        | 4.2%              | 2.7%                 | 4.0%          |
| Incremental Trips           | 155,209           | 19,801               | 175,010       |
| Avg. Trip Spending          | \$1,063           | \$1,573              | \$1,121       |
| Ad-Influenced Trip Spending | \$165,047,661     | \$31,142,388         | \$196,190,049 |
| Media Investment            |                   |                      | \$7,261,333   |
| ROI                         |                   |                      | \$27          |

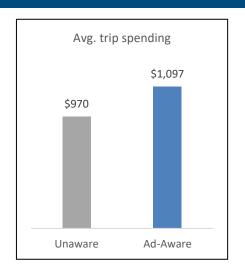


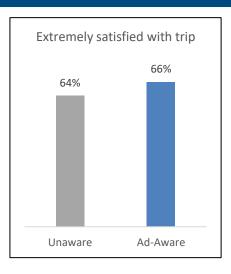


## Impact on the Trip







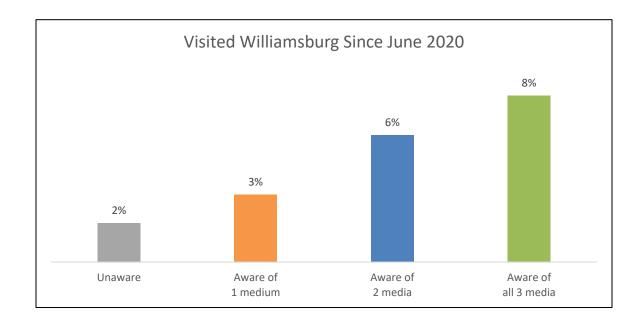


• The advertising not only influenced the decision to visit the Williamsburg area, but it also gave visitors ideas of things to do – leading to longer, more active and better trips with higher spending.



## Media Overlap Impact

- We previously reviewed the level of advertising media overlap. Here we see that the combinations of two ad media or all three ad media are what drove the influenced Williamsburg travel.
- Generating overlap continues to be critical and should be a strategic goal when developing the media plan.







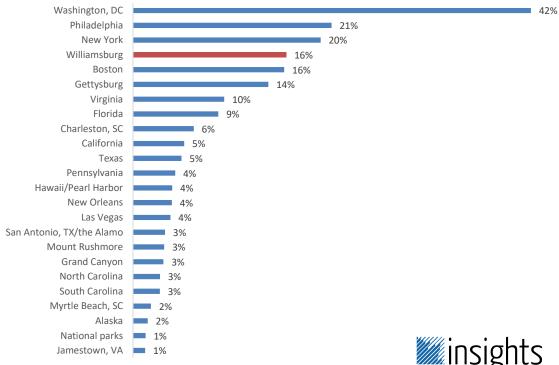
## **COMPETITIVE ENVIRONMENT**





# Top-of-Mind **U.S. History Destinations**

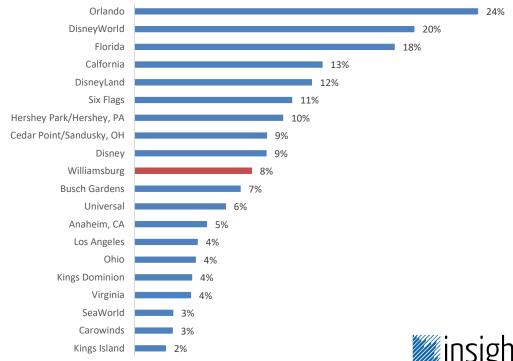
- A new question was added to explore top-of-mind (unaided) places that come to mind when thinking about leisure destinations where one can experience U.S. history.
- Williamsburg is tied with Boston in the fourth position, behind only DC, Philadelphia, and New York





# Top-of-Mind Theme Park Destinations

- Another new unaided question explored what places come to mind when thinking about leisure travel destinations with theme parks.
- Williamsburg is middle-ofthe-pack in this category that is dominated by mentions of Orlando, Disney, and Florida.





# Top-of-Mind Williamsburg Image

- Yet another new question explored Williamsburg's top-ofmind image by asking respondents to write three words that come to mind when thinking about the Williamsburg, VA, area – including Colonial Williamsburg, Busch Gardens, Williamsburg shopping centers/ outlets, Jamestown, Yorktown.
- The word cloud here illustrates the results of this exercise, with word size correlating to frequency of mentions.







## Competitive Set

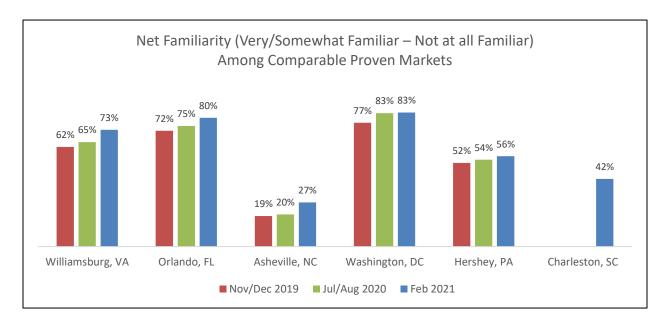
- Attitudes and behaviors toward a competitive set were explored in order to track Williamsburg's position in the competitive landscape.
- Specifically, respondents were asked about their attitudes, image and experience with a selection of destinations that share characteristics of historical appeal or general cultural travel interest. These are:
  - Williamsburg, VA, area including Colonial Williamsburg, Busch Gardens, Williamsburg shopping centers/outlets,
     Jamestown, Yorktown
  - Orlando, FL, area including Disney, Universal Studios, and other theme parks, as well as Kissimmee
  - Asheville, NC, area including the Biltmore Estate and Grove Park Inn
  - Washington, DC, area including the Smithsonian museums, National Zoo, Capitol Hill, Georgetown University
  - Hershey, PA including The Boardwalk at Hersheypark
  - Charleston, SC (this is a new destination, replacing Annapolis, MD)





## Competitive Familiarity Trend

- When looking at the measure of net familiarity in the comparable set of markets, we see that Williamsburg and most other destinations have achieved gains since mid-summer 2020.
- The Williamsburg gain makes sense given the advertising efforts (the reader will recall the review of ad impact on familiarity). The other destinations might also be advertising, helping to drive their gains.
- We also know that consumers are anxious to travel for leisure – and many are planning trips, perhaps drawing their attention to travel advertising.

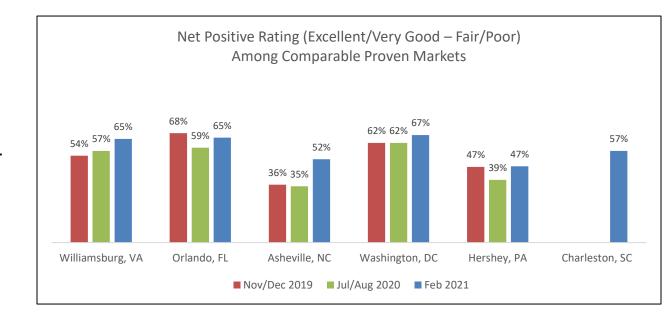






# Competitive Overall Rating Trend

- All destinations also experienced gains in the measure of net positive rating. Williamsburg, Asheville, and DC are at peak levels of the past three years.
- This again is likely a function of a combination of advertising impact and improving consumer sentiment.

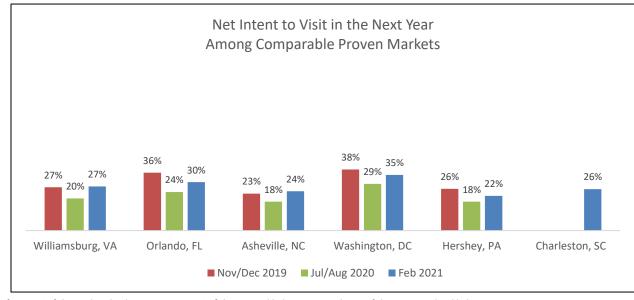






# Competitive Intent to Visit Trend

- As of July/August 2020, COVID-19 had driven declines in intent to visit all destinations in the competitive set.
- Now in February 2020, intent has rebounded – and Williamsburg is at 2019 levels.



<sup>\*</sup>Accounts for 100% of those already planning a trip, 80% of those very likely to visit, and 20% of those somewhat likely to visit





#### **Destination Amenities**

Above average across destinations

Average across destinations

Below average across destinations

- Given the addition of some new destination amenities and Charleston as a member of the competitive set, this colorcoded table provides a refreshed snapshot of the competitive image landscape.
- Williamsburg maintains strengths in historic sites, family-friendly, and history/entertainment combo. It also excels at the new amenity of having a quaint, walkable town center.
- Charleston has many strengths and is a formidable addition to the competitive set.

| Mean Rating of Destination (5-point scale)                    | Williamsburg, VA | Orlando, FL | Asheville, NC | Washington, DC | Hershey, PA | Charleston, SC |
|---|------------------|-------------|---------------|----------------|-------------|----------------|
| Historic sites and landmarks                                  | 4.35             | 3.09        | 3.86          | 4.53           | 3.36        | 4.06           |
| Family friendly   | 4.24             | 4.38        | 3.91          | 3.93           | 4.21        | 4.02           |
| The combination of history and entertainment                  | 4.17             | 3.23        | 3.82          | 4.21           | 3.41        | 3.90           |
| Quaint, walkable town center                                  | 4.04             | 3.39        | 3.81          | 3.57           | 3.53        | 4.08           |
| Quality of experience   | 4.01             | 4.06        | 3.94          | 4.07           | 3.79        | 3.99           |
| Hospitality   | 3.97             | 3.97        | 3.96          | 3.51           | 3.79        | 4.02           |
| Must-see attractions  | 3.90             | 4.09        | 3.81          | 4.37           | 3.66        | 3.81           |
| Variety of recreational activities                            | 3.84             | 4.06        | 3.79          | 3.61           | 3.60        | 3.87           |
| Variety of local art and handicrafts                          | 3.83             | 3.35        | 3.85          | 3.51           | 3.34        | 3.89           |
| Shopping  | 3.81             | 3.86        | 3.70          | 3.69           | 3.52        | 3.84           |
| Unique local dining   | 3.79             | 3.69        | 3.86          | 3.86           | 3.49        | 4.02           |
| Value for the money   | 3.73             | 3.26        | 3.64          | 3.43           | 3.58        | 3.77           |
| Festivals and events  | 3.73             | 3.78        | 3.78          | 3.78           | 3.53        | 3.74           |
| Outdoor activities such as hiking, biking, kayaking, canoeing | 3.62             | 3.39        | 3.87          | 3.24           | 3.27        | 3.83           |
| Evening activities  | 3.59             | 3.92        | 3.71          | 3.82           | 3.36        | 3.85           |
| Wineries  | 3.38             | 3.07        | 3.55          | 2.99           | 3.03        | 3.38           |
| Live music and concerts                                       | 3.37             | 3.69        | 3.66          | 3.55           | 3.32        | 3.70           |
| Breweries   | 3.37             | 3.15        | 3.52          | 3.13           | 3.06        | 3.43           |
| Distilleries  | 3.27             | 3.07        | 3.49          | 3.05           | 2.92        | 3.39           |
| Bar scene   | 3.20             | 3.35        | 3.48          | 3.51           | 2.97        | 3.63           |
| Waterfront/beach  | 3.14             | 3.42        | 2.81          | 2.62           | 2.65        | 3.90           |





## **Destination Perceptions**

Above average across destinations

Average across destinations

Below average across destinations

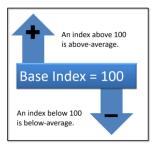
- In terms of specific destination perceptions, Williamsburg stands out for a place to experience history and a place to discover new things. It is also perceived as accessible to consumers in the target markets.
- Charleston is among the top places for adults, restaurants, and boutiques.

| Mean Rating of Destination (5-point scale)                          | Williamsburg, VA | Orlando, FL | Asheville, NC | Washington, DC | Hershey, PA | Charleston, SC |
|---|------------------|-------------|---------------|----------------|-------------|----------------|
| Is a good place to experience history                               | 4.31             | 2.98        | 3.81          | 4.41           | 3.28        | 3.97           |
| A place to learn and discover new things                            | 4.16             | 3.61        | 3.88          | 4.29           | 3.48        | 3.94           |
| Nationally known attractions  | 4.15             | 4.35        | 3.87          | 4.49           | 3.72        | 3.85           |
| Is a good place for adults  | 4.11             | 3.90        | 4.06          | 4.16           | 3.64        | 4.14           |
| Provides a memorable experience with my family                      | 4.08             | 4.25        | 3.82          | 4.18           | 3.86        | 3.93           |
| Is a good place for kids  | 4.04             | 4.42        | 3.53          | 3.87           | 4.18        | 3.72           |
| A fun place to visit  | 4.03             | 4.19        | 3.87          | 4.06           | 3.93        | 4.04           |
| A place I would recommend to friends/family                         | 3.99             | 3.97        | 3.83          | 3.98           | 3.78        | 3.97           |
| Interesting museums   | 3.96             | 3.02        | 3.63          | 4.44           | 3.27        | 3.74           |
| Has amenities/attractions that I'm interested in                    | 3.95             | 3.90        | 3.86          | 4.09           | 3.58        | 3.91           |
| An easy/convenient place to get to                                  | 3.95             | 3.46        | 3.69          | 3.77           | 3.76        | 3.85           |
| Offers lodging options that meet my needs                           | 3.94             | 3.89        | 3.88          | 3.68           | 3.70        | 3.88           |
| Offers restaurants and dining options that meet my needs            | 3.89             | 3.92        | 3.93          | 3.90           | 3.55        | 3.98           |
| An experience that is relevant to me                                | 3.86             | 3.71        | 3.83          | 4.02           | 3.50        | 3.93           |
| Has locally owned boutiques, outlets, etc.                          | 3.81             | 3.46        | 3.83          | 3.56           | 3.46        | 3.91           |
| A place you can visit over and over again                           | 3.80             | 3.99        | 3.76          | 4.11           | 3.59        | 3.88           |
| Has restaurants that I want to go to                                | 3.73             | 3.67        | 3.77          | 3.78           | 3.44        | 3.99           |
| Has taken steps to protect visitors during the coronavirus pandemic | 3.54             | 3.48        | 3.60          | 3.47           | 3.40        | 3.52           |
| Has good local breweries or wineries                                | 3.40             | 3.10        | 3.64          | 3.16           | 3.06        | 3.55           |
| Is crowded  | 3.35             | 4.34        | 3.29          | 4.03           | 3.54        | 3.48           |
| Is expensive  | 3.34             | 4.18        | 3.56          | 3.94           | 3.34        | 3.56           |
| Is safe to visit during the coronavirus pandemic                    | 3.20             | 2.98        | 3.44          | 3.04           | 3.03        | 3.26           |





# Williamsburg Competitive Amenities & Perceptions Change



Above average Index
Average Index
Below average Index

| Williamsburg Amenities Competitive Index     | Nov/Dec 2019 | Feb 2021 |
|--|--------------|----------|
| Historic sites and landmarks                 | 110          | 113      |
| The combination of history and entertainment | 108          | 111      |
| Variety of local art and handicrafts         | 103          | 107      |
| Value for the money                          | 103          | 106      |
| Hospitality                                  | 101          | 103      |
| Family friendly                              | 100          | 103      |
| Shopping                                     | 99           | 103      |
| Variety of recreational activities           | 98           | 102      |
| Quality of experience                        | 99           | 101      |
| Festivals and events                         | 98           | 100      |
| Must-see attractions                         | 96           | 98       |
| Evening activities                           | 96           | 98       |
| Live music and concerts                      | 94           | 96       |

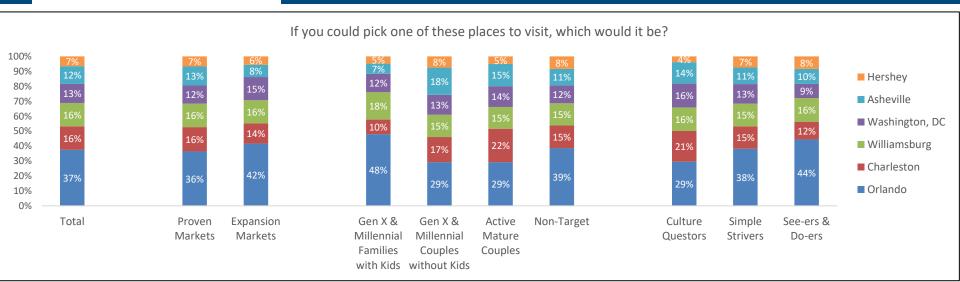
| Williamsburg Perceptions Competitive Index               | Nov/Dec 2019 | Feb 2021 |
|--|--------------|----------|
| Is a good place to experience history                    | 112          | 115      |
| Interesting museums                                      | 106          | 108      |
| A place to learn and discover new things                 | 104          | 107      |
| An easy/convenient place to get to                       | 104          | 106      |
| Is a good place for adults                               | 101          | 103      |
| Offers lodging options that meet my needs                | 102          | 103      |
| A place I would recommend to friends/family              | 100          | 102      |
| An experience that is relevant to me                     | 100          | 102      |
| Has amenities/attractions that I'm interested in         | 99           | 102      |
| Offers restaurants and dining options that meet my needs | 100          | 101      |
| Provides a memorable experience with my family           | 99           | 101      |
| Nationally known attractions                             | 99           | 101      |
| Is a good place for kids                                 | 99           | 101      |
| A fun place to visit                                     | 99           | 100      |
| A place you can visit over and over again                | 97           | 99       |
| Is expensive   | 91           | 91       |
| Is crowded   | 90           | 90       |

 Using comparable markets and a comparable competitive set, Williamsburg has improved its competitive position in terms of the destination amenities and perceptions.





#### **Preferred Destination**



- Finally, a review of the "preferred destination" (If you had to pick one to go to, which would it be?") shows that Orlando gets the largest percentage overall and of every target group.
- Williamsburg is consistent across groups, garnering between 15% and 18% of the selections.





## **APPENDIX: QUESTIONNAIRE**



### Questionnaire

#### Greater Williamsburg Chamber & Tourism Alliance 2020 Image & Advertising Effectiveness

|  | ers in the target markets |
|--|---------------------------|
|  |                           |

ZIP. What is your ZIP code?\_

S1. Who in your household is primarily responsible for making decisions concerning travel destinations?

My spouse → TERMINATE AFTER SCREENING QUESTIONS Jointly with my spouse

Someone else → TERMINATE AFTER SCREENING QUESTIONS

S2. Please indicate if each of the following applies to you...

| [ROTATE]  | Yes | No                              |
|---|-----|---------------------------------|
| I regularly use social media like Facebook, Twitter or Instagram  |     |                                 |
| I normally take at least one leisure trip a year that involves an overnight stay or is at least 50 miles from home  The coronavirus/COVID-19 is impacting Americans' lives to varying |     | TERMINATE<br>AFTER<br>SCREENING |
| degrees. However, for this question we are interested in your travel<br>behavior under <u>normal</u> circumstances.   |     | QUESTIONS                       |
| I regularly engage in some form of physical exercise like walking, biking<br>or participating in sports to help stay healthy  |     |                                 |
| I use video streaming services like Hulu or Netflix   |     |                                 |

S3. What is your age? TERMINATE AFTER SCREENING QUESTIONS IF < 18

S4. Which of the following social networking sites do you regularly use?

| ROTATE, ANCHOR "NONE" |  |
|-----------------------|--|
| Facebook              |  |
| Instagram             |  |
| Pinterest             |  |
| Twitter               |  |
| YouTube               |  |
| Yelp                  |  |
| TripAdvisor           |  |
| TikTok                |  |
| None of these         |  |

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Segment. Here are some statements about your attitudes toward vacation travel - please indicate how much you agree

|  | DISA       | GREE     | AG       | REE        |
|--|------------|----------|----------|------------|
|  | Completely | Somewhat | Somewhat | Completely |
| On my vacations, I like to visit places<br>I'm familiar with         |            |          |          |            |
| My trips usually include visits to<br>museums and historic sites     |            |          |          |            |
| Vacations should maximize the amount of things you see and do        |            |          |          |            |
| Leisure travel should be relaxing and<br>easy to both plan and enjoy |            |          |          | 6          |
| I like to experience the arts and culture of the places I visit      |            |          |          |            |
| We do so much on our trips that I need to rest when I return         |            |          |          |            |
| I like to visit places that are easy to get to and to get around in  |            |          |          |            |
| I think that travel is an opportunity to learn                       |            |          |          | 2          |
| I value experiences over getting the best price.                     |            |          |          |            |

#### Questions to collect COVID-19 impact and perceptions

C1. Under normal circumstances, how many leisure trips do you typically take per year? A leisure trip is one that involves an overnight stay or is at least 50 miles from home. \_\_\_\_

C2. How many leisure trips have you taken since the spring of 2020 and how many do you plan to take through the rest of 2020? Again, a leisure trip is one that involves an overnight stay or is at least 50 miles from home.

| eisure trips taken since | Leisure trips planned for the |
|--------------------------|-------------------------------|
| spring 2020              | rest of the                   |
| spring cons              | summer/fall/winter 2020       |

C3. How much do you agree with the following statements given the coronavirus/COVID-19 pandemic?

| [ROTATE]  | Disagree<br>Strongly | 2 | 3 | 4 | 5<br>Agree<br>Strongly |
|---|----------------------|---|---|---|------------------------|
| The thought of traveling scares me right now  |                      |   |   |   |                        |
| I am now more likely to take a road trip versus fly than I was<br>before the coronavirus                        |                      |   |   |   |                        |
| I am now less likely to travel due to financial concerns  |                      |   |   |   |                        |
| I'm concerned that the coronavirus situation will cause me to<br>earn less money                                |                      |   |   |   |                        |
| If there are big discounts available on flights or hotels, I'm going to take advantage of those and plan a trip |                      |   |   |   |                        |
| It is irresponsible to travel right now   |                      |   |   |   |                        |
| I am optimistic regular travel will resume soon   |                      |   |   |   |                        |
| I feel like I need to get away now more than ever   |                      |   |   |   |                        |

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#### Questions to assess image and competitive situation

Q1. Please indicate how familiar you are with each of the following destinations in terms of what they have to offer as a place to visit on a leisure or non-business trip.

| , ROTATE  | Not at all familiar | Not very<br>familiar | Somewhat familiar | Very<br>familiar |
|---|---------------------|----------------------|-------------------|------------------|
| Williamsburg, VA, area – including<br>Colonial Williamsburg, Busch Gardens,<br>Williamsburg shopping centers/ outlets,<br>Jamestown, Yorktown |                     |                      |                   |                  |
| Orlando, FL, area – including Disney,<br>Universal Studios, and other theme<br>parks, as well as Kissimmee                                    |                     |                      |                   |                  |
| Asheville, NC, area – including the<br>Biltmore Estate and Grove Park Inn   |                     |                      |                   |                  |
| Washington, DC, area – including the<br>Smithsonian museums, National Zoo,<br>Capitol Hill, Georgetown University                             |                     |                      |                   |                  |
| Hershey, PA – including The Boardwalk<br>at Hersheypark   |                     |                      |                   |                  |
| Annapolis, MD   |                     |                      |                   | 7                |

Q2. How would you rate each of these destinations as a place to visit for a leisure trip?

| ROTATE   | Poor | Fair | Good | Very | Excellent | Don't<br>know |
|--|------|------|------|------|-----------|---------------|
| Williamsburg, VA, area – including<br>Colonial Williamsburg, Busch<br>Gardens, Williamsburg shopping<br>centers/ outlets, Jamestown,<br>Yorktown |      |      |      |      |           |               |
| Orlando, FL, area – including Disney,<br>Universal Studios, and other theme<br>parks, as well as Kissimmee                                       |      |      |      |      |           |               |
| Asheville, NC, area – including the<br>Biltmore Estate and Grove Park Inn  |      |      |      |      |           |               |
| Washington, DC, area – including<br>the Smithsonian museums, National<br>Zoo, Capitol Hill, Georgetown<br>University                             |      |      |      |      |           |               |
| Hershey, PA – including The<br>Boardwalk at Hersheypark  |      |      |      |      |           |               |
| Annapolis, MD  |      |      |      |      |           |               |

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### Questionnaire

Q4. How likely are you to visit the following places for a leisure trip in the next year?

| ROTATE   | Not at<br>all<br>likely | Not<br>very<br>likely | Somewhat<br>likely | Very<br>likely | Already<br>planning<br>a trip |
|--|-------------------------|-----------------------|--------------------|----------------|-------------------------------|
| Williamsburg, VA, area – including Colonial<br>Williamsburg, Busch Gardens, Williamsburg shopping<br>centers/ outlets, Jamestown, Yorktown |                         |                       |                    |                |                               |
| Orlando, FL, area – including Disney, Universal Studios,<br>and other theme parks, as well as Kissimmee                                    |                         |                       |                    |                |                               |
| Asheville, NC, area – including the Biltmore Estate and<br>Grove Park Inn  |                         |                       |                    |                |                               |
| Washington, DC, area – including the Smithsonian<br>museums, National Zoo, Capitol Hill, Georgetown<br>University                          |                         |                       |                    |                |                               |
| Hershey, PA – including The Boardwalk at Hersheypark   |                         |                       |                    |                |                               |
| Annapolis, MD  |                         |                       |                    |                |                               |

ASK Q5 AND Q6 FOR WILLIAMSBURG IF AT LEAST NOT VERY FAMILIAR FROM Q1. ALSO ASK OF ONE COMPETITOR OF MOST SIMILAR FAMILIARITY.

Q5. Please rate DESTINATION in each of the following areas:

| ROTATE                                       | 1<br>Poor | 2 | 3 | 4 | 5<br>Excellent |
|--|-----------|---|---|---|----------------|
| Hospitality                                  |           | 1 |   |   |                |
| Value for the money                          |           |   |   |   |                |
| Festivals and events                         |           |   |   |   |                |
| Historic sites and landmarks                 |           |   | 1 |   |                |
| Shopping                                     |           |   |   |   |                |
| The combination of history and entertainment |           |   |   |   |                |
| Variety of recreational activities           |           |   |   |   |                |
| Quality of experience                        |           |   |   |   |                |
| Evening activities                           |           |   |   |   |                |
| Variety of local art and handicrafts         |           |   |   |   |                |
| Live music and concerts                      |           |   |   |   |                |
| Family friendly                              |           |   |   |   |                |
| Must-see attractions                         |           |   |   |   |                |
| Unique local dining                          |           |   |   |   |                |
| Special dining                               |           |   |   |   |                |
| Bar scene                                    |           |   |   |   |                |
| Breweries                                    |           |   | 1 |   |                |
| Wineries                                     |           |   |   |   |                |
| Distilleries                                 |           |   |   | * |                |

Q6. Please tell us how much you agree with each of the following statements about DESTINATION:

| ROTATE                               | Disagree<br>Strongly | 2 | 3 | 4 | 5<br>Agree<br>Strongly |
|--------------------------------------|----------------------|---|---|---|------------------------|
| is a good place for adults           |                      |   |   |   | 1555                   |
| An experience that is relevant to me |                      |   | 1 |   |                        |
| Is a good place for kids             |                      |   |   |   |                        |

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| Provides a memorable experience with my family                         |     |  |
|--|-----|--|
| A fun place to visit   |     |  |
| An easy/convenient place to get to                                     |     |  |
| Interesting museums  |     |  |
| Offers restaurants and dining options that meet my<br>needs            |     |  |
| A place to learn and discover new things                               |     |  |
| Has amenities/attractions that I'm interested in                       |     |  |
| Is a good place to experience history                                  |     |  |
| Is expensive   |     |  |
| Is crowded   |     |  |
| Offers lodging options that meet my needs                              |     |  |
| A place I would recommend to friends/family                            |     |  |
| A place you can visit over and over again                              | 1 2 |  |
| Nationally known attractions   |     |  |
| Is safe to visit during the coronavirus pandemic                       |     |  |
| Has taken steps to protect visitors during the<br>coronavirus pandemic |     |  |
| Has restaurants that I want to go to                                   |     |  |
| Has good local broweries or wiperies                                   |     |  |

ASK FOR EACH SET OF DIGITAL ADS: Q7. Have you seen any of these ads before? I:\Ads Master\C.Williamsburg\2020 Ad Effectiveness\WTC LAYP Testing Creative\WTC LAYP Testing Creative\Native ASK FOR EACH NATIVE AD: Q8. Have you seen this ad before? · No Strategic Marketing & Research Insights.

Now we are going to show you some various forms of advertising. We would like you to take a few moments to review

I:\Ads Master\C.Williamsburg\2020 Ad Effectiveness\WTC LAYP Testing Creative\WTC LAYP Testing Creative\Display

Ad Awareness Section

the ads and answer the corresponding questions.

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### Questionnaire

I:\Ads Master\C.Williamsburg\2020 Ad Effectiveness\WTC LAYP Testing Creative\WTC LAYP Testing Creative\Facebook ASK FOR FACH FACEBOOK AD: Q9. Have you seen this ad before? I:\Ads Master\C.Williamsburg\2020 Ad Effectiveness\WTC LAYP Testing Creative\WTC LAYP Testing Creative\TV \_ Digital Video ASK FOR EACH VIDEO AD: Q10. Have you seen this ad before? Ad Ratings Section Q11. Now please think about ALL of the advertising that you just saw. What is your overall reaction to these ads?

Neutral

Q12. Again, please think about ALL of the advertising that you just saw. Please indicate how much you agree that these

Favorable

Disagree

Very favorable

Agree Strongly

Very unfavorable

family trip

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Unfavorable

Make Williamsburg look like a good place for a

Show experiences unique to Williamsburg

Make Williamsburg look like a fun destination

|   | Show a place with a rich history  |                             |       |       |      |                   |             |
|---|---|-----------------------------|-------|-------|------|-------------------|-------------|
|   | Make Williamsburg seem exciting   |                             |       |       |      |                   |             |
|   | Make you feel better about Williamsburg   |                             |       |       |      |                   |             |
|   | Make you want to learn more about what<br>Williamsburg is doing in response to the<br>coronavirus   |                             |       |       |      |                   |             |
|   | Are what you would expect to hear from a destination right now  |                             |       | Ţ     |      |                   |             |
|   | Make Williamsburg stand out compared to others<br>who are not doing similar messaging   |                             |       | T     | T    |                   |             |
|   | Make you feel it is safe to travel to Williamsburg right now  |                             |       | T     |      |                   |             |
|   | Make it look like Williamsburg is open for tourism  |                             |       | +     | +    |                   |             |
| Q13   | . Please indicate how much you agree that these ads   | 1                           |       |       |      | 5                 |             |
|   |   | Disagree<br>strongly        | 2     | 3     | 4    | Agree<br>strongly |             |
|   |   | 110/00/00/2000              |       |       |      |                   |             |
|   | Make me want to learn more about things to see and do in Williamsburg   | 10000-00                    |       | L     |      |                   |             |
| Dem   |   |                             |       |       |      |                   |             |
| The   | Williamsburg Make me want to visit Williamsburg for a leisure trip nographics Section following questions are for classification purposes only s  | o that your                 | respi | onses | may  | be grouped w      | ith those o |
| The<br>othe   | Williamsburg Make me want to visit Williamsburg for a leisure trip nographics Section following questions are for classification purposes only s  | o that your                 | respi | onses | may  | be grouped w      | ith those o |
| The other   | Williamsburg Make me want to visit Williamsburg for a leisure trip nographics Section following questions are for classification purposes only s rs. NOT FORCE DEMOS Ital. Are you currently? arried/With partner ingle (never married)   | o that your                 | respo | onses | may  | be grouped w      | ith those o |
| The other   | Williamsburg Make me want to visit Williamsburg for a leisure trip nographics Section following questions are for classification purposes only s rs.  NOT FORCE DEMOS intal. Are you currently?  Barried/With partner   | o that your                 | respi | onses | may  | be grouped w      | ith those o |
| The<br>other<br>DO I<br>Mar<br>M<br>Sii<br>Di<br>W              | Williamsburg Make me want to visit Williamsburg for a leisure trip nographics Section following questions are for classification purposes only s rs.  NOT FORCE DEMOS ital. Are you currently? arried/With partner ngle (never married) worced  |                             |       |       |      |                   | ith those o |
| The other DO I  | Williamsburg Make me want to visit Williamsburg for a leisure trip nographics Section following questions are for classification purposes only s rs.  NOT FORCE DEMOS Ital. Are you currently? sarried/With partner ingle (never married) voiced  |                             |       |       |      |                   | ith those o |
| The other DO I Mar M Si W Hou                                   | Williamsburg Make me want to violt Williamsburg for a leisure trip nographics Section following questions are for classification purposes only s rs.  NOT FORCE DEMOS ital. Are you currently?  rarried/With partner ingle (never married) ingl | tly living in y             | our h |       |      |                   | ith those o |
| The other DO I Mar M Si Di W Hou ASK Kids                       | Williamsburg Make me want to viult Williamsburg for a leisure trip nographics Section following questions are for classification purposes only ser. NOT FORCE DEMOS ital. Are you currently? arried/With partner ingle (never married) vorced following discover married) vorced following discover marry people are current KIDS IF HOUSEHOLD - 1 . How many children under the age of 18 live in your hox cation. Whild of the following categories represents the  | tly living in y<br>usehold? | our h | nouse | hold | _                 | ith those o |
| The other DO I Marr M Sii W Hou ASK Kids                        | Williamsburg Make me want to visit Williamsburg for a leisure trip  nographics Section  following questions are for classification purposes only s  HS.  NOT FORCE DEMOS  Ital. Are you currently?  Parried/With partner  ngle (never married)  viocced  NOS IF HOUSEHOLD > 1  How many children under the age of 18 live in your hou-  cation. Which of the following categories represents the ome high school  | tly living in y<br>usehold? | our h | nouse | hold | _                 | ith those o |
| The other DO I Mar M Si Di W Hou ASK Kids Educ Sc Hi            | Williamsburg Make me want to visit Williamsburg for a leisure trip nographics Section following questions are for classification purposes only services NOT FORCE DEMOS ital. Are you currently? arried/With partner ingle (never married) vorced indowed seehold. Including yourself, how many people are current KIDS IF HOUSEHOLD > 1. How many children under the age of 18 live in your how cation. Which of the following categories represents the ime high school gli school graduate   | tly living in y<br>usehold? | our h | nouse | hold | _                 | ith those o |
| The other DO I Marris M Sii W Hou ASK Kids Educ Sc Hi Sc        | Williamsburg Make me want to visit Williamsburg for a leisure trip  nographics Section  following questions are for classification purposes only s  HS.  NOT FORCE DEMOS  Ital. Are you currently?  Parried/With partner  ngle (never married)  viocced  NOS IF HOUSEHOLD > 1  How many children under the age of 18 live in your hou-  cation. Which of the following categories represents the ome high school  | tly living in y<br>usehold? | our h | nouse | hold | _                 | ith those o |
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\$50,000 - \$59,999 \$60,000 - \$74,999 \$75,000 - \$99,999 \$100,000 - \$124,999 \$125,000 - \$149,999 \$150,000 or more Gender. Do you identify as ...? Female Ethnicity. What is your race/ethnicity? Black/African American Native Hawaiian/Pacific Islander American Indian/Native Alaskan Employment. Which of the following best describes your employment status? Employed, full time Employed, part time Self-employed Student Retired Not employed Prefer not to answer Strategic Marketing & Research Insights.

Income. Which of the following categories best represents the total annual income for your household before taxes?